



# 2021 Budget

The 2021 Operating and Capital budget summary was approved by Council at their meeting on February 23, 2021 to fund programs and services provided by Woolwich Township. For more information on performance measures in the Financial Information Return (FIR) please see the Budget and Reporting section on our website.

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As a lower-tier municipality, Woolwich collects taxes on behalf of the Region of Waterloo and local school boards. Please see their websites for more information on their budgets.

This document is available in alternate formats on request.

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

<u>DESCRIPTION</u>	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>OPERATING EXPENDITURES:</u></b>							
CHIEF ADMINISTRATIVE OFFICER	276,211	271,460	309,326	489,319	312,294	50,000	362,294
CORPORATE SERVICES	1,659,060	1,608,545	1,727,315	1,588,874	1,661,170	11,750	1,672,920
COUNCIL/COMMITTEE	235,557	259,107	264,694	221,423	263,848	-7,000	256,848
DEVELOPMENT SERVICES	1,807,279	2,521,138	2,181,744	2,395,035	2,237,582	111,952	2,349,534
FINANCIAL SERVICES	2,352,852	3,410,643	2,533,966	3,003,219	2,570,233	56,000	2,626,233
FIRE SERVICES	1,784,694	1,885,680	2,004,843	2,014,511	2,130,623	0	2,130,623
INFRASTRUCTURE SERVICES	3,661,782	4,114,956	4,072,936	4,096,139	4,229,778	286,000	4,515,778
RECREATION & COMMUNITY SERVICES	5,508,059	5,702,785	5,671,569	4,564,495	5,312,424	25,000	5,337,424
<b>Total Operating Expenditures</b>	<b>17,285,494</b>	<b>19,774,314</b>	<b>18,766,391</b>	<b>18,373,015</b>	<b>18,717,951</b>	<b>533,702</b>	<b>19,251,653</b>
<b><u>OPERATING REVENUE:</u></b>							
CHIEF ADMINISTRATIVE OFFICER	20,231	5,054	31,100	207,280	28,300	50,000	78,300
CORPORATE SERVICES	1,132,602	919,965	788,560	760,577	773,000	-67,800	705,200
COUNCIL/COMMITTEE	49,101	50,064	50,000	39,614	50,000	0	50,000
DEVELOPMENT SERVICES	1,456,158	2,400,736	1,759,449	2,093,979	1,797,663	121,044	1,918,707
FINANCIAL SERVICES	2,639,778	3,566,151	2,362,180	2,680,047	2,322,243	0	2,322,243
FIRE SERVICES	235,481	205,983	174,250	224,500	152,000	0	152,000
INFRASTRUCTURE SERVICES	339,946	416,956	536,176	596,383	542,083	0	542,083
RECREATION & COMMUNITY SERVICES	2,727,392	2,766,896	3,020,961	1,787,097	2,340,386	385,922	2,726,308
<b>Total Operating Revenue</b>	<b>8,600,689</b>	<b>10,331,804</b>	<b>8,722,676</b>	<b>8,389,477</b>	<b>8,005,675</b>	<b>489,166</b>	<b>8,494,841</b>
<b>NET OPERATING</b>	<b>8,684,805</b>	<b>9,442,510</b>	<b>10,043,715</b>	<b>9,983,539</b>	<b>10,712,276</b>	<b>44,536</b>	<b>10,756,813</b>

Overall

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

<u>DESCRIPTION</u>	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>CAPITAL EXPENDITURES:</u></b>							
INFORMATION TECHNOLOGY	138,834	124,432	273,500	88,947	378,203	0	378,203
INFRASTRUCTURE SERVICES	4,268,082	7,430,947	10,563,335	5,211,396	15,861,800	0	15,861,800
FIRE DEPARTMENT	363,241	82,044	463,220	453,860	473,000	0	473,000
EQUIPMENT REPLACEMENT	975,648	320,626	1,602,407	1,173,311	1,939,000	0	1,939,000
PARKS	429,570	510,365	654,000	349,213	770,000	0	770,000
FACILITIES	1,732,445	389,150	1,687,000	330,765	2,119,747	0	2,119,747
<b>Total Capital Expenditures</b>	<b>7,907,821</b>	<b>8,857,564</b>	<b>15,243,462</b>	<b>7,607,492</b>	<b>21,541,750</b>	<b>0</b>	<b>21,541,750</b>
<b><u>CAPITAL REVENUE:</u></b>							
INFORMATION TECHNOLOGY	41,559	38,741	204,500	24,343	309,203	0	309,203
INFRASTRUCTURE SERVICES	3,505,439	6,796,124	9,545,339	4,917,158	15,048,344	0	15,048,344
FIRE DEPARTMENT	243,241	32,655	343,220	333,860	353,000	0	353,000
EQUIPMENT REPLACEMENT	975,648	320,626	1,602,407	1,173,311	1,939,000	0	1,939,000
PARKS	374,060	443,744	654,000	349,213	770,000	0	770,000
FACILITIES	1,574,500	389,150	1,687,000	308,099	2,119,747	0	2,119,747
<b>Total Capital Revenue</b>	<b>6,714,447</b>	<b>8,021,040</b>	<b>14,036,466</b>	<b>7,105,984</b>	<b>20,539,294</b>	<b>0</b>	<b>20,539,294</b>
<b>NET CAPITAL</b>	<b>1,193,374</b>	<b>836,524</b>	<b>1,206,996</b>	<b>501,508</b>	<b>1,002,456</b>	<b>0</b>	<b>1,002,456</b>
<b>NET CAPITAL SURPLUS</b>							
<b>NET EXPENDITURES</b>	<b>9,878,179</b>	<b>10,279,033</b>	<b>11,250,711</b>	<b>10,485,047</b>	<b>11,714,733</b>	<b>44,536</b>	<b>11,759,269</b>

Overall

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT CHIEF ADMINISTRATIVE OFFICER**  
**PROGRAM Administration**

2020 Full-time Equivalent 1.70  
2021 Full-time Equivalent 1.70

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENT	2021 BUDGET
Staff Costs	237,909	240,182	254,832	256,652	258,115	0	258,115
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	13,521	13,075	8,244	8,244	7,929	0	7,929
Operating costs	2,173	2,575	2,250	1,541	1,750	0	1,750
External Contracts	22,609	15,628	44,000	222,883	44,500	50,000	94,500
Other Cost	-	-	-	-	0	0	0
<b>TOTAL -Expenditures</b>	<b>276,211</b>	<b>271,460</b>	<b>309,326</b>	<b>489,319</b>	<b>312,294</b>	<b>50,000</b>	<b>362,294</b>
<b><u>PROGRAM - REVENUE</u></b>							
Interfund Transfers	20,231	5,054	31,100	5,413	3,300	0	3,300
Fees & Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	201,867	25,000	50,000	75,000
Other Revenues	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>20,231</b>	<b>5,054</b>	<b>31,100</b>	<b>207,280</b>	<b>28,300</b>	<b>50,000</b>	<b>78,300</b>
<b>NET</b>	<b>255,980</b>	<b>266,407</b>	<b>278,226</b>	<b>282,040</b>	<b>283,994</b>	<b>0</b>	<b>283,994</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT CHIEF ADMINISTRATIVE OFFICER  
PROGRAM Administration

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENT	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0115 - 010 - 001	Full time salaries	183,121	184,538	195,862	201,000	199,888		199,888
1 - 6 - 0115 - 020 - 021	CPP	3,866	4,028	4,612	4,670	5,247		5,247
1 - 6 - 0115 - 020 - 022	EI	1,671	1,658	2,044	1,778	2,038		2,038
1 - 6 - 0115 - 020 - 023	Group Benefits	15,451	16,061	15,596	15,708	16,037		16,037
1 - 6 - 0115 - 020 - 025	OMERS	21,495	21,758	23,339	23,034	23,916		23,916
1 - 6 - 0115 - 020 - 026	EHT	3,498	3,541	3,819	3,767	3,898		3,898
1 - 6 - 0115 - 020 - 027	WSIB	4,144	3,914	3,860	4,149	3,891		3,891
1 - 6 - 0115 - 040 - 041	Mileage	1,433	1,463	1,700	32	700		700
1 - 6 - 0115 - 040 - 044	Staff membership fees	396	800	1,000	1,020	1,000		1,000
1 - 6 - 0115 - 040 - 046	Training and development	2,834	2,421	3,000	1,494	1,500		1,500
	<b>Staff Cost</b>	<b>237,909</b>	<b>240,182</b>	<b>254,832</b>	<b>256,652</b>	<b>258,115</b>	<b>-</b>	<b>258,115</b>
	<b>Equipment Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Facility Costs</b>							
1 - 6 - 115 - 170 - 175	Facility Cost Allocation	13,521	13,075	8,244	8,244	7,929	0	7,929
	<b>Sub total</b>	<b>13,521</b>	<b>13,075</b>	<b>8,244</b>	<b>8,244</b>	<b>7,929</b>	<b>0</b>	<b>7,929</b>
<b><u>Oper/Maint. Costs</u></b>								
1 - 6 - 0115 - 040 - 300	Miscellaneous	377	12	100	12	100		100
1 - 6 - 0115 - 200 - 203	Meeting Expense	742	677	750	560	250		250
1 - 6 - 0115 - 270 - 271	Office Supplies	2	211	200	0	200		200
1 - 6 - 0115 - 270 - 277	Photocopying	195	208	200	368	200		200
1 - 6 - 0115 - 270 - 276	Blackberry/Cell Phone	856	1,467	1,000	600	1,000		1,000
	<b>Oper/Maint. Costs</b>	<b>2,173</b>	<b>2,575</b>	<b>2,250</b>	<b>1,541</b>	<b>1,750</b>	<b>0</b>	<b>1,750</b>
<b><u>External Contracts</u></b>								
1 - 6 - 0115 - 250 - 253	Emergency Management	15,396	8,153	15,500	10,530	15,500		15,500
1 - 6 - 0115 - 200 - 519	Emergency Operations (COVID19)	0	0	0	189,465	0	50,000	50,000
1 - 6 - 0115 - 250 - 255	Other Professional Fees	2,213	3,374	24,500	16,536	25,000		25,000
1 - 6 - 0115 - 270 - 300	Miscellaneous	5,000	4,100	4,000	6,351	4,000		4,000
	<b>External Contracts</b>	<b>22,609</b>	<b>15,628</b>	<b>44,000</b>	<b>222,883</b>	<b>44,500</b>	<b>50,000</b>	<b>94,500</b>
	<b>Other Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL -Expenditures</b>	<b>276,211</b>	<b>271,460</b>	<b>309,326</b>	<b>489,319</b>	<b>312,294</b>	<b>50,000</b>	<b>362,294</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

		<b>Other Revenues</b>						
1 -	5 - 0115 - 190 - 948	Contribution from Reserves	7,213	-	-	-	0	0
1 -	5 - 0115 - 870 - 200	Miscellaneous Revenue	13,019	3,354	31,100	5,413	3,300	3,300
1 -	5 - 0115 - 870 - 831	Donations	0	1,700	-	-	0	0
			<b>20,231</b>	<b>5,054</b>	<b>31,100</b>	<b>5,413</b>	<b>3,300</b>	<b>0</b>
			<b>20,231</b>	<b>5,054</b>	<b>31,100</b>	<b>5,413</b>	<b>3,300</b>	<b>0</b>
		<b>Fees &amp; Charges</b>						
1 -	5 - 0115 - 870 - 812	Provincial Grants	-	-	-	-	0	0
			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>
			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>
			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>
			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>
<b>TOTAL - Revenue</b>			<b>20,231</b>	<b>5,054</b>	<b>31,100</b>	<b>207,280</b>	<b>3,300</b>	<b>0</b>
<b>NET</b>			<b>255,980</b>	<b>266,407</b>	<b>278,226</b>	<b>282,040</b>	<b>308,994</b>	<b>50,000</b>
			<b>255,980</b>	<b>266,407</b>	<b>278,226</b>	<b>282,040</b>	<b>308,994</b>	<b>50,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT    CORPORATE SERVICES**  
**PROGRAM        Function Summary**

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Grants	48,752	59,917	50,633	49,507	43,156	2,500	45,656
Clerk's Division	596,567	545,713	569,497	530,681	466,158	0	466,158
Information Technology (IT)	472,253	459,124	458,399	461,718	502,311	0	502,311
Enforcement	233,351	257,483	272,958	239,206	278,441	5,250	283,691
Crossing Guards	49,061	54,183	54,027	38,404	53,554	0	53,554
Human Resources	112,949	67,542	142,851	104,900	144,264	4,000	148,264
Corporate Overhead	146,128	164,583	178,950	164,458	173,285	0	173,285
<b>TOTAL -Expenditures</b>	<b>1,659,060</b>	<b>1,608,545</b>	<b>1,727,315</b>	<b>1,588,874</b>	<b>1,661,170</b>	<b>11,750</b>	<b>1,672,920</b>

**PROGRAM - REVENUE**

Grants	-	-	-	-	0	0	0
Clerk's Division	156,552	96,979	98,860	75,027	63,100	0	63,100
Information Technology (IT)	47,683	48,881	500	1,209	4,000	0	4,000
Enforcement	54,179	55,724	51,000	46,722	57,700	0	57,700
Crossing Guards	-	-	-	-	0	0	0
Human Resources	60,000	-	-	-	-	-	-
Corporate Overhead	814,188	718,380	638,200	637,618	648,200	-67,800	580,400
<b>TOTAL - Revenue</b>	<b>1,132,602</b>	<b>919,965</b>	<b>788,560</b>	<b>760,577</b>	<b>773,000</b>	<b>-67,800</b>	<b>705,200</b>
<b>NET</b>	<b>526,458</b>	<b>688,581</b>	<b>938,755</b>	<b>828,297</b>	<b>888,170</b>	<b>79,550</b>	<b>967,720</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT    CORPORATE SERVICES  
PROGRAM        Department Summary

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff/Committee Costs	802,451	912,238	1,073,016	1,035,063	1,089,487	-	1,089,487
Equipment Costs	165,451	228,844	195,434	188,515	234,650	-	234,650
Facility Costs	41,793	40,415	51,158	51,158	49,205	-	49,205
Operating/Material Costs	148,575	164,490	142,910	120,107	157,703	-	157,703
External Contracts	352,440	160,159	179,289	116,060	56,393	9,250	65,643
Other costs	148,351	102,400	85,508	77,971	73,731	2,500	76,231
<b>TOTAL -Expenditures</b>	<b>1,659,060</b>	<b>1,608,545</b>	<b>1,727,315</b>	<b>1,588,874</b>	<b>1,661,170</b>	<b>11,750</b>	<b>1,672,920</b>

**PROGRAM - REVENUE**

Inter fund Transfer	350,969	233,240	180,000	180,000	209,500	-	209,500
Fees and Charges	96,409	105,010	103,700	87,474	108,300	-	108,300
Provincial Grants	662,188	572,765	490,360	489,863	452,200	-67,800	384,400
Other Revenue	23,037	8,950	14,500	3,240	3,000	-	3,000
<b>TOTAL - Revenue</b>	<b>1,132,602</b>	<b>919,965</b>	<b>788,560</b>	<b>760,577</b>	<b>773,000</b>	<b>-67,800</b>	<b>705,200</b>
<b>NET LEVY</b>	<b>526,458</b>	<b>688,581</b>	<b>938,755</b>	<b>828,297</b>	<b>888,170</b>	<b>79,550</b>	<b>967,720</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT  
PROGRAM**

**CORPORATE SERVICES  
Grants**

**PROGRAM - EXPENDITURES**

		2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1-6-3100-220-248	Woolwich Community Services (WCS)	10,615	10,830	11,030	11,030	11,195		11,195
1-6-3100-220-248	WCS - Youth Centre	10,615	10,830	11,030	11,030	8,678		8,678
1-6-3100-220-248	Community Care Concepts of Woolwich	10,615	10,830	11,047	11,047	11,195		11,195
1-6-3100-220-248	Woolwich Counseling Services	8,495	8,665	8,838	8,838	8,971		8,971
1-6-3100-220-248	School Safety Patrol	1,637	1,637	1,637	1,637	-		0
1-6-3100-220-248	St. Boniface & Maryhill Historical Society Inc.	1,500	1,800	1,800	1,800	117		117
1-6-3100-220-248	Horticultural Society	1,500	1,500	1,500	1,500	1,500		1,500
1-6-3100-220-248	Cycling into the Future	2,500	2,250	2,250	2,250	-		0
1-6-3100-220-248	Miscellaneous (including travel assistance)	1,275	1,575	1,500	375	1,500		1,500
1-6-3100-220-248	Woolwich Healthy Community Special Event Grant		5,000	-	-	-		0
<b>1-6-3100-220-248</b>	<b>Three Sisters Cultural Centre</b>		<b>5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,500</b>	<b>2,500</b>
	<b>TOTAL Expenses</b>	<b>48,752</b>	<b>59,917</b>	<b>50,633</b>	<b>49,507</b>	<b>43,156</b>	<b>2,500</b>	<b>45,656</b>

**PROGRAM - REVENUE**

1-5-3100-870-300	Miscellaneous	-	-	-	-	0		0
	<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>NET</b>	<b>48,752</b>	<b>59,917</b>	<b>50,633</b>	<b>49,507</b>	<b>43,156</b>	<b>2,500</b>	<b>45,656</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**    **CORPORATE SERVICES**  
**PROGRAM**        **Clerks Division**

2020 Full-time Equivalent    3.85  
2021 Full-time Equivalent    3.80

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	Staff Costs	379,299	377,954	408,727	416,459	408,338	0	408,338
	Equipment Costs	-	-	-	-	0	0	0
	Facility Costs	-	-	-	-	0	0	0
	Operating/Material Costs	12,788	21,035	11,300	7,687	26,220	0	26,220
	External Contracts	121,194	121,319	129,470	86,535	11,600	0	11,600
	Other costs	83,286	25,405	20,000	20,000	20,000	0	20,000
	<b>TOTAL Expenditures</b>	<b>596,567</b>	<b>545,713</b>	<b>569,497</b>	<b>530,681</b>	<b>466,158</b>	<b>0</b>	<b>466,158</b>

**PROGRAM - REVENUE**

	Interfund Transfers	63,286	5,405	-	-	16,000	0	16,000
	Fees and Charges	41,036	44,698	49,200	35,724	47,100	0	47,100
	Provincial Grants	36,388	40,735	38,160	37,663	0	0	0
	Other Revenue	15,843	6,143	11,500	1,640	0	0	0
	<b>TOTAL - Revenue</b>	<b>156,552</b>	<b>96,979</b>	<b>98,860</b>	<b>75,027</b>	<b>63,100</b>	<b>0</b>	<b>63,100</b>
	<b>NET</b>	<b>440,015</b>	<b>448,733</b>	<b>470,637</b>	<b>455,653</b>	<b>403,058</b>	<b>0</b>	<b>403,058</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT CORPORATE SERVICES  
PROGRAM Clerks Division

**PROGRAM EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 0120 - 010 - 001	Full Time Salaries	277,629	278,577	303,668	320,748	306,598		306,598
1 - 6 - 0120 - 010 - 002	Part Time Salaries	8,511	270	-	834	-		0
1 - 6 - 0120 - 020 - 021	CPP	9,228	9,443	10,188	10,996	11,110		11,110
1 - 6 - 0120 - 020 - 022	EI	4,076	3,952	4,612	4,318	4,556		4,556
1 - 6 - 0120 - 020 - 023	Group Benefits	26,884	35,024	32,818	28,627	28,923		28,923
1 - 6 - 0120 - 020 - 025	OMERS	29,284	29,494	32,708	31,034	33,406		33,406
1 - 6 - 0120 - 020 - 026	EHT	5,375	5,449	5,922	6,162	5,979		5,979
1 - 6 - 0120 - 020 - 027	WSIB	9,181	8,261	8,511	9,195	8,466		8,466
1 - 6 - 0120 - 040 - 041	Mileage	508	284	1,000	49	500		500
1 - 6 - 0120 - 040 - 044	Staff Membership Fees	1,002	857	1,300	1,030	1,300		1,300
1 - 6 - 0120 - 040 - 046	Training and Development	7,622	6,343	8,000	3,465	7,500		7,500
	<b>Staff Costs</b>	<b>379,299</b>	<b>377,954</b>	<b>408,727</b>	<b>416,459</b>	<b>408,338</b>	<b>0</b>	<b>408,338</b>
	<b>Equipment Costs</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Facility Costs</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating/Material Costs</b>								
1 - 6 - 0120 - 200 - 202	Records Management	1,063	2,619	3,000	1,464	3,000		3,000
1 - 6 - 0120 - 200 - 203	Meeting Expenses	528	573	750	16	500		500
1 - 6 - 0120 - 270 - 276	Telephone	2,187	1,195	1,000	788	270		270
1 - 6 - 0120 - 270 - 280	Subscriptions	51	56	50	0	50		50
1 - 6 - 0120 - 270 - 282	Marriage Licence Forms	3,840	3,840	4,000	1,920	3,900		3,900
1 - 6 - 0120 - 270 - 864	Accessibility - General	953	76	500	2,035	17,000		17,000
1 - 6 - 0120 - 270 - 867	Marriage Ceremonies	534	1,091	1,000	1,464	1,000		1,000
1 - 6 - 0120 - 270 - 286	Municipal Signage Program	3,633	11,585	1,000	-	500		500
	<b>Operating/Material Costs</b>	<b>12,788</b>	<b>21,035</b>	<b>11,300</b>	<b>7,687</b>	<b>26,220</b>	<b>-</b>	<b>26,220</b>
<b>External Contracts</b>								
1 - 6 - 0120 - 250 - 251	Legal	19,679	7,796	15,000	1,991	11,500		11,500
1 - 6 - 0120 - 200 - 251	Legal Title Searches	137	0	150	0	100		100
1 - 6 - 4400 - 200 - 062	Municipal Drains	25,314	32,054	38,000	9,218	0		0
1 - 6 - 4400 - 200 - 254	Drainage Superintendent	76,064	81,469	76,320	75,326	0		0
	<b>External Contracts</b>	<b>121,194</b>	<b>121,319</b>	<b>129,470</b>	<b>86,535</b>	<b>11,600</b>	<b>0</b>	<b>11,600</b>
<b>Other Costs</b>								
1 - 6 - 0120 - 190 - 961	Transfer to Election Reserve	20,000	20,000	20,000	20,000	20,000		20,000
1 - 6 - 0120 - 200 - 201	Municipal Elections	63,286	5,405	-	-	0		0
	<b>Other Costs</b>	<b>83,286</b>	<b>25,405</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>
	<b>TOTAL Expenditures</b>	<b>596,567</b>	<b>545,713</b>	<b>569,497</b>	<b>530,681</b>	<b>466,158</b>	<b>0</b>	<b>466,158</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT    CORPORATE SERVICES  
PROGRAM        Clerks Division

**PROGRAM REVENUES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 0120 - 975 - 948	<b>Interfund Transfers</b>	<b>63,286</b>	<b>5,405</b>	-	-	<b>16,000</b>	-	<b>16,000</b>
	<b><u>Fees &amp; Charges</u></b>							
1 - 5 - 0120 - 830 - 282	Licences - Marriage	8,600	8,820	11,000	6,310	10,000		10,000
1 - 5 - 0120 - 830 - 835	Licenses - Trailers	15,500	15,500	15,900	15,700	15,900		15,900
1 - 5 - 0120 - 870 - 834	Licenses - Plumbing	0	25	-	0	0		0
1 - 5 - 0120 - 870 - 866	Marriage Ceremonies	1,735	2,741	4,000	4,739	4,000		4,000
1 - 5 - 0120 - 870 - 871	Licenses - Lottery	5,727	8,128	7,000	2,395	7,000		7,000
1 - 5 - 0120 - 870 - 878	Licenses - Sales	9,174	9,384	11,000	6,405	10,000		10,000
1 - 5 - 0120 - 870 - 868	Licences - Fireworks	300	100	300	175	200		200
	<b>Fees &amp; Charges</b>	<b>41,036</b>	<b>44,698</b>	<b>49,200</b>	<b>35,724</b>	<b>47,100</b>	<b>0</b>	<b>47,100</b>
	<b><u>Provincial Grants</u></b>							
1 - 5 - 4400 - 820 - 320	Drainage Superintendent	36,388	40,735	38,160	37,663	0		0
1 - 5 - 4400 - 820 - 515	Municipal Drains	-	-	-	-	0		0
	<b>Provincial Grants</b>	<b>36,388</b>	<b>40,735</b>	<b>38,160</b>	<b>37,663</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b><u>Other Revenue</u></b>							
1 - 5 - 0120 - 870 - 064	BIA Revenue	5,376	6,143	11,500	1,640	0		0
1 - 5 - 4400 - 870 - 818	Municipal Drains (Recoverable)	10,468	0	-	0	0		0
	<b>Other Revenue</b>	<b>15,843</b>	<b>6,143</b>	<b>11,500</b>	<b>1,640</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Revenue</b>	<b>156,552</b>	<b>96,979</b>	<b>98,860</b>	<b>75,027</b>	<b>63,100</b>	<b>0</b>	<b>63,100</b>
	<b>NET</b>	<b>440,015</b>	<b>448,733</b>	<b>470,637</b>	<b>455,653</b>	<b>403,058</b>	<b>0</b>	<b>403,058</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT    CORPORATE SERVICES**  
**PROGRAM        Information Technology (IT) Services**

2020 Full-time Equivalent    2.80  
2021 Full-time Equivalent    2.80

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	Staff Costs	140,319	203,567	238,039	247,106	247,220	0	247,220
	Equipment Costs	160,583	225,488	190,814	186,310	229,030	0	229,030
	Facility Costs	-	-	-	-	0	0	0
	Operating/Material Costs	27,615	26,009	24,546	28,302	26,061	0	26,061
	External Contracts	143,736	4,060	5,000	-	0	0	0
	Other Costs	-	-	-	-	0	0	0
	<b>TOTAL - Expenditures</b>	<b>472,253</b>	<b>459,124</b>	<b>458,399</b>	<b>461,718</b>	<b>502,311</b>	<b>0</b>	<b>502,311</b>

**PROGRAM - REVENUE**

	Interfund Transfers	47,683	47,836	-	-	3,500	0	3,500
	Fees and Charges	-	-	-	-	0	0	0
	Provincial Grants	-	-	-	-	0	0	0
	Other Revenue	-	1,045	500	1,209	500	0	500
	<b>TOTAL - Revenue</b>	<b>47,683</b>	<b>48,881</b>	<b>500</b>	<b>1,209</b>	<b>4,000</b>	<b>0</b>	<b>4,000</b>
	<b>NET</b>	<b>424,570</b>	<b>410,243</b>	<b>457,899</b>	<b>460,509</b>	<b>498,311</b>	<b>0</b>	<b>498,311</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT    CORPORATE SERVICES  
PROGRAM        Information Technology (IT) Services

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 0190 - 010 - 001	Full Time Salaries	104,977	155,621	183,406	189,213	184,580		184,580
1 - 6 - 0190 - 020 - 021	CPP	4,604	6,394	7,673	8,038	8,456		8,456
1 - 6 - 0190 - 020 - 022	EI	2,074	2,660	3,372	3,169	3,334		3,334
1 - 6 - 0190 - 020 - 023	Group Benefits	13,604	16,523	15,538	22,564	20,371		20,371
1 - 6 - 0190 - 020 - 025	OMERS	5,979	9,562	13,055	13,315	15,973		15,973
1 - 6 - 0190 - 020 - 026	EHT	1,927	2,944	3,576	3,666	3,599		3,599
1 - 6 - 0190 - 020 - 027	WSIB	4,960	4,859	5,869	5,940	5,907		5,907
1 - 6 - 0190 - 040 - 041	Mileage	401	754	500	360	500		500
1 - 6 - 0190 - 040 - 044	Membership	-	194	550	454	500		500
1 - 6 - 0190 - 040 - 046	Training & Development	1,792	4,055	4,500	387	4,000		4,000
	<b>Staff Costs</b>	<b>140,319</b>	<b>203,567</b>	<b>238,039</b>	<b>247,106</b>	<b>247,220</b>	<b>0</b>	<b>247,220</b>
<b>Equipment Costs</b>								
1 - 6 - 0190 - 200 - 287	Corporate Enterprise Software	156,670	171,096	175,814	180,743	123,709		123,709
1 - 6 - 0190 - 200 - 362	Staff Licences	0	0	-	0	18,518		18,518
1 - 6 - 0190 - 200 - 377	Infrastructure and Security	0	0	-	0	57,871		57,871
1 - 6 - 0190 - 200 - 451	Website Maintenance	0	0	-	0	13,022		13,022
1 - 6 - 0190 - 758 - 300	Minor capital	0	47,836	5,000	1,062	7,410		7,410
1 - 6 - 0190 - 090 - 098	Repairs	3,913	6,556	10,000	4,506	8,500		8,500
	<b>Equipment Costs</b>	<b>160,583</b>	<b>225,488</b>	<b>190,814</b>	<b>186,310</b>	<b>229,030</b>	<b>0</b>	<b>229,030</b>
<b>Facility Costs</b>								
		-	-	-	-	0	0	0
<b>Oper/Mat. Costs</b>								
1 - 6 - 0190 - 190 - 962	Trsf to Insurance Reserve	1,495	1,629	1,546	1,546	1,561		1,561
1 - 6 - 0190 - 200 - 272	Supplies	817	546	1,000	894	1,000		1,000
1 - 6 - 0190 - 200 - 261	Fibre Connection Maint.	25,085	23,128	21,500	25,168	23,000		23,000
1 - 6 - 0190 - 270 - 276	Telephone	219	706	500	694	500		500
	<b>Oper/Mat. Costs</b>	<b>27,615</b>	<b>26,009</b>	<b>24,546</b>	<b>28,302</b>	<b>26,061</b>	<b>0</b>	<b>26,061</b>
<b>External Contracts</b>								
1 - 6 - 0190 - 010 - 121	Systems Administrator	143,736	4,060	5,000	-	0		0
	<b>External Contracts</b>	<b>143,736</b>	<b>4,060</b>	<b>5,000</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - Expenditures</b>		<b>472,253</b>	<b>459,124</b>	<b>458,399</b>	<b>461,718</b>	<b>502,311</b>	<b>0</b>	<b>502,311</b>
<b>PROGRAM - REVENUE</b>								
1 - 5 - 0190 - 190 - 949	Interfund Transfers	47,683	47,836			3,500	0	3,500
	Fees & charges	-	-	-	-	0	0	0
	Provincial Grants	-	-	-	-	0	0	0
1 - 5 - 0190 - 870 - 300	Other Revenue	-	1,045	500	1,209	500	0	500
	<b>TOTAL - Revenue</b>	<b>47,683</b>	<b>48,881</b>	<b>500</b>	<b>1,209</b>	<b>4,000</b>	<b>0</b>	<b>4,000</b>
<b>NET</b>		<b>424,570</b>	<b>410,243</b>	<b>457,899</b>	<b>460,509</b>	<b>498,311</b>	<b>0</b>	<b>498,311</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT** CORPORATE SERVICES  
**PROGRAM** By-Law Enforcement (combined with Animal Control)

2020 Full-time Equivalent 2.50  
2021 Full-time Equivalent 2.50

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	195,348	217,935	232,194	202,777	235,923	0	235,923
Equipment Costs	4,868	3,035	4,120	1,884	5,120	0	5,120
Facility Costs	-	-	-	-	0	0	0
Operating/Material Costs Costs	5,982	2,478	2,450	967	2,730	0	2,730
External Contracts	17,282	25,930	26,319	26,562	26,793	5,250	32,043
Other Costs	9,870	8,104	7,875	7,017	7,875	0	7,875
<b>TOTAL - Expenditures</b>	<b>233,351</b>	<b>257,483</b>	<b>272,958</b>	<b>239,206</b>	<b>278,441</b>	<b>5,250</b>	<b>283,691</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	46,986	53,932	48,500	46,331	55,200	0	55,200
Provincial Grants	-	30	-	-	0	0	0
Other revenues	7,193	1,762	2,500	391	2,500	0	2,500
<b>TOTAL - Revenue</b>	<b>54,179</b>	<b>55,724</b>	<b>51,000</b>	<b>46,722</b>	<b>57,700</b>	<b>0</b>	<b>57,700</b>
<b>NET</b>	<b>179,171</b>	<b>201,759</b>	<b>221,958</b>	<b>192,484</b>	<b>220,741</b>	<b>5,250</b>	<b>225,991</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT CORPORATE SERVICES  
PROGRAM By-Law Enforcement (combined with Animal Control)

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0520 - 010 - 001	Salaries	149,200	152,501	165,132	149,760	166,994		166,994
1 - 6 - 0520 - 010 - 002	Part Time Salaries	1,344	4,451	6,175	1,959	8,500		8,500
1 - 6 - 0520 - 020 - 021	CPP	5,870	6,805	6,720	7,558	7,997		7,997
1 - 6 - 0520 - 020 - 022	EI	2,602	2,822	3,001	3,298	2,997		2,997
1 - 6 - 0520 - 020 - 023	Group Benefits	11,442	20,426	19,266	22,710	19,945		19,945
1 - 6 - 0520 - 020 - 025	OMERS	13,489	15,565	16,446	7,144	16,691		16,691
1 - 6 - 0520 - 020 - 026	EHT	2,786	3,221	3,220	3,023	3,256		3,256
1 - 6 - 0520 - 020 - 027	WSIB	4,769	5,326	5,284	4,898	5,344		5,344
1 - 6 - 0520 - 040 - 041	Mileage	483	1,284	1,500	479	250		250
1 - 6 - 0520 - 040 - 044	Membership fees	447	450	450	453	450		450
1 - 6 - 0520 - 040 - 046	Training and Development	2,347	3,249	4,000	1,079	2,500		2,500
1 - 6 - 0520 - 040 - 048	Uniforms	570	1,837	1,000	415	1,000		1,000
	<b>Staff Costs</b>	<b>195,348</b>	<b>217,935</b>	<b>232,194</b>	<b>202,777</b>	<b>235,923</b>	<b>0</b>	<b>235,923</b>
<b><u>Equipment Costs</u></b>								
1 - 6 - 0520 - 080 - 081	Fuel	1,455	1,270	2,500	990	3,000		3,000
1 - 6 - 0520 - 080 - 082	External Repairs	3,293	1,526	1,500	773	2,000		2,000
1 - 6 - 0520 - 080 - 362	License Fee	120	240	120	120	120		120
	<b>Equipment Costs</b>	<b>4,868</b>	<b>3,035</b>	<b>4,120</b>	<b>1,884</b>	<b>5,120</b>	<b>0</b>	<b>5,120</b>
<b><u>Operating Costs</u></b>								
1 - 6 - 0520 - 200 - 213	Compensation/animal kill	5,303	330	500	312	500		500
1 - 6 - 0520 - 200 - 214	Animal/Wildlife Control	-	-	-	-	0		0
1 - 6 - 0520 - 200 - 224	Appeal Committee Expenses	-	405	1,200	-	1,000		1,000
1 - 6 - 0520 - 200 - 272	Other supplies	680	1,743	750	655	750		750
1 - 6 - 0520 - 270 - 276	Telephone	-	0	-	0	480		480
	<b>Operating Costs</b>	<b>5,982</b>	<b>2,478</b>	<b>2,450</b>	<b>967</b>	<b>2,730</b>	<b>-</b>	<b>2,730</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT CORPORATE SERVICES**  
**PROGRAM By-Law Enforcement (combined with Animal Control)**

		<u>External Contracts</u>					
1 - 6 - 0520 - 200 - 223	Vet/boarding charges	15,801	16,911	17,184	17,265	17,493	17,493
1 - 6 - 0520 - 200 - 515	Animal Control Contract	1,481	9,019	9,135	9,297	9,299	9,299
1 - 6 - 0520 - 200 - 255	Professional Services	-	-	-	-	0	5,250
	<b>External Contracts</b>	<b>17,282</b>	<b>25,930</b>	<b>26,319</b>	<b>26,562</b>	<b>26,793</b>	<b>5,250</b>
							<b>32,043</b>
		<u>Other Costs</u>					
1 - 6 - 0520 - 190 - 965	Transfer to Equipment Reserve Fu	4,375	4,375	4,375	4,375	4,375	4,375
1 - 6 - 0520 - 200 - 300	Miscellaneous	3,600	1,894	1,000	1,304	1,000	1,000
1 - 6 - 0520 - 200 - 301	Enforcement Tickets	-	-	500	997	500	500
1 - 6 - 0520 - 200 - 303	Enforcement Charges	1,895	1,836	2,000	340	2,000	2,000
	<b>Other Costs</b>	<b>9,870</b>	<b>8,104</b>	<b>7,875</b>	<b>7,017</b>	<b>7,875</b>	<b>0</b>
							<b>7,875</b>
<b>TOTAL - Expenditures</b>		<b>233,351</b>	<b>257,483</b>	<b>272,958</b>	<b>239,206</b>	<b>278,441</b>	<b>5,250</b>
							<b>283,691</b>
<u>PROGRAM - REVENUE</u>							
<b>Interfund Transfers</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>
							<b>0</b>
1 - 5 - 0520 - 870 - 872	Parking Fines	16,320	22,080	18,000	14,018	21,000	21,000
1 - 5 - 0520 - 870 - 873	Fines	2,395	1,040	1,000	195	1,000	1,000
1 - 5 - 0520 - 870 - 898	By-law Exemption Fees	325	625	500	200	500	500
1 - 5 - 0520 - 870 - 883	Kennel Fees	-	0	5,100	7,160	8,700	8,700
1 - 5 - 0520 - 870 - 880	Animal Control Fees	27,946	30,187	23,900	24,758	24,000	24,000
	<b>Fees &amp; Charges</b>	<b>46,986</b>	<b>53,932</b>	<b>48,500</b>	<b>46,331</b>	<b>55,200</b>	<b>0</b>
							<b>55,200</b>
1 - 5 - 0520 - 820 - 812	Student Grant	-	30	-	0	0	0
	<b>Provincial Grants</b>	<b>-</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>
							<b>0</b>
1 - 5 - 0520 - 870 - 200	Miscellaneous Recoverable	7,193	1,762	2,500	391	2,500	2,500
	<b>Other Revenues</b>	<b>7,193</b>	<b>1,762</b>	<b>2,500</b>	<b>391</b>	<b>2,500</b>	<b>0</b>
							<b>2,500</b>
<b>TOTAL - Revenue</b>		<b>54,179</b>	<b>55,724</b>	<b>51,000</b>	<b>46,722</b>	<b>57,700</b>	<b>0</b>
							<b>57,700</b>
<b>NET</b>		<b>179,171</b>	<b>201,759</b>	<b>221,958</b>	<b>192,484</b>	<b>220,741</b>	<b>5,250</b>
							<b>225,991</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**    **CORPORATE SERVICES**  
**PROGRAM**        **Crossing Guards**

2020 Full-time Equivalent    0.00  
2021 Full-time Equivalent    0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	47,839	53,530	53,277	37,204	52,804	0	52,804
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	0	0	0
Operating/Material Costs	1,222	653	750	1,200	750	0	750
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	0	0	0
<b>TOTAL -Expenditures</b>	<b>49,061</b>	<b>54,183</b>	<b>54,027</b>	<b>38,404</b>	<b>53,554</b>	<b>0</b>	<b>53,554</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees And Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>49,061</b>	<b>54,183</b>	<b>54,027</b>	<b>38,404</b>	<b>53,554</b>	<b>0</b>	<b>53,554</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT CORPORATE SERVICES  
PROGRAM Crossing Guards

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 0530 - 010 - 002	Part Time Salaries	43,144	48,267	47,975	34,116	47,530		47,530
1 - 6 - 0530 - 020 - 021	CPP	427	488	584	339	656		656
1 - 6 - 0530 - 020 - 022	EI	997	1,092	1,092	752	947		947
1 - 6 - 0530 - 020 - 023	Group Benefits	-	-	-	-	-		0
1 - 6 - 0530 - 020 - 025	OMERS	-	-	-	-	-		0
1 - 6 - 0530 - 020 - 026	EHT	867	939	900	664	917		917
1 - 6 - 0530 - 020 - 027	WSIB	1,413	1,559	1,476	1,077	1,505		1,505
1 - 6 - 0530 - 040 - 041	Mileage	616	169	750	256	750		750
1 - 6 - 0530 - 040 - 046	Training and Development	375	1,017	500	0	500		500
	<b>Staff Costs</b>	<b>47,839</b>	<b>53,530</b>	<b>53,277</b>	<b>37,204</b>	<b>52,804</b>	<b>0</b>	<b>52,804</b>
	<b>Equipment Costs</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Facility Costs</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Costs</b>								
1 - 6 - 0530 - 200 - 272	Supplies	1,222	653	750	1,200	750		750
	<b>Operating Costs</b>	<b>1,222</b>	<b>653</b>	<b>750</b>	<b>1,200</b>	<b>750</b>	<b>0</b>	<b>750</b>
	<b>Extrenal Contracts</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Costs</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL -Expenditures</b>	<b>49,061</b>	<b>54,183</b>	<b>54,027</b>	<b>38,404</b>	<b>53,554</b>	<b>0</b>	<b>53,554</b>
<b>PROGRAM - REVENUE</b>								
	<b>Interfund Transfers</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Fees &amp; Charges</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Provincial Grants</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
1 - 5 - 0530 - 829 - 829	Crossing Guard Reimbursen	-	-	-	-	0		0
	<b>Other Revenue</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Revenue</b>	-	-	-	-	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>49,061</b>	<b>54,183</b>	<b>54,027</b>	<b>38,404</b>	<b>53,554</b>	<b>0</b>	<b>53,554</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT CORPORATE SERVICES**  
**PROGRAM Human Resources**

2020 Full-time Equivalent 1.00  
2021 Full-time Equivalent 1.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENT	2021 BUDGET
Staff Costs	27,868	33,763	109,351	98,299	111,264	0	111,264
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	0	0	0
Operating costs	14,852	24,930	15,000	3,638	15,000	0	15,000
External Contracts	70,228	8,849	18,500	2,963	18,000	4,000	22,000
Other Cost	-	-	-	-	0	0	0
<b>TOTAL -Expenditures</b>	<b>112,949</b>	<b>67,542</b>	<b>142,851</b>	<b>104,900</b>	<b>144,264</b>	<b>4,000</b>	<b>148,264</b>
<b><u>PROGRAM - REVENUE</u></b>							
Interfund Transfers	60,000	-	-	-	0	0	0
Fees & Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenues	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>60,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>52,949</b>	<b>67,542</b>	<b>142,851</b>	<b>104,900</b>	<b>144,264</b>	<b>4,000</b>	<b>148,264</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT CORPORATE SERVICES  
PROGRAM Human Resources

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENT	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 0116 - 010 - 001	Full time salaries	16,328	20,202	75,239	72,657	76,706		76,706
1 - 6 - 0116 - 020 - 021	CPP	726	999	2,749	2,955	3,183		3,183
1 - 6 - 0116 - 020 - 022	EI	334	408	1,204	1,100	1,199		1,199
1 - 6 - 0116 - 020 - 023	Group Benefits	2,125	2,022	8,833	7,452	8,898		8,898
1 - 6 - 0116 - 020 - 025	OMERS	1,504	1,367	5,741	6,451	5,883		5,883
1 - 6 - 0116 - 020 - 026	EHT	309	418	1,467	1,284	1,496		1,496
1 - 6 - 0116 - 020 - 027	WSIB	531	701	1,618	2,080	1,649		1,649
1 - 6 - 0116 - 040 - 041	Mileage	-	0	500	0	250		250
1 - 6 - 0116 - 040 - 044	Staff membership fees	813	839	1,000	938	1,000		1,000
1 - 6 - 0116 - 040 - 046	Training and development	747	2,207	2,500	1,835	2,500		2,500
1 - 6 - 0116 - 040 - 052	Health & Safety	4,453	4,599	8,500	1,548	8,500		8,500
	<b>Staff Cost</b>	<b>27,868</b>	<b>33,763</b>	<b>109,351</b>	<b>98,299</b>	<b>111,264</b>	<b>0</b>	<b>111,264</b>
	<b>Equipment Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Facility Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Oper/Maint. Costs</b>								
1 - 6 - 0116 - 040 - 300	Miscellaneous	108	648	-	0	0		0
1 - 6 - 0116 - 270 - 271	Office Supplies	339	83	-	0	0		0
1 - 6 - 0116 - 270 - 273	Advertising	14,406	24,199	15,000	3,638	15,000		15,000
1 - 6 - 0116 - 270 - 276	Blackberry/Cell Phone	-	-	-	-	0		0
1 - 6 - 0116 - 270 - 277	Photocopying	-	-	-	-	0		0
	<b>Oper/Maint. Costs</b>	<b>14,852</b>	<b>24,930</b>	<b>15,000</b>	<b>3,638</b>	<b>15,000</b>	<b>0</b>	<b>15,000</b>
<b>External Contracts</b>								
1 - 6 - 0116 - 200 - 292	Employee Assistance Program	2,870	2,914	3,500	2,963	3,000	4,000	7,000
1 - 6 - 0116 - 250 - 255	Other Professional Services	67,358	5,935	15,000	0	15,000		15,000
	<b>External Contracts</b>	<b>70,228</b>	<b>8,849</b>	<b>18,500</b>	<b>2,963</b>	<b>18,000</b>	<b>4,000</b>	<b>22,000</b>
	<b>Other Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL -Expenditures</b>	<b>112,949</b>	<b>67,542</b>	<b>142,851</b>	<b>104,900</b>	<b>144,264</b>	<b>4,000</b>	<b>148,264</b>
<b>PROGRAM - REVENUE</b>								
1 - 5 - 116 - 190 - 949	Interfund Transfer	60,000	-	-	-	0	0	0
	<b>Fees &amp; Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
1 - 5 - 0116 - 870 - 300	Other Revenues	-	-	-	-	0	0	0
	<b>TOTAL - Revenue</b>	<b>60,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>52,949</b>	<b>67,542</b>	<b>142,851</b>	<b>104,900</b>	<b>144,264</b>	<b>4,000</b>	<b>148,264</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT CORPORATE SERVICES  
PROGRAM Administrative Overhead

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	11,777	25,489	31,428	33,219	33,938	0	33,938
Equipment Costs	-	321	500	321	500	0	500
Facility Costs	41,793	40,415	51,158	51,158	49,205	0	49,205
Operating/Material Costs	86,115	89,386	88,864	78,314	86,942	0	86,942
External Contracts	-	-	-	-	0	0	0
Other Costs	6,443	8,973	7,000	1,447	2,700	0	2,700
<b>TOTAL Expenditures</b>	<b>146,128</b>	<b>164,583</b>	<b>178,950</b>	<b>164,458</b>	<b>173,285</b>	<b>0</b>	<b>173,285</b>

**PROGRAM - REVENUE**

Inter fund Transfer	180,000	180,000	180,000	180,000	190,000	0	190,000
Fees and Charges	8,388	6,380	6,000	5,418	6,000	0	6,000
Provincial Grants	625,800	532,000	452,200	452,200	452,200	-67,800	384,400
Other revenue	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>814,188</b>	<b>718,380</b>	<b>638,200</b>	<b>637,618</b>	<b>648,200</b>	<b>-67,800</b>	<b>580,400</b>
<b>NET</b>	<b>-668,060</b>	<b>-553,797</b>	<b>-459,250</b>	<b>(473,160)</b>	<b>-474,915</b>	<b>67,800</b>	<b>-407,115</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT CORPORATE SERVICES  
PROGRAM Administrative Overhead

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0120 - 020 - 029	Retiree benefits (Staff)	11,777	25,489	31,428	33,219	33,938		33,938
	<b>Staff Costs</b>	<b>11,777</b>	<b>25,489</b>	<b>31,428</b>	<b>33,219</b>	<b>33,938</b>	<b>0</b>	<b>33,938</b>
<b><u>Equipment Costs</u></b>								
1 - 6 - 0120 - 090 - 098	General Repairs Equipment		321	500	321	500		500
	<b>Equipment Costs</b>	<b>-</b>	<b>321</b>	<b>500</b>	<b>321</b>	<b>500</b>	<b>0</b>	<b>500</b>
<b><u>Facility Costs</u></b>								
1 - 6 - 0120 - 170 - 270	Admin Bldg allocation (3794)	41,793	40,415	51,158	51,158	49,205	0	49,205
	<b>Facility Costs</b>	<b>41,793</b>	<b>40,415</b>	<b>51,158</b>	<b>51,158</b>	<b>49,205</b>	<b>0</b>	<b>49,205</b>
<b><u>Oper./Maint. Costs</u></b>								
1 - 6 - 0120 - 270 - 271	Office Supplies	7,672	6,621	8,000	4,377	7,000		7,000
1 - 6 - 0120 - 270 - 273	Advertising/Promotion	7,015	9,001	9,500	3,013	9,500		9,500
1 - 6 - 0120 - 270 - 274	Postage/courier	7,769	7,463	8,000	6,765	7,000		7,000
1 - 6 - 0120 - 270 - 277	Photocopying	4,818	2,187	2,500	3,296	2,000		2,000
1 - 6 - 0120 - 190 - 962	Trsf to Insurance Reserve	58,840	64,114	60,864	60,864	61,442		61,442
	<b>Oper./Maint. Costs</b>	<b>86,115</b>	<b>89,386</b>	<b>88,864</b>	<b>78,314</b>	<b>86,942</b>	<b>0</b>	<b>86,942</b>
<b><u>External Contracts</u></b>								
1 - 6 - 0120 - 090 - 121	Maintenance Contracts			-	-	0		0
	<b>External Contracts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Other Costs</u></b>								
1 - 6 - 0120 - 270 - 300	Miscellaneous	3,198	1,382	2,000	1,196	1,700		1,700
1 - 6 - 0120 - 758 - 300	Minor capital	3,245	7,592	5,000	251	1,000		1,000
	<b>Other Costs</b>	<b>6,443</b>	<b>8,973</b>	<b>7,000</b>	<b>1,447</b>	<b>2,700</b>	<b>0</b>	<b>2,700</b>
	<b>TOTAL Expenditures</b>	<b>146,128</b>	<b>164,583</b>	<b>178,950</b>	<b>164,458</b>	<b>173,285</b>	<b>0</b>	<b>173,285</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT CORPORATE SERVICES  
PROGRAM Administrative Overhead

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Interfund Transfers</u></b>								
1 - 5 - 0120 - 190 - 310	W/S Admin/Overhead Allocation	180,000	180,000	180,000	180,000	190,000		190,000
	<b>Interfund Transfers</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>190,000</b>	<b>0</b>	<b>190,000</b>
<b><u>Fees &amp; Charges</u></b>								
1 - 5 - 0120 - 830 - 897	Advertising Recoveries	-	-	-	-	0		0
1 - 5 - 0120 - 870 - 300	Miscellaneous	8,388	6,380	6,000	5,418	6,000		6,000
	<b>Fees &amp; Charges</b>	<b>8,388</b>	<b>6,380</b>	<b>6,000</b>	<b>5,418</b>	<b>6,000</b>	<b>0</b>	<b>6,000</b>
1 - 5 - 0120 - 810 - 812	OMPF Grant	625,800	532,000	452,200	452,200	452,200	-67,800	384,400
1 - 5 - 0120 - 820 - 812	Other Provincial Grants	-	-	-	-		0	0
	<b>TOTAL - Revenue</b>	<b>814,188</b>	<b>718,380</b>	<b>638,200</b>	<b>637,618</b>	<b>648,200</b>	<b>-67,800</b>	<b>580,400</b>
	<b>NET</b>	<b>-668,060</b>	<b>-553,797</b>	<b>-459,250</b>	<b>-473,160</b>	<b>-474,915</b>	<b>67,800</b>	<b>-407,115</b>

**Interfund Offsets (O/H)**

Sewer O/H see

6 - 6 - 1600 - 190 - 309

Water O/H see

8 - 6 - 1800 - 190 - 309

**Capital Expenditures**

Capital Expenditures - transfer of revenue fund money to capital should be done via 1-6-0190-190-960



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT: COUNCIL & COMMITTEE  
PROGRAM: Council / Committee

2020 Full-time Equivalent 1.15  
2021 Full-time Equivalent 1.20

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Council/Staff Costs	155,116	175,197	179,887	169,385	180,479	-5,000	175,479
Equipment Costs	-	-	-	-	0	0	0
Facility costs	-	-	-	-	0	0	0
Operating/Material Costs	80,441	83,911	84,807	52,038	83,369	-2,000	81,369
External contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	0	0	0
<b>TOTAL -Expenditures</b>	<b>235,557</b>	<b>259,107</b>	<b>264,694</b>	<b>221,423</b>	<b>263,848</b>	<b>-7,000</b>	<b>256,848</b>

**PROGRAM - REVENUE**

Inter fund transfer	2,817	1,358	10,000	-	10,000	0	10,000
Provincial Grants	7,064	7,634	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Other fees	39,219	41,072	40,000	39,614	40,000	0	40,000
<b>TOTAL - Revenue</b>	<b>49,101</b>	<b>50,064</b>	<b>50,000</b>	<b>39,614</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>
<b>Net Levy Impact</b>	<b>186,456</b>	<b>209,043</b>	<b>214,694</b>	<b>181,810</b>	<b>213,848</b>	<b>-7,000</b>	<b>206,848</b>

# TOWNSHIP OF WOOLWICH

## 2021 BUDGET

DEPARTMENT COUNCIL & INFORMATION SERVICES  
PROGRAM Council / Committee

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Council/Staff Costs</b>								
1 - 6 - 0110 - 010 - 002	Stipend	119,801	134,253	136,223	137,280	136,367		136,367
1 - 6 - 0110 - 010 - 001	Full Time Wages	12,021	11,036	11,913	12,647	12,043		12,043
1 - 6 - 0110 - 020 - 021	CPP	3,089	5,228	6,462	5,668	6,906		6,906
1 - 6 - 0110 - 020 - 022	EI	109	111	181	176	240		240
1 - 6 - 0110 - 020 - 023	Group Benefits	1,041	969	1,331	1,460	1,712		1,712
1 - 6 - 0110 - 020 - 025	OMERS	1,402	1,428	1,270	1,316	1,132		1,132
1 - 6 - 0110 - 020 - 026	EHT	1,780	2,862	2,889	2,920	2,894		2,894
1 - 6 - 0110 - 020 - 027	WSIB	314	2,443	318	326	385		385
1 - 6 - 0110 - 040 - 041	Mileage	3,646	2,446	3,300	732	2,500		2,500
1 - 6 - 0110 - 040 - 044	Membership Fees	5,816	6,291	6,000	6,250	6,300		6,300
1 - 6 - 0110 - 040 - 046	Training & Development	6,096	8,129	10,000	611	10,000	-5,000	5,000
	<b>Council/Staff Costs</b>	<b>155,116</b>	<b>175,197</b>	<b>179,887</b>	<b>169,385</b>	<b>180,479</b>	<b>-5,000</b>	<b>175,479</b>
	<b>Equipment Costs</b>	-	-	-	-	0	0	0
	<b>Facility costs</b>	-	-	-	-	0	0	0
<b>Oper/Mat. Costs</b>								
1 - 6 - 0110 - 190 - 962	Trsf to Insurance Reserve	1,264	1,377	1,307	1,307	1,319		1,319
1 - 6 - 0110 - 200 - 203	Meeting expenses	6,770	6,245	6,000	1,112	6,000	-2,000	4,000
1 - 6 - 0110 - 250 - 251	Legal	-	-	-	-	0		0
1 - 6 - 0110 - 270 - 219	Special Events	5,705	9,839	4,500	82	4,500		4,500
1 - 6 - 0110 - 270 - 271	Office Supplies	548	769	500	191	500		500
1 - 6 - 0110 - 270 - 276	Telephone/Blackberry/Cell Phone	4,257	4,327	4,000	1,789	2,550		2,550
1 - 6 - 0110 - 270 - 277	Photocopying	0	688	-	14	0		0
1 - 6 - 0110 - 270 - 242	Fees & Charges Waiver	4,088	5,276	5,000	1,325	5,000		5,000
1 - 6 - 0110 - 270 - 300	Miscellaneous	15,559	12,617	13,000	6,069	13,000		13,000
1 - 6 - 0110 - 270 - 826	RAC/TAG	39,091	41,072	50,000	39,806	50,000		50,000
1 - 6 - 0110 - 270 - 862	Accessibility Committee	342	342	500	342	500		500
1 - 6 - 0110 - 270 - 869	Grand River Transit	2,817	1,358	-	-	0		0
	<b>Oper/Mat. Costs</b>	<b>80,441</b>	<b>83,911</b>	<b>84,807</b>	<b>52,038</b>	<b>83,369</b>	<b>-2,000</b>	<b>81,369</b>
	<b>External Contracts</b>	-	-	-	-	0	0	0
	<b>Other Costs</b>	-	-	-	-	0	0	0
	<b>TOTAL -Expenditures</b>	<b>235,557</b>	<b>259,107</b>	<b>264,694</b>	<b>221,423</b>	<b>263,848</b>	<b>-7,000</b>	<b>256,848</b>
<b>PROGRAM - REVENUE</b>								
1 - 5 - 0110 - 190 - 948	Contribution from Reserves	2,817	1,358	10,000	-	10,000		10,000
	<b>Inter fund Transfer</b>	<b>2,817</b>	<b>1,358</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>
1 - 5 - 0110 - 870 - 300	Miscellaneous	7,064	7,634	-	-	0	0	0
	<b>Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
1 - 5 - 0110 - 870 - 826	Lanxess (RAC/TAG)	39,219	41,072	40,000	39,614	40,000		40,000
	<b>TOTAL - Revenue</b>	<b>49,101</b>	<b>50,064</b>	<b>50,000</b>	<b>39,614</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>
	<b>NET</b>	<b>186,456</b>	<b>209,043</b>	<b>214,694</b>	<b>181,810</b>	<b>213,848</b>	<b>-7,000</b>	<b>206,848</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT  
PROGRAM

DEVELOPMENT SERVICES  
Function Summary

**OPERATING EXPENDITURES**

<u>DESCRIPTION</u>	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	ADJUSTMENTS	2021 BUDGET
Planning Operations	784,284	527,994	840,173	599,954	782,587	60,000	842,587
Committee of Adjustment	42,194	40,765	43,755	44,987	47,684	0	47,684
Building Enforcement	545,375	1,463,443	643,118	917,571	683,565	25,976	709,541
Development Engineering	236,046	289,651	454,340	640,361	438,500	25,976	464,476
Economic Initiatives	173,800	180,763	176,702	159,596	211,243	-	211,243
Tourism & Marketing	25,581	18,520	23,656	32,566	74,003	-	74,003
<b>TOTAL EXPENDITURES</b>	<b>1,807,279</b>	<b>2,521,138</b>	<b>2,181,744</b>	<b>2,395,035</b>	<b>2,237,582</b>	<b>111,952</b>	<b>2,349,534</b>

**OPERATING REVENUE**

Planning Operations	396,405	264,419	368,400	212,334	316,100	60,000	376,100
Committee of Adjustment	29,730	44,645	45,000	46,210	48,000	0	48,000
Building Enforcement	784,192	1,741,786	886,209	1,174,575	915,113	35,068	950,181
Development Engineering	236,046	289,651	454,340	640,361	438,500	25,976	464,476
Economic Initiatives	6,244	58,204	3,500	500	27,950	-	27,950
Tourism & Marketing	3,542	2,030	2,000	20,000	52,000	-	52,000
<b>TOTAL REVENUE</b>	<b>1,456,158</b>	<b>2,400,736</b>	<b>1,759,449</b>	<b>2,093,979</b>	<b>1,797,663</b>	<b>121,044</b>	<b>1,918,707</b>
<b>NET TOTAL</b>	<b>351,121</b>	<b>120,401</b>	<b>422,295</b>	<b>301,056</b>	<b>439,919</b>	<b>-9,092</b>	<b>430,828</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT  
PROGRAM

DEVELOPMENT SERVICES  
Department Summary

**OPERATING EXPENDITURES**

<u>DESCRIPTION</u>	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	ADJUSTMENTS	2021 BUDGET
Staff Costs	1,110,872	1,242,256	1,456,610	1,453,267	1,538,429	51,952	1,590,381
Equipment Costs	-	-	-	-	-	-	-
Facility Costs	45,890	50,717	58,190	58,190	55,968	-	55,968
Operating Costs	259,085	241,091	391,675	156,644	322,485	60,000	382,485
External Contracts	385,835	161,838	170,500	202,128	234,450	-	234,450
Other Operating	5,597	825,236	104,769	524,807	86,250	-	86,250
<b>TOTAL EXPENDITURES</b>	<b>1,807,279</b>	<b>2,521,138</b>	<b>2,181,744</b>	<b>2,395,035</b>	<b>2,237,582</b>	<b>111,952</b>	<b>2,349,534</b>

**OPERATING REVENUE**

Interfund Transfers	517,122	397,407	101,609	41,424	254,000	85,976	339,976
Fees and Charges	908,654	1,989,800	1,534,340	2,031,672	1,518,613	35,068	1,553,681
Provincial Grants	1,680	0	123,000	0	8,175	0	8,175
Other Revenues	28,702	13,529	500	20,883	16,875	0	16,875
<b>TOTAL REVENUE</b>	<b>1,456,158</b>	<b>2,400,736</b>	<b>1,759,449</b>	<b>2,093,979</b>	<b>1,797,663</b>	<b>121,044</b>	<b>1,918,707</b>
<b>NET TOTAL</b>	<b>351,121</b>	<b>120,401</b>	<b>422,295</b>	<b>301,056</b>	<b>439,919</b>	<b>-9,092</b>	<b>430,828</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT    **PLANNING & DEVELOPMENT SERVICES**  
PROGRAM        **Planning Operations**

2020 Full-time Equivalent    3.33  
2021 Full-time Equivalent    3.33

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	316,466	343,341	408,179	424,024	434,989	0	434,989
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	22,945	25,358	33,944	33,944	32,648	0	32,648
Operating / Material Costs	101,796	72,178	283,050	51,714	200,950	60,000	260,950
External Contracts	342,709	86,896	111,000	90,260	110,000	0	110,000
Other Costs	368	221	4,000	12	4,000	0	4,000
<b>TOTAL - Expenditures</b>	<b>784,284</b>	<b>527,994</b>	<b>840,173</b>	<b>599,954</b>	<b>782,587</b>	<b>60,000</b>	<b>842,587</b>

**PROGRAM - REVENUE**

Interfund Transfers	282,141	88,340	74,900	21,424	122,000	60,000	182,000
Fees and Charges	99,770	163,235	188,000	185,652	194,000	0	194,000
Provincial Grants	-	-	105,000	-	0	0	0
Other Revenue	14,493	12,844	500	5,258	100	0	100
<b>TOTAL - Revenue</b>	<b>396,405</b>	<b>264,419</b>	<b>368,400</b>	<b>212,334</b>	<b>316,100</b>	<b>60,000</b>	<b>376,100</b>
<b>NET</b>	<b>387,879</b>	<b>263,574</b>	<b>471,773</b>	<b>387,621</b>	<b>466,487</b>	<b>0</b>	<b>466,487</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT PLANNING & DEVELOPMENT SERVICES  
PROGRAM Planning Operations

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 4100 - 010 - 001	Full time salaries	232,255	210,258	251,348	263,011	269,126		269,126
1 - 6 - 4100 - 010 - 002	Part time salaries	-	60,802	61,000	66,476	64,026		64,026
1 - 6 - 4100 - 020 - 021	CPP	7,287	9,681	8,339	12,516	13,251		13,251
1 - 6 - 4100 - 020 - 022	EI	3,089	3,967	4,857	4,792	4,836		4,836
1 - 6 - 4100 - 020 - 023	Group Benefits	26,791	20,362	29,039	25,411	28,394		28,394
1 - 6 - 4100 - 020 - 025	OMERS	27,959	19,709	27,201	31,022	29,797		29,797
1 - 6 - 4100 - 020 - 026	EHT	4,933	4,743	6,091	6,369	6,496		6,496
1 - 6 - 4100 - 020 - 027	WSIB	7,947	7,759	9,304	9,951	9,563		9,563
1 - 6 - 4100 - 040 - 041	Mileage	1,783	1,571	2,500	383	2,500		2,500
1 - 6 - 4100 - 040 - 044	Membership fees	2,556	2,581	3,500	2,835	3,500		3,500
1 - 6 - 4100 - 040 - 046	Training & Development	1,866	1,908	5,000	1,258	3,500		3,500
	<b>Sub Total</b>	<b>316,466</b>	<b>343,341</b>	<b>408,179</b>	<b>424,024</b>	<b>434,989</b>	<b>0</b>	<b>434,989</b>
<b>Equipment Costs</b>								
		-	-	-	-	0	0	0
<b>Facility Costs</b>								
1 - 6 - 4100 - 170 - 270	Admin Bldg Allocation (3794)	22,945	25,358	33,944	33,944	32,648	0	32,648
	<b>Sub Total</b>	<b>22,945</b>	<b>25,358</b>	<b>33,944</b>	<b>33,944</b>	<b>32,648</b>	<b>0</b>	<b>32,648</b>
<b>Operating/Material Costs</b>								
1 - 6 - 4100 - 270 - 271	Office supplies	2,303	4,087	3,000	3,356	3,000		3,000
1 - 6 - 4100 - 270 - 273	Advertising	8,161	6,196	5,500	6,997	10,000		10,000
1 - 6 - 4100 - 270 - 274	Postage	3,840	5,075	5,000	2,473	4,500		4,500
1 - 6 - 4100 - 270 - 275	Courier	456	221	500	74	400		400
1 - 6 - 4100 - 270 - 276	Telephone	2,196	2,164	5,500	1,644	3,500		3,500
1 - 6 - 4100 - 270 - 277	Photocopying	2,342	1,516	3,000	1,964	3,000		3,000
1 - 6 - 4100 - 270 - 268	GIS Mapping	678	3,502	6,000	781	6,000		6,000
1 - 6 - 4100 - 270 - 280	Subscriptions	428	635	550	630	550		550
1 - 6 - 4100 - 270 - 300	Miscellaneous	7,000	3,882	109,000	2,601	100,000	60,000	160,000
1 - 6 - 4100 - 380 - 386	Stockyards Secondary Plan	72,754	15,648	45,000	26,485	0		0
1 - 6 - 4100 - 380 - XXX	Elmira Downtown Study	-	-	50,000	-	50,000		50,000
1 - 6 - 4100 - 380 - 384	Zoning By-law / O P Review	1,639	29,252	50,000	4,709	20,000		20,000
	<b>Sub Total</b>	<b>101,796</b>	<b>72,178</b>	<b>283,050</b>	<b>51,714</b>	<b>200,950</b>	<b>60,000</b>	<b>260,950</b>
<b>External Contracts</b>								
1 - 6 - 4100 - 250 - 251	Legal	8,571	12,392	10,000	18,644	10,000		10,000
1 - 6 - 4100 - 380 - 383	Local Planning Appeal Tribunal (formerly OMB)	334,138	74,441	101,000	71,615	100,000		100,000
1 - 6 - 4100 - 250 - 258	Peer Review		62	-	-	0		0
	<b>Sub Total</b>	<b>342,709</b>	<b>86,896</b>	<b>111,000</b>	<b>90,260</b>	<b>110,000</b>	<b>0</b>	<b>110,000</b>
<b>Other Costs</b>								
1 - 6 - 4100 - 270 - 863	Heritage Committee	368	221	4,000	12	4,000		4,000
	<b>Sub Total</b>	<b>368</b>	<b>221</b>	<b>4,000</b>	<b>12</b>	<b>4,000</b>	<b>-</b>	<b>4,000</b>
	<b>TOTAL - Expenditures</b>	<b>784,284</b>	<b>527,994</b>	<b>840,173</b>	<b>599,954</b>	<b>782,587</b>	<b>60,000</b>	<b>842,587</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT    PLANNING & DEVELOPMENT SERVICES**  
**PROGRAM        Planning Operations**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>PROGRAM - REVENUE</u></b>								
<b>Interfund Transfers</b>								
1 - 5 - 4100 - 870 - 948	Contribution from Reserves	229,316	67,830	0	0	90,000	60,000	150,000
1 - 5 - 4100 - 870 - 949	Contribution from Reserve Fund	52,825	20,510	74,900	21,424	32,000		32,000
		<b>282,141</b>	<b>88,340</b>	<b>74,900</b>	<b>21,424</b>	<b>122,000</b>	<b>60,000</b>	<b>182,000</b>
<b>Fees and Charges</b>								
1 - 5 - 4100 - 870 - 882	Zone and development fees	76,470	137,540	168,500	151,692	170,000		170,000
1 - 5 - 4100 - 870 - 889	Letters of compliance	7,765	6,973	5,000	11,956	6,000		6,000
1 - 5 - 4100 - 870 - 890	Certificate of occupancy	4,860	5,308	8,500	12,709	8,000		8,000
1 - 5 - 4100 - 870 - 895	Peer Review	0	0	-	-	0		0
1 - 5 - 4100 - 870 - 897	Advertising Recoverable	10,675	13,415	6,000	9,295	10,000		10,000
	<b>Sub Total</b>	<b>99,770</b>	<b>163,235</b>	<b>188,000</b>	<b>185,652</b>	<b>194,000</b>	<b>0</b>	<b>194,000</b>
<b>Provincial Grants</b>								
		-	-	105,000	-		0	0
<b>Other</b>								
1 - 5 - 4100 - 870 - 300	Miscellaneous (ZB / OP Sales)	14,493	12,844	500	5,258	100		100
	<b>Sub Total</b>	<b>14,493</b>	<b>12,844</b>	<b>500</b>	<b>5,258</b>	<b>100</b>	<b>0</b>	<b>100</b>
	<b>TOTAL - Revenue</b>	<b>396,405</b>	<b>264,419</b>	<b>368,400</b>	<b>212,334</b>	<b>316,100</b>	<b>60,000</b>	<b>376,100</b>
	<b>NET</b>	<b>387,879</b>	<b>263,574</b>	<b>471,773</b>	<b>387,621</b>	<b>466,487</b>	<b>0</b>	<b>466,487</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      PLANNING & DEVELOPMENT SERVICES**  
**PROGRAM          Committee of Adjustment**

2020 Full-time Equivalent    0.30  
2021 Full-time Equivalent    0.30

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff/Committee Costs	35,018	36,415	38,355	37,113	42,284	0	42,284
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	0	0	0
Operating/Material Costs	7,176	4,351	5,400	7,874	5,400	0	5,400
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	0	0	0
<b>TOTAL Expenditures</b>	<b>42,194</b>	<b>40,765</b>	<b>43,755</b>	<b>44,987</b>	<b>47,684</b>	<b>0</b>	<b>47,684</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	29,730	44,645	45,000	46,210	48,000	0	48,000
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>29,730</b>	<b>44,645</b>	<b>45,000</b>	<b>46,210</b>	<b>48,000</b>	<b>0</b>	<b>48,000</b>
<b>NET</b>	<b>12,464</b>	<b>-3,880</b>	<b>-1,245</b>	<b>-1,223</b>	<b>-316</b>	<b>0</b>	<b>-316</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      PLANNING & DEVELOPMENT SERVICES  
PROGRAM            Committee of Adjustment

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 4102 - 010 - 001	Full Time Salaries	23,755	25,738	25,016	25,813	28,120		28,120
1 - 6 - 4102 - 010 - 002	Part Time Salaries	-	0	-	0	-		0
1 - 6 - 4102 - 020 - 021	CPP	778	827	825	850	988		988
1 - 6 - 4102 - 020 - 022	EI	328	328	361	315	360		360
1 - 6 - 4102 - 020 - 023	Group Benefits	2,788	2,624	2,719	2,621	2,864		2,864
1 - 6 - 4102 - 020 - 025	OMERS	2,515	2,670	2,713	2,841	3,166		3,166
1 - 6 - 4102 - 020 - 026	EHT	461	487	488	509	548		548
1 - 6 - 4102 - 020 - 027	WSIB	802	789	733	803	738		738
1 - 6 - 4102 - 010 - 006	Honorarium	3,080	2,800	4,500	3,360	4,500		4,500
1 - 6 - 4102 - 040 - 041	Mileage	-	0	-	0	0		0
1 - 6 - 4102 - 040 - 046	Training & Development	511	151	1,000	0	1,000		1,000
	<b>Staff Costs</b>	<b>35,018</b>	<b>36,415</b>	<b>38,355</b>	<b>37,113</b>	<b>42,284</b>	<b>-</b>	<b>42,284</b>
	<b>Equipment Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Facility Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Operating/Material Costs</u></b>								
1 - 6 - 4102 - 270 - 273	Advertising	5,527	4,190	4,500	7,380	4,500		4,500
1 - 6 - 4102 - 270 - 271	Supplies/Membership	362	75	400	0	400		400
1 - 6 - 4102 - 270 - 277	Photocopying	1,287	86	500	494	500		500
	<b>Operating/Material Costs</b>	<b>7,176</b>	<b>4,351</b>	<b>5,400</b>	<b>7,874</b>	<b>5,400</b>	<b>0</b>	<b>5,400</b>
	<b>External Contracts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL Expenditures</b>	<b>42,194</b>	<b>40,765</b>	<b>43,755</b>	<b>44,987</b>	<b>47,684</b>	<b>0</b>	<b>47,684</b>
<b><u>PROGRAM - REVENUE</u></b>								
<b><u>Fees &amp; Charges</u></b>								
1 - 5 - 4102 - 830 - 892	Application fees	29,730	44,645	45,000	46,210	48,000		48,000
	<b>Fees &amp; Charges</b>	<b>29,730</b>	<b>44,645</b>	<b>45,000</b>	<b>46,210</b>	<b>48,000</b>	<b>0</b>	<b>48,000</b>
	<b>TOTAL - Revenue</b>	<b>29,730</b>	<b>44,645</b>	<b>45,000</b>	<b>46,210</b>	<b>48,000</b>	<b>0</b>	<b>48,000</b>
	<b>NET</b>	<b>12,464</b>	<b>-3,880</b>	<b>-1,245</b>	<b>-1,223</b>	<b>-316</b>	<b>0</b>	<b>-316</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **PLANNING & DEVELOPMENT SERVICES**  
**PROGRAM**          **Building Enforcement**

2020 Full-time Equivalent    5.33  
2021 Full-time Equivalent    5.83

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	432,974	541,255	579,497	578,238	619,210	25,976	645,186
Equipments Costs	-	-	-	-	0	0	0
Facility Costs	22,945	25,358	24,246	24,246	23,320	0	23,320
Operating/Material Costs	65,283	12,563	13,875	4,766	14,585	0	14,585
External Contracts	18,944	59,252	20,500	19,163	21,450	0	21,450
Other Costs	5,230	825,015	5,000	291,158	5,000	0	5,000
<b>TOTAL - Expenditures</b>	<b>545,375</b>	<b>1,463,443</b>	<b>643,118</b>	<b>917,571</b>	<b>683,565</b>	<b>25,976</b>	<b>709,541</b>

**PROGRAM - REVENUE**

Interfund Transfers	20,325	-	26,709	-	0	0	0
Fees and Charges	763,866	1,741,786	859,500	1,172,479	915,113	35,068	950,181
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	-	-	-	2,096	0	0	0
<b>TOTAL - Revenue</b>	<b>784,192</b>	<b>1,741,786</b>	<b>886,209</b>	<b>1,174,575</b>	<b>915,113</b>	<b>35,068</b>	<b>950,181</b>
<b>NET</b>	<b>-238,817</b>	<b>-278,343</b>	<b>-243,091</b>	<b>-257,004</b>	<b>-231,548</b>	<b>-9,092</b>	<b>-240,639</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **PLANNING & DEVELOPMENT SERVICES**  
**PROGRAM**          **Building Enforcement**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 0510 - 010 - 001	Full-Time Salaries	318,796	400,516	428,862	434,649	446,832	19,193	466,025
1 - 6 - 0510 - 010 - 002	Part-Time Salaries	-	-	-	-	13,000		13,000
1 - 6 - 0510 - 020 - 021	CPP	10,997	15,184	14,525	14,768	16,562	990	17,552
1 - 6 - 0510 - 020 - 022	EI	4,729	6,196	6,423	5,554	6,394	350	6,744
1 - 6 - 0510 - 020 - 023	Group Benefits	30,185	32,039	35,339	34,970	39,023	2,566	41,589
1 - 6 - 0510 - 020 - 025	OMERS	33,665	41,525	46,040	45,945	48,631	1,889	50,520
1 - 6 - 0510 - 020 - 026	EHT	6,262	7,758	8,359	8,422	8,713	374	9,087
1 - 6 - 0510 - 020 - 027	WSIB	10,468	12,504	12,549	13,056	13,039	614	13,653
1 - 6 - 0510 - 040 - 041	Mileage	10,415	14,294	13,000	15,850	14,500		14,500
1 - 6 - 0510 - 040 - 044	Membership fees	3,731	3,820	4,400	2,623	4,466		4,466
1 - 6 - 0510 - 040 - 046	Training and development	3,281	6,955	9,000	1,775	7,000		7,000
1 - 6 - 0510 - 040 - 048	Uniforms/Clothing	445	463	1,000	627	1,050		1,050
	<b>Sub Total</b>	<b>432,974</b>	<b>541,255</b>	<b>579,497</b>	<b>578,238</b>	<b>619,210</b>	<b>25,976</b>	<b>645,186</b>
<b>Equipment Costs</b>								
1 - 6 - 0510 - 090 - 098	General Repairs	-	-	-	-	0		0
	<b>Sub Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Facility Costs</b>								
1 - 6 - 0510 - 170 - 270	Building O/H Allocation (3794)	22,945	25,358	24,246	24,246	23,320	0	23,320
	<b>Sub Total</b>	<b>22,945</b>	<b>25,358</b>	<b>24,246</b>	<b>24,246</b>	<b>23,320</b>	<b>0</b>	<b>23,320</b>
<b>Operating/Material Costs</b>								
1 - 6 - 0510 - 270 - 271	Office Supplies	61,642	9,090	7,500	1,948	7,875		7,875
1 - 6 - 0510 - 270 - 277	Photocopier	1,314	655	3,125	216	3,285		3,285
1 - 6 - 0510 - 270 - 276	Cell Phone	2,327	2,818	3,250	2,602	3,425		3,425
	<b>Sub Total</b>	<b>65,283</b>	<b>12,563</b>	<b>13,875</b>	<b>4,766</b>	<b>14,585</b>	<b>0</b>	<b>14,585</b>
<b>External Contracts</b>								
1 - 6 - 0510 - 200 - 287	Software Maintenance (i.e. CityVie	13,603	16,793	15,500	15,446	16,200		16,200
1 - 6 - 0510 - 250 - 251	Professional (Legal / Assessment)	2,815	824	5,000	3,717	5,250		5,250
1 - 6 - 0510 - 250 - 255	Other Professional Fees	2,526	41,636	-	-	-		-
	<b>Sub Total</b>	<b>18,944</b>	<b>59,252</b>	<b>20,500</b>	<b>19,163</b>	<b>21,450</b>	<b>-</b>	<b>21,450</b>
<b>Other</b>								
1 - 6 - 0510 - 190 - 967	Transfer to Reserve Fund		824,175	-	281,925	0		0
1 - 6 - 0510 - 270 - 300	Miscellaneous	5,230	840	5,000	9,232	5,000		5,000
	<b>Sub Total</b>	<b>5,230</b>	<b>825,015</b>	<b>5,000</b>	<b>291,158</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>
	<b>TOTAL - Expenditures</b>	<b>545,375</b>	<b>1,463,443</b>	<b>643,118</b>	<b>917,571</b>	<b>683,565</b>	<b>25,976</b>	<b>709,541</b>

Inter Dept Offset  
1 - 5 - 3794 - 170 - 175 Admin Bldg

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      PLANNING & DEVELOPMENT SERVICES  
PROGRAM          Building Enforcement

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 0510 - 975 - 949	Internal Transfers	20,325	0	26,709			0	0
	<b>Fees and Charges</b>							
1 - 5 - 0510 - 870 - 876	Building permits	743,197	1,719,061	841,500	1,140,747	893,113	35,068	928,181
1 - 5 - 0510 - 870 - 877	Plumbing permits	-	-	-	-	0	0	0
1 - 5 - 0510 - 870 - 879	Sign Permits	5,216	5,589	6,000	3,436	5,000	0	5,000
1 - 5 - 0510 - 870 - 894	Septic permits	15,453	17,136	12,000	28,296	17,000	0	17,000
	<b>Sub Total</b>	<b>763,866</b>	<b>1,741,786</b>	<b>859,500</b>	<b>1,172,479</b>	<b>915,113</b>	<b>35,068</b>	<b>950,181</b>
	<b>Provincial Grants</b>	-	-	-	-	0	0	0
	<b>Other Revenue</b>							
1 - 5 - 0510 - 830 - 300	Miscellaneous	-	-	-	2,096	0	0	0
1 - 5 - 0510 - 870 - 300	Miscellaneous	-	0	-	0	0	0	0
	<b>Sub Total</b>	-	-	-	<b>2,096</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Revenue</b>	<b>784,192</b>	<b>1,741,786</b>	<b>886,209</b>	<b>1,174,575</b>	<b>915,113</b>	<b>35,068</b>	<b>950,181</b>
	<b>NET</b>	<b>-238,817</b>	<b>-278,343</b>	<b>-243,091</b>	<b>-257,004</b>	<b>-231,548</b>	<b>-9,092</b>	<b>-240,639</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **PLANNING & DEVELOPMENT SERVICES**  
**PROGRAM**            **Development Engineering**

2020 Full-time Equivalent    2.73  
2021 Full-time Equivalent    3.23

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	Staff Cost	204,036	259,498	312,471	320,498	321,200	25,976	347,176
	Equipment Cost	-	-	-	-	0	0	0
	Facility Cost	-	-	-	-	0	0	0
	Operating/Material Cost	7,827	14,463	7,100	13,520	14,300	0	14,300
	External Contract	24,183	15,690	39,000	92,705	103,000	0	103,000
	Other Cost	-	-	95,769	213,637	0	0	0
	<b>TOTAL - Expenditures</b>	<b>236,046</b>	<b>289,651</b>	<b>454,340</b>	<b>640,361</b>	<b>438,500</b>	<b>25,976</b>	<b>464,476</b>

**PROGRAM REVENUE**

	Interfund Transfers	212,655	250,863	-	-	82,000	25,976	107,976
	Fees and Charges	9,182	38,104	436,340	626,831	356,000	0	356,000
	Provincial Grants	-	-	18,000	-	0	0	0
	Other Revenue	14,209	684	-	13,530	500	0	500
	<b>TOTAL - Revenue</b>	<b>236,046</b>	<b>289,651</b>	<b>454,340</b>	<b>640,361</b>	<b>438,500</b>	<b>25,976</b>	<b>464,476</b>
		<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PLANNING & DEVELOPMENT SERVICES**

**DEPARTMENT**      **Development Engineering**  
**PROGRAM**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Cost</b>								
1 - 6 - 4300 - 010 - 001	Full time Salaries	151,300	199,139	235,844	247,753	239,131	19,193	258,324
1 - 6 - 4300 - 010 - 002	Part time salaries	-	-	-	-	-	-	0
1 - 6 - 4300 - 020 - 021	CPP	5,058	7,047	7,514	8,018	8,700	990	9,690
1 - 6 - 4300 - 020 - 022	EI	2,131	2,867	3,292	2,982	3,277	350	3,627
1 - 6 - 4300 - 020 - 023	Group Benefits	18,017	17,799	25,105	22,648	25,805	2,566	28,371
1 - 6 - 4300 - 020 - 025	OMERS	16,663	20,311	25,877	25,904	26,357	1,889	28,246
1 - 6 - 4300 - 020 - 026	EHT	3,041	3,732	4,599	4,671	4,663	374	5,037
1 - 6 - 4300 - 020 - 027	WSIB	5,218	6,086	6,640	7,237	6,717	614	7,331
1 - 6 - 4300 - 040 - 041	Mileage	2,609	2,516	2,100	735	3,000	-	3,000
1 - 6 - 4300 - 040 - 044	Membership Fees	0	-	-	0	550	-	550
1 - 6 - 4300 - 040 - 046	Training & Development	0	-	1,500	550	3,000	-	3,000
	<b>Sub total</b>	<b>204,036</b>	<b>259,498</b>	<b>312,471</b>	<b>320,498</b>	<b>321,200</b>	<b>25,976</b>	<b>347,176</b>
<b>Equipment Cost</b>								
		-	-	-	-	0	0	0
<b>Facility Cost</b>								
		-	-	-	-	0	0	0
<b>Operating/Material Cost</b>								
1 - 6 - 4300 - 270 - 271	Office Supplies	-	0	-	0	300	-	300
1 - 6 - 4300 - 270 - 277	Photocopier	-	0	-	0	2,000	-	2,000
1 - 6 - 4300 - 270 - 276	Telephone	1,306	2,240	1,500	910	1,500	-	1,500
1 - 6 - 4300 - 270 - 287	Software Subscriptions	0	0	-	0	3,000	-	3,000
1 - 6 - 4300 - 992 - 500	Internal Labour	4,375	7,956	4,000	8,161	5,000	-	5,000
1 - 6 - 4300 - 992 - 510	Internal Equipment Rental	2,146	4,267	1,600	4,174	2,500	-	2,500
1 - 6 - 4300 - 992 - 517	Materials	-	-	-	275	0	-	0
1	<b>Sub total</b>	<b>7,827</b>	<b>14,463</b>	<b>7,100</b>	<b>13,520</b>	<b>14,300</b>	<b>0</b>	<b>14,300</b>
<b>External Contract</b>								
1 - 6 - 4300 - 250 - 251	Legal fees	15,001	14,614	11,000	20,694	15,000	-	15,000
1 - 6 - 4300 - 270 - 300	Miscellaneous	9,182	1,076	28,000	72,011	88,000	-	88,000
		<b>24,183</b>	<b>15,690</b>	<b>39,000</b>	<b>92,705</b>	<b>103,000</b>	<b>0</b>	<b>103,000</b>
<b>Other Cost</b>								
1 - 6 - 4300 - 190 - 967	Transfer to Reserve Fund	-	0	95,769	213,637	-	-	0
		-	-	<b>95,769</b>	<b>213,637</b>	-	-	-
	<b>Total Expenditures</b>	<b>236,046</b>	<b>289,651</b>	<b>454,340</b>	<b>640,361</b>	<b>438,500</b>	<b>25,976</b>	<b>464,476</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PLANNING & DEVELOPMENT SERVICES**

**DEPARTMENT**      **Development Engineering**  
**PROGRAM**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>								
1 - 5 - 4300 - 975 - 949	Transfer from Dev. Admin. Reser	212,655	250,863			25,000	25,976	50,976
1 - 5 - 4300 - 975 - 949	Transfer from DC		-			57,000		57,000
	<b>Sub total</b>	<b>212,655</b>	<b>250,863</b>	-	-	<b>82,000</b>	<b>25,976</b>	<b>107,976</b>
1 - 5 - 4300 - 870 - 330	Lot Release Fee	9,182	38,104	25,000	32,895	30,000		30,000
1 - 5 - 4300 - 870 - 882	Site Plan & Severance Fee	0	0	9,400	9,761	15,000		15,000
1 - 5 - 4300 - 870 - 333	Development Engineering Fee	0	0	401,940	584,176	250,000		250,000
1 - 5 - 4300 - 870 - 334	Bldg Permit Review Fee	0	0	-		30,000		30,000
1 - 5 - 4300 - 870 - 335	Bldg Permit Entrance Fee	0	0	-		25,000		25,000
1 - 5 - 4300 - 870 - 336	Consent Severance Fee	0	0	-		6,000		6,000
	<b>Fees and Charges</b>	<b>9,182</b>	<b>38,104</b>	<b>436,340</b>	<b>626,831</b>	<b>356,000</b>	<b>0</b>	<b>356,000</b>
	<b>Provincial Grants</b>	-	-	<b>18,000</b>	-	<b>0</b>	<b>0</b>	<b>0</b>
1 - 5 - 4300 - 870 - 300	Miscellaneous Revenue	14,209	684	-	13,530	500		500
	<b>Other Revenue</b>	<b>14,209</b>	<b>684</b>	-	<b>13,530</b>	<b>500</b>	-	<b>500</b>
	<b>Total Revenue</b>	<b>236,046</b>	<b>289,651</b>	<b>454,340</b>	<b>640,361</b>	<b>438,500</b>	<b>25,976</b>	<b>464,476</b>
	<b>NET</b>	-	-	-	<b>0</b>	-	-	-

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **PLANNING & DEVELOPMENT SERVICES**  
**PROGRAM**          **Economic Initiatives**

2020 Full-time Equivalent    1.00  
2021 Full-time Equivalent    1.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Cost	110,446	54,207	108,202	93,393	110,493	0	110,493
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	0	0	0
Operating/Material Costs	63,354	126,556	68,500	66,203	73,500	0	73,500
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	27,250	0	27,250
<b>TOTAL - Expenditures</b>	<b>173,800</b>	<b>180,763</b>	<b>176,702</b>	<b>159,596</b>	<b>211,243</b>	<b>0</b>	<b>211,243</b>

**PROGRAM - REVENUE**

Interfund Transfers	2,000	58,204	-	-	0	0	0
Fees and Charges	4,244	-	3,500	500	3,500	0	3,500
Provincial Grants	-	-	-	-	8,175	0	8,175
Other Revenue	-	-	-	-	16,275	0	16,275
<b>TOTAL - Revenue</b>	<b>6,244</b>	<b>58,204</b>	<b>3,500</b>	<b>500</b>	<b>27,950</b>	<b>0</b>	<b>27,950</b>
<b>NET</b>	<b>167,556</b>	<b>122,559</b>	<b>173,202</b>	<b>159,096</b>	<b>183,293</b>	<b>0</b>	<b>183,293</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      PLANNING & DEVELOPMENT SERVICES**  
**PROGRAM          Economic Initiatives**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 4200 - 010 - 001	Full Time Salaries	81,230	34,885	77,635	71,833	79,174		79,174
1 - 6 - 4200 - 010 - 002	Part Time Salaries	-	-	-	-	-		-
1 - 6 - 4200 - 020 - 021	CPP	2,594	2,092	2,749	2,956	3,183		3,183
1 - 6 - 4200 - 020 - 022	EI	1,092	884	1,204	1,100	1,199		1,199
1 - 6 - 4200 - 020 - 023	Group Benefits	9,267	7,367	8,736	5,592	9,030		9,030
1 - 6 - 4200 - 020 - 025	OMERS	8,265	2,219	8,204	6,614	8,429		8,429
1 - 6 - 4200 - 020 - 026	EHT	1,522	845	1,514	1,279	1,544		1,544
1 - 6 - 4200 - 020 - 027	WSIB	2,648	1,450	2,484	2,072	2,534		2,534
1 - 6 - 4200 - 040 - 041	Mileage	1,178	690	1,200	102	1,200		1,200
1 - 6 - 4200 - 040 - 044	Memberships	1,833	2,276	2,776	1,600	2,500		2,500
1 - 6 - 4200 - 040 - 046	Training and development	816	1,499	1,700	244	1,700		1,700
	<b>Staff Costs</b>	<b>110,446</b>	<b>54,207</b>	<b>108,202</b>	<b>93,393</b>	<b>110,493</b>	<b>0</b>	<b>110,493</b>
<b><u>Equipment Costs</u></b>								
1 - 6 - 4200 - 090 - 300	Equipment Repairs/Maintenance	-	-	-	-	0	0	0
	<b>Equipment Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Facility Costs</u></b>								
	<b>Facility Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Operating/Material Costs</u></b>								
1 - 6 - 4200 - 270 - 271	Office Supplies	-	-	-	-	-		0
1 - 6 - 4200 - 270 - 276	Telephone	252	201	500	784	500		500
1 - 6 - 4200 - 270 - 256	General Promotion	7,591	1,700	5,000	5,447	7,500		7,500
1 - 6 - 4200 - 270 - 207	Regional Partnerships	50,000	66,000	50,000	50,000	50,000		50,000
1 - 6 - 4200 - 270 - 208	Business Retension & Expansion	1,976	351	5,000	2,500	7,500		7,500
1 - 6 - 4200 - 270 - 209	Agricultural Initiatives	1,534	0	2,000	0	2,000		2,000
1 - 6 - 4200 - 270 - 300	Miscellaneous	2,000	58,304	6,000	7,472	6,000		6,000
	<b>Operating/Material Costs</b>	<b>63,354</b>	<b>126,556</b>	<b>68,500</b>	<b>66,203</b>	<b>73,500</b>	<b>0</b>	<b>73,500</b>
<b><u>External Contract</u></b>								
	<b>External Contract</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Other Costs</u></b>								
1 - 6 - 4200 - 270 - 300	Miscellaneous/Economic Initiatives	-	-	-	-	27,250		27,250
	<b>Other Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>27,250</b>	<b>0</b>	<b>27,250</b>
	<b>TOTAL - Expenditures</b>	<b>173,800</b>	<b>180,763</b>	<b>176,702</b>	<b>159,596</b>	<b>211,243</b>	<b>0</b>	<b>211,243</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      PLANNING & DEVELOPMENT SERVICES**  
**PROGRAM          Economic Initiatives**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 4200 - 975 - 948	Interfund Transfer	2,000	5,882		-	-	-	-
1 - 5 - 4200 - 975 - 949	Interfund Transfer	-	52,322		-	-	-	-
1		<b>2,000</b>	<b>58,204</b>	-	-	-	-	-
	<b><u>Fees &amp; Charges</u></b>							
1 - 5 - 4200 - 870 - 954	Co-operative Advertising/Sponsorships	4,244	0	3,500	500	3,500		3,500
	<b>Fees &amp; Charges</b>	<b>4,244</b>	-	<b>3,500</b>	<b>500</b>	<b>3,500</b>	<b>0</b>	<b>3,500</b>
	<b><u>Provincial Grants</u></b>							
1 - 5 - 4200 - 870 - 812	Provincial Grants	0	0	-	0	8,175		8,175
	<b>Provincial Grants</b>	-	-	-	-	<b>8,175</b>	-	<b>8,175</b>
	<b><u>Other Revenues</u></b>							
1 - 5 - 4200 - 820 - 300	Specific Grants	-	-	-	-	500		500
1 - 5 - 4200 - 870 - 300	Other Revenues	-	0	-	-	15,775		15,775
	<b>Other Revenues</b>	-	-	-	-	<b>16,275</b>	<b>0</b>	<b>16,275</b>
	<b>TOTAL - Revenue</b>	<b>6,244</b>	<b>58,204</b>	<b>3,500</b>	<b>500</b>	<b>27,950</b>	<b>0</b>	<b>27,950</b>
	<b>NET</b>	<b>167,556</b>	<b>122,559</b>	<b>173,202</b>	<b>159,096</b>	<b>183,293</b>	<b>0</b>	<b>183,293</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **PLANNING & DEVELOPMENT SERVICES**  
**PROGRAM**          **Tourism & Marketing**

2020 Full-time Equivalent    0.00  
2021 Full-time Equivalent    0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Cost	11,932	7,541	9,906	-	10,253	0	10,253
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	0	0	0
Operating/Material Costs	13,649	10,980	13,750	12,566	13,750	0	13,750
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	20,000	50,000	0	50,000
<b>TOTAL - Expenditures</b>	<b>25,581</b>	<b>18,520</b>	<b>23,656</b>	<b>32,566</b>	<b>74,003</b>	<b>0</b>	<b>74,003</b>
<b><u>PROGRAM - REVENUE</u></b>							
Interfund Transfers	-	-	-	20,000	50,000	0	50,000
Fees and Charges	1,862	2,030	2,000	-	2,000	0	2,000
Provincial Grants	1,680	-	-	-	0	0	0
Other Revenue	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>3,542</b>	<b>2,030</b>	<b>2,000</b>	<b>20,000</b>	<b>52,000</b>	<b>0</b>	<b>52,000</b>
<b>NET</b>	<b>22,039</b>	<b>16,490</b>	<b>21,656</b>	<b>12,566</b>	<b>22,003</b>	<b>0</b>	<b>22,003</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      PLANNING & DEVELOPMENT SERVICES  
PROGRAM          Tourism & Marketing

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 4210 - 010 - 001	Full Time Salaries	-	-	-	-	-		0
1 - 6 - 4210 - 010 - 002	Part Time Salaries	11,248	6,765	8,948	-	9,314		9,314
1 - 6 - 4210 - 020 - 021	CPP	228	288	286	-	297		297
1 - 6 - 4210 - 020 - 022	EI	126	144	212	-	180		180
1 - 6 - 4210 - 020 - 023	Group Benefits	-	-	-	-	-		0
1 - 6 - 4210 - 020 - 025	OMERS	-	-	-	-	-		0
1 - 6 - 4210 - 020 - 026	EHT	106	131	174	-	175		175
1 - 6 - 4210 - 020 - 027	WSIB	223	212	286	-	287		287
1 - 6 - 4210 - 040 - 041	Mileage	-	-	-	-	-		0
1 - 6 - 4210 - 040 - 044	Memberships	-	-	-	-	-		0
1 - 6 - 4210 - 040 - 046	Training and development	-	-	-	-	-		0
	<b>Staff Costs</b>	<b>11,932</b>	<b>7,541</b>	<b>9,906</b>	<b>-</b>	<b>10,253</b>	<b>0</b>	<b>10,253</b>
<b><u>Equipment Costs</u></b>								
1 - 6 - 4210 - 090 - 300	Equipment Repairs/Maintenance	-	-	-	-	0	0	0
	<b>Equipment Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Facility Costs</u></b>								
	<b>Facility Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Operating/Material Costs</u></b>								
1 - 6 - 4210 - 270 - 271	Office Supplies	130	185	300	66	300		300
1 - 6 - 4210 - 270 - 274	Postage	0	0	-	0	0		0
1 - 6 - 4210 - 270 - 276	Telephone	0	0	-	0	0		0
1 - 6 - 4210 - 270 - 265	Tour Companies	540	291	600	0	600		600
1 - 6 - 4210 - 270 - 266	Tour Guides	480	504	350	0	350		350
1 - 6 - 4210 - 270 - 207	Regional Partnerships	12,500	10,000	12,500	12,500	12,500		12,500
1 - 6 - 4210 - 270 - 300	Community Guide (recoverable)	0	0	-	0	0		0
	<b>Operating/Material Costs</b>	<b>13,649</b>	<b>10,980</b>	<b>13,750</b>	<b>12,566</b>	<b>13,750</b>	<b>0</b>	<b>13,750</b>
<b><u>External Contract</u></b>								
	<b>External Contract</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Other Costs</u></b>								
1 - 6 - 4210 - 270 - 300	Miscellaneous/Economic Initiatives	-	-	-	20,000	50,000		50,000
	<b>Other Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>
	<b>TOTAL - Expenditures</b>	<b>25,581</b>	<b>18,520</b>	<b>23,656</b>	<b>32,566</b>	<b>74,003</b>	<b>0</b>	<b>74,003</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      PLANNING & DEVELOPMENT SERVICES  
PROGRAM          Tourism & Marketing

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 4210 - 190 - 948	Interfund Transfer	-	-	-	20,000	50,000	0	50,000
	<b><u>Fees &amp; Charges</u></b>							
1 - 5 - 4210 - 870 - 953	Step-on bus tours	1,862	2,030	2,000	0	2,000		2,000
1 - 5 - 4210 - 870 - 273	Community Guide Advertising Sales	0		-	-	0		0
	<b><u>Fees &amp; Charges</u></b>	<b>1,862</b>	<b>2,030</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>
1 - 5 - 4210 - 870 - 811	Federal Grants	1,680		-	-	0	0	0
	<b><u>Other Revenues</u></b>							
1 - 5 - 4210 - 820 - 300	Specific Grants		-	-	-	0		0
1 - 5 - 4210 - 870 - 300	Other Revenues		-	-	-	0		0
	<b><u>Other Revenues</u></b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Revenue</b>	<b>3,542</b>	<b>2,030</b>	<b>2,000</b>	<b>20,000</b>	<b>52,000</b>	<b>0</b>	<b>52,000</b>
	<b>NET</b>	<b>22,039</b>	<b>16,490</b>	<b>21,656</b>	<b>12,566</b>	<b>22,003</b>	<b>0</b>	<b>22,003</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FINANCIAL SERVICES  
PROGRAM Function Summary

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Management and Budget	1,817,695	2,839,634	1,953,604	2,310,532	1,966,821	56,000	2,022,821
Accounting Division	189,042	235,047	252,803	254,415	265,846	0	265,846
Revenue Division	346,115	335,962	327,559	438,271	337,566	0	337,566
<b>TOTAL -Expenditures</b>	<b>2,352,852</b>	<b>3,410,643</b>	<b>2,533,966</b>	<b>3,003,219</b>	<b>2,570,233</b>	<b>56,000</b>	<b>2,626,233</b>

**PROGRAM - REVENUE**

Management and Budget	1,599,520	2,570,358	1,488,680	1,744,921	1,406,243	0	1,406,243
Accounting Division	-	-	-	-	0	0	0
Revenue Division	1,040,257	995,793	873,500	935,126	916,000	0	916,000
<b>TOTAL - Revenue</b>	<b>2,639,778</b>	<b>3,566,151</b>	<b>2,362,180</b>	<b>2,680,047</b>	<b>2,322,243</b>	<b>0</b>	<b>2,322,243</b>
<b>NET</b>	<b>-286,925</b>	<b>-155,508</b>	<b>171,786</b>	<b>323,171</b>	<b>247,990</b>	<b>56,000</b>	<b>303,990</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FINANCIAL SERVICES  
PROGRAM Department Summary

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff/Committee Costs	814,768	766,482	721,429	740,490	744,553	0	744,553
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	43,022	43,981	42,430	42,430	40,810	0	40,810
Operating/Material Costs	229,788	219,886	201,375	313,159	209,225	0	209,225
External Contracts	48,972	89,794	67,300	87,865	73,650	0	73,650
Other costs	1,216,303	2,290,501	1,501,432	1,819,275	1,501,995	56,000	1,557,995
<b>TOTAL -Expenditures</b>	<b>2,352,852</b>	<b>3,410,643</b>	<b>2,533,966</b>	<b>3,003,219</b>	<b>2,570,233</b>	<b>56,000</b>	<b>2,626,233</b>

**PROGRAM - REVENUE**

Inter fund Transfer	336,506	316,593	349,332	379,325	379,895	0	379,895
Fees and Charges	334,509	327,217	329,000	256,714	341,000	0	341,000
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	1,968,762	2,922,342	1,683,848	2,044,008	1,601,348	0	1,601,348
<b>TOTAL - Revenue</b>	<b>2,639,778</b>	<b>3,566,151</b>	<b>2,362,180</b>	<b>2,680,047</b>	<b>2,322,243</b>	<b>0</b>	<b>2,322,243</b>
<b>NET LEVY</b>	<b>-286,925</b>	<b>-155,508</b>	<b>171,786</b>	<b>323,171</b>	<b>247,990</b>	<b>56,000</b>	<b>303,990</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FINANCIAL SERVICES**  
**PROGRAM Management and Budget**

2020 Full-time Equivalent 2.00  
2021 Full-time Equivalent 2.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	407,993	310,038	243,267	261,541	248,191	0	248,191
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	43,022	43,981	42,430	42,430	40,810	0	40,810
Operating/Material Costs	101,405	105,321	99,175	99,421	102,175	0	102,175
External contracts	48,972	89,794	67,300	87,865	73,650	0	73,650
Other costs	1,216,303	2,290,501	1,501,432	1,819,275	1,501,995	56,000	1,557,995
<b>TOTAL -Expenditures</b>	<b>1,817,695</b>	<b>2,839,634</b>	<b>1,953,604</b>	<b>2,310,532</b>	<b>1,966,821</b>	<b>56,000</b>	<b>2,022,821</b>

**PROGRAM - REVENUE**

Interfund Transfers	336,506	316,593	349,332	379,325	379,895	0	379,895
Fees & Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other revenue	1,263,015	2,253,766	1,139,348	1,365,596	1,026,348	0	1,026,348
<b>TOTAL - Revenue</b>	<b>1,599,520</b>	<b>2,570,358</b>	<b>1,488,680</b>	<b>1,744,921</b>	<b>1,406,243</b>	<b>0</b>	<b>1,406,243</b>
<b>NET</b>	<b>218,175</b>	<b>269,276</b>	<b>464,924</b>	<b>565,611</b>	<b>560,578</b>	<b>56,000</b>	<b>616,578</b>



## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT FINANCIAL SERVICES  
PROGRAM Management and Budget

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0130 - 010 - 001	Full time	308,030	233,488	180,906	206,525	184,433		184,433
1 - 6 - 0130 - 010 - 002	Part time	-	-	-	-	-		0
1 - 6 - 0130 - 020 - 021	CPP	9,986	7,882	5,498	6,017	6,324		6,324
1 - 6 - 0130 - 020 - 022	EI	4,292	3,207	2,409	2,455	2,398		2,398
1 - 6 - 0130 - 020 - 023	Group Benefits	30,222	22,078	18,506	17,463	19,067		19,067
1 - 6 - 0130 - 020 - 025	OMERS	32,319	23,890	20,151	15,399	20,666		20,666
1 - 6 - 0130 - 020 - 026	EHT	5,906	4,762	3,528	3,615	3,596		3,596
1 - 6 - 0130 - 020 - 027	WSIB	9,393	6,892	4,519	5,027	4,557		4,557
1 - 6 - 0130 - 040 - 041	Mileage	246	177	350	0	250		250
1 - 6 - 0130 - 040 - 044	Staff Membership fees	2,891	2,931	2,800	2,156	2,500		2,500
1 - 6 - 0130 - 040 - 046	Training and Development	4,709	4,731	4,600	2,885	4,400		4,400
<b>Staff Costs</b>		<b>407,993</b>	<b>310,038</b>	<b>243,267</b>	<b>261,541</b>	<b>248,191</b>	<b>0</b>	<b>248,191</b>
<b><u>Equipment Costs</u></b>								
		-	-	-	-	0	0	0
1 - 6 - 0130 - 170 - 270	Admin Bldg Allocation (3794)	43,022	43,981	42,430	42,430	40,810	0	40,810
<b>Facility Costs</b>		<b>43,022</b>	<b>43,981</b>	<b>42,430</b>	<b>42,430</b>	<b>40,810</b>	<b>0</b>	<b>40,810</b>
<b><u>Operating/Material Costs</u></b>								
1 - 6 - 0130 - 180 - 181	Interest Expense	3,225	5,161	2,000	1,940	3,500		3,500
1 - 6 - 0130 - 180 - 182	Debenture Repayment	89,086	89,957	89,100	89,588	90,000		90,000
1 - 6 - 0130 - 200 - 203	Meeting Expenses	506	1,275	700	120	700		700
1 - 6 - 0130 - 270 - 271	Office Supplies	348	896	350	36	350		350
1 - 6 - 0130 - 270 - 276	Telephone/Blackberry	1,194	1,190	625	349	575		575
1 - 6 - 0130 - 270 - 277	Photocopying	696	627	700	714	650		650
1 - 6 - 0130 - 270 - 278	Bank Charges	5,921	5,936	5,400	5,865	6,000		6,000
1 - 6 - 0130 - 270 - 300	Miscellaneous	430	279	300	809	400		400
<b>Operating/Material Costs</b>		<b>101,405</b>	<b>105,321</b>	<b>99,175</b>	<b>99,421</b>	<b>102,175</b>	<b>0</b>	<b>102,175</b>
<b><u>External Contracts</u></b>								
1 - 6 - 0130 - 250 - 252	Audit	28,213	29,175	30,000	30,077	31,000		31,000
1 - 6 - 0130 - 250 - 255	Professional Services	6,106	2,598	2,300	5,862	2,650		2,650
1 - 6 - 0130 - 270 - 279	Outside Data Processing	14,654	58,021	35,000	51,925	40,000		40,000
<b>External Contracts</b>		<b>48,972</b>	<b>89,794</b>	<b>67,300</b>	<b>87,865</b>	<b>73,650</b>	<b>0</b>	<b>73,650</b>
<b><u>Other Costs</u></b>								
1 - 6 - 0130 - 190 - 961	Transfer to Reserve	40,707	981,151	-	287,021	0	56,000	56,000
1 - 6 - 0130 - 190 - 967	Transfer to Reserve Fund	838,881	990,238	1,149,100	1,149,100	1,149,100		1,149,100
1 - 6 - 0130 - 270 - 187	Insurance Claims	60,960	31,449	34,500	122,652	35,000		35,000
1 - 6 - 0130 - 270 - 188	Insurance Premiums	273,668	258,614	277,832	256,673	277,895		277,895
1 - 6 - 0130 - 758 - 300	Minor Capital	2,086	29,050	40,000	3,829	40,000		40,000
<b>Other Costs</b>		<b>1,216,303</b>	<b>2,290,501</b>	<b>1,501,432</b>	<b>1,819,275</b>	<b>1,501,995</b>	<b>56,000</b>	<b>1,557,995</b>
<b>TOTAL -Expenditures</b>		<b>1,817,695</b>	<b>2,839,634</b>	<b>1,953,604</b>	<b>2,310,532</b>	<b>1,966,821</b>	<b>56,000</b>	<b>2,022,821</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FINANCIAL SERVICES  
PROGRAM Management and Budget

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Interfund Transfers</u></b>								
1 - 5 - 0130 - 190 - 941	Contribution from Capital Fund	-	-	-	-	-	-	0
1 - 5 - 0130 - 870 - 948	Transfer from Insurance Reserve	334,628	290,063	312,332	379,325	312,895	0	312,895
1 - 5 - 0130 - 190 - 949	Transfer from Reserve /ReserveFu	1,877	26,530	37,000	-	67,000	0	67,000
	<b>Interfund Transfers</b>	<b>336,506</b>	<b>316,593</b>	<b>349,332</b>	<b>379,325</b>	<b>379,895</b>	<b>0</b>	<b>379,895</b>
	<b>Fees &amp; Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Other Revenues</u></b>								
1 - 5 - 0130 - 870 - 875	Investment Income	217,866	379,190	270,000	207,880	232,000	-	232,000
1 - 5 - 0130 - 870 - 875	Interest on Hydro Investment	995,698	884,194	867,348	867,239	792,348	-	792,348
1 - 5 - 0130 - 870 - 300	Miscellaneous	49,451	990,382	2,000	290,478	2,000	-	2,000
	<b>Other Revenues</b>	<b>1,263,015</b>	<b>2,253,766</b>	<b>1,139,348</b>	<b>1,365,596</b>	<b>1,026,348</b>	<b>0</b>	<b>1,026,348</b>
	<b>TOTAL - Revenue</b>	<b>1,599,520</b>	<b>2,570,358</b>	<b>1,488,680</b>	<b>1,744,921</b>	<b>1,406,243</b>	<b>0</b>	<b>1,406,243</b>
	<b>NET</b>	<b>218,175</b>	<b>269,276</b>	<b>464,924</b>	<b>565,611</b>	<b>560,578</b>	<b>56,000</b>	<b>616,578</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FINANCIAL SERVICES**  
**PROGRAM Accounting Division**

2020 Full-time Equivalent 3.00  
2021 Full-time Equivalent 3.00

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	Staff Costs	188,615	233,656	251,803	253,433	264,996	0	264,996
	Equipment Costs	-	-	-	-	0	0	0
	Facility Costs	-	-	-	-	0	0	0
	Operating/Material Costs	427	1,391	1,000	983	850	0	850
	External Contracts	-	-	-	-	0	0	0
	Other costs	-	-	-	-	0	0	0
	<b>TOTAL Expenditures</b>	<b>189,042</b>	<b>235,047</b>	<b>252,803</b>	<b>254,415</b>	<b>265,846</b>	<b>0</b>	<b>265,846</b>

**PROGRAM - REVENUE**

	Interfund Transfers	-	-	-	-	0	0	0
	Fees and Charges	-	-	-	-	0	0	0
	Provincial Grants	-	-	-	-	0	0	0
	Other Revenue	-	-	-	-	0	0	0
	<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>189,042</b>	<b>235,047</b>	<b>252,803</b>	<b>254,415</b>	<b>265,846</b>	<b>0</b>	<b>265,846</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FINANCIAL SERVICES  
PROGRAM Accounting Division

**PROGRAM EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 0131 - 010 - 001	Full time	146,047	188,261	186,403	192,621	199,101		199,101
1 - 6 - 0131 - 010 - 002	Part time	-	-	-	-	-		0
1 - 6 - 0131 - 020 - 021	CPP	4,985	5,860	7,814	8,097	8,751		8,751
1 - 6 - 0131 - 020 - 022	EI	2,179	3,059	3,559	3,147	3,597		3,597
1 - 6 - 0131 - 020 - 023	Group Benefits	9,717	13,107	21,887	19,547	21,636		21,636
1 - 6 - 0131 - 020 - 025	OMERS	13,983	13,876	18,290	18,627	19,858		19,858
1 - 6 - 0131 - 020 - 026	EHT	2,673	3,378	3,635	3,716	3,882		3,882
1 - 6 - 0131 - 020 - 027	WSIB	4,666	5,560	5,965	6,023	6,371		6,371
1 - 6 - 0131 - 040 - 041	Mileage	268	0	250	0	50		50
1 - 6 - 0131 - 040 - 044	Staff Membership fees	1,393	0	1,000	300	250		250
1 - 6 - 0131 - 040 - 046	Training and Development	2,704	556	3,000	1,355	1,500		1,500
	<b>Staff Costs</b>	<b>188,615</b>	<b>233,656</b>	<b>251,803</b>	<b>253,433</b>	<b>264,996</b>	<b>0</b>	<b>264,996</b>
	<b>Equipment Costs</b>	-	-	-	-	0	0	0
	<b>Facility Costs</b>	-	-	-	-	0	0	0
1 - 6 - 0131 - 270 - 271	Office Supplies	424	1,391	900	975	800		800
1 - 6 - 0131 - 270 - 300	Miscellaneous	2	0	100	8	50		50
	<b>Operating/Material Costs</b>	<b>427</b>	<b>1,391</b>	<b>1,000</b>	<b>983</b>	<b>850</b>	<b>0</b>	<b>850</b>
	<b>External Contracts</b>	-	-	-	-	0	0	0
	<b>Other Costs</b>	-	-	-	-	0	0	0
	<b>TOTAL Expenditures</b>	<b>189,042</b>	<b>235,047</b>	<b>252,803</b>	<b>254,415</b>	<b>265,846</b>	<b>0</b>	<b>265,846</b>

**PROGRAM REVENUES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	Interfund Transfers	0	0	0	0	0	0	0
	Fees & Charges	0	0	0	0	0	0	0
	Provincial Grants	0	0	0	0	0	0	0
	Other Revenue	0	0	0	0	0	0	0
	<b>TOTAL - Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>189,042</b>	<b>235,047</b>	<b>252,803</b>	<b>254,415</b>	<b>265,846</b>	<b>0</b>	<b>265,846</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FINANCIAL SERVICES**  
**PROGRAM Revenue Division**

2020 Full-time Equivalent ###  
2021 Full-time Equivalent ###

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	Staff Costs	218,159	222,788	226,359	225,516	231,366	0	231,366
	Equipment Costs	-	-	-	-	0	0	0
	Facility Costs	-	-	-	-	0	0	0
	Operating/Material Costs	127,956	113,174	101,200	212,755	106,200	0	106,200
	External Contracts	-	-	-	-	0	0	0
	Other Costs	-	-	-	-	0	0	0
	<b>TOTAL -Expenditures</b>	<b>346,115</b>	<b>335,962</b>	<b>327,559</b>	<b>438,271</b>	<b>337,566</b>	<b>0</b>	<b>337,566</b>

**PROGRAM - REVENUE**

	Interfund Transfers	-	-	-	-	0	0	0
	Fees and Charges	334,509	327,217	329,000	256,714	341,000	0	341,000
	Provincial Grants	-	-	-	-	0	0	0
	Other Revenue	705,748	668,576	544,500	678,412	575,000	0	575,000
	<b>TOTAL - Revenue</b>	<b>1,040,257</b>	<b>995,793</b>	<b>873,500</b>	<b>935,126</b>	<b>916,000</b>	<b>0</b>	<b>916,000</b>
	<b>NET</b>	<b>-694,142</b>	<b>-659,831</b>	<b>-545,941</b>	<b>-496,855</b>	<b>-578,434</b>	<b>0</b>	<b>-578,434</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FINANCIAL SERVICES  
PROGRAM Revenue Division

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0132 - 010 - 001	Salaries	134,510	140,281	141,491	146,456	144,250		144,250
1 - 6 - 0132 - 010 - 002	Part-time Wages	30,427	28,174	29,486	26,406	29,515		29,515
1 - 6 - 0132 - 020 - 021	CPP	6,322	6,639	6,726	6,834	7,370		7,370
1 - 6 - 0132 - 020 - 022	EI	2,885	2,853	3,114	2,737	3,597		3,597
1 - 6 - 0132 - 020 - 023	Group Benefits	17,798	16,815	17,509	16,577	18,111		18,111
1 - 6 - 0132 - 020 - 025	OMERS	15,901	16,855	17,198	17,583	17,545		17,545
1 - 6 - 0132 - 020 - 026	EHT	3,179	3,328	3,334	3,317	3,388		3,388
1 - 6 - 0132 - 020 - 027	WSIB	5,523	5,512	5,471	5,376	5,560		5,560
1 - 6 - 0132 - 040 - 041	Mileage	273	0	300	0	300		300
1 - 6 - 0132 - 040 - 044	Staff Membership Fees	219	224	230	229	230		230
1 - 6 - 0132 - 040 - 046	Training and Development	1,121	2,107	1,500	0	1,500		1,500
	<b>Staff Costs</b>	<b>218,159</b>	<b>222,788</b>	<b>226,359</b>	<b>225,516</b>	<b>231,366</b>	<b>0</b>	<b>231,366</b>
	<b>Equipment Costs</b>	-	-	-	-	0	0	0
	<b>Facility Costs</b>	-	-	-	-	0	0	0
<b><u>Operating/Material Costs</u></b>								
1 - 6 - 0132 - 200 - 210	Tax write offs	68,010	76,195	70,000	150,663	75,000		75,000
1 - 6 - 0132 - 200 - 211	Bad Debts	15,130	9,389	5,000	36,227	5,000		5,000
1 - 6 - 0132 - 200 - 222	Tax bills/collecting	24,873	23,905	25,000	24,908	25,000		25,000
1 - 6 - 0132 - 270 - 271	Office Supplies	1,220	953	1,200	958	1,200		1,200
1 - 6 - 0132 - 270 - 869	Grand River Transit	18,723	2,732	-	0	0		0
	<b>Operating/Material Costs</b>	<b>127,956</b>	<b>113,174</b>	<b>101,200</b>	<b>212,755</b>	<b>106,200</b>	<b>0</b>	<b>106,200</b>
<b><u>External Contracts</u></b>								
1 - 6 - 0132 - 250 - 257	bailliff fees	-	-	-	-	0	0	0
	<b>External Contracts</b>	-	-	-	-	0	0	0
<b><u>Other Costs</u></b>								
1 - 6 - 0132 - 190 - 969	Transfer to Sick Leave Liability	-	-	-	-	0		0
1 - 6 - 0132 - 961 - 182	Tile Drain Debenture Payments	-	-	-	-	0		0
	<b>Other Costs</b>	-	-	-	-	0	0	0
	<b>TOTAL -Expenditures</b>	<b>346,115</b>	<b>335,962</b>	<b>327,559</b>	<b>438,271</b>	<b>337,566</b>	<b>0</b>	<b>337,566</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FINANCIAL SERVICES**  
**PROGRAM Revenue Division**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	<b>Interfund Transfers</b>	0	0	0	0	0	0	0
	<b>Fees &amp; Charges</b>							
1 - 5 - 0132 - 830 - 881	Tax Certificates	19,799	21,783	19,000	21,579	21,000		21,000
1 - 5 - 0132 - 870 - 870	Penalty & Interest	314,710	305,434	310,000	235,135	320,000		320,000
	<b>Fees &amp; Charges</b>	<b>334,509</b>	<b>327,217</b>	<b>329,000</b>	<b>256,714</b>	<b>341,000</b>	0	<b>341,000</b>
	<b>Provincial Grants</b>							
1 - 5 - 0132 - 820 - 812	Taxbilling Assistance Interes Relief	-	-	-	-	0	0	0
	<b>Provincial Grants</b>	-	-	-	-	0	0	0
	<b>Other Revenues</b>							
1 - 4 - 9000 - 925 - XXX	Supplementary taxes (925-926)	318,345	293,634	190,000	311,100	220,000		220,000
1 - 5 - 0132 - 870 - 300	Miscellaneous (NSF)	4,179	8,844	4,500	5,094	5,000		5,000
1 - 5 - 0132 - 870 - 869	Grand River Transit	19,515	6,549	-	0	0		0
1 - 5 - 0132 - 935 - 810	Grants-in-lieu	363,708	359,548	350,000	362,218	350,000		350,000
	<b>Other Revenues</b>	<b>705,748</b>	<b>668,576</b>	<b>544,500</b>	<b>678,412</b>	<b>575,000</b>	0	<b>575,000</b>
	<b>TOTAL - Revenues</b>	<b>1,040,257</b>	<b>995,793</b>	<b>873,500</b>	<b>935,126</b>	<b>916,000</b>	0	<b>916,000</b>
	<b>NET</b>	<b>-694,142</b>	<b>-659,831</b>	<b>-545,941</b>	<b>-496,855</b>	<b>-578,434</b>	0	<b>-578,434</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      FIRE SERVICES**  
**PROGRAM          Function Summary**

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Administration	898,806	949,716	1,070,206	1,086,158	1,157,846	0	1,157,846
Fire Prevention & Education	51,764	52,887	48,523	26,932	54,000	0	54,000
Breslau Station	88,334	126,784	103,308	126,278	113,313	0	113,313
Conestogo Station	122,787	114,969	136,796	110,976	144,697	0	144,697
Elmira Station	193,523	212,338	211,256	229,065	216,972	0	216,972
Floradale Station	107,427	125,782	120,712	123,127	123,405	0	123,405
Maryhill Station	154,535	131,401	137,254	144,880	140,053	0	140,053
St Jacobs Station	167,518	171,804	176,790	167,095	180,337	0	180,337
<b>TOTAL - Expenditures</b>	<b>1,784,694</b>	<b>1,885,680</b>	<b>2,004,843</b>	<b>2,014,511</b>	<b>2,130,623</b>	<b>0</b>	<b>2,130,623</b>

**PROGRAM - REVENUE**

Administration	234,368	205,983	174,250	214,308	146,200	0	146,200
Fire Prevention & Education	1,113	-	-	518	0	0	0
Breslau Station	-	-	-	9,674	5,800	0	5,800
Conestogo Station	-	-	-	-	0	0	0
Elmira Station	-	-	-	-	0	0	0
Floradale Station	-	-	-	-	0	0	0
Maryhill Station	-	-	-	-	0	0	0
St. Jacobs Station	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>235,481</b>	<b>205,983</b>	<b>174,250</b>	<b>224,500</b>	<b>152,000</b>	<b>0</b>	<b>152,000</b>
<b>NET</b>	<b>1,549,213</b>	<b>1,679,697</b>	<b>1,830,593</b>	<b>1,790,011</b>	<b>1,978,623</b>	<b>0</b>	<b>1,978,623</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FIRE SERVICES  
PROGRAM Department Summary

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	1,025,389	1,112,386	1,187,712	1,129,461	1,235,064	0	1,235,064
Equipment Costs	317,360	328,566	400,148	432,352	455,928	0	455,928
Facility Costs	171,097	167,490	125,504	154,082	134,319	0	134,319
Operating/Material Costs	92,934	98,937	92,800	98,874	96,600	0	96,600
External Contracts	5,000	5,000	6,500	5,000	6,500	0	6,500
Other costs	172,914	173,300	192,180	194,742	202,212	0	202,212
<b>TOTAL - Expenditures</b>	<b>1,784,694</b>	<b>1,885,680</b>	<b>2,004,843</b>	<b>2,014,511</b>	<b>2,130,623</b>	<b>0</b>	<b>2,130,623</b>

**PROGRAM - REVENUE**

Inter fund transfer	-	-	-	-	0	0	0
Fees and Charges	67,270	67,270	69,250	52,789	37,000	0	37,000
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	168,211	138,713	105,000	171,711	115,000	0	115,000
<b>TOTAL - Revenue</b>	<b>235,481</b>	<b>205,983</b>	<b>174,250</b>	<b>224,500</b>	<b>152,000</b>	<b>0</b>	<b>152,000</b>
<b>NET</b>	<b>1,549,213</b>	<b>1,679,697</b>	<b>1,830,593</b>	<b>1,790,011</b>	<b>1,978,623</b>	<b>0</b>	<b>1,978,623</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FIRE SERVICES**  
**PROGRAM Administration**

2020 Full-time Equivalent 3.00  
2021 Full-time Equivalent 3.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	389,932	427,683	468,878	453,673	490,706	0	490,706
Equipment Costs	317,360	328,566	400,148	432,352	455,928	0	455,928
Facility Costs	14,750	14,264	-	-	0	0	0
Operating/Material Costs	3,850	5,903	9,000	5,391	9,000	0	9,000
External Contracts	-	-	-	-	0	0	0
Other Costs	172,914	173,300	192,180	194,742	202,212	0	202,212
<b>TOTAL - Expenditures</b>	<b>898,806</b>	<b>949,716</b>	<b>1,070,206</b>	<b>1,086,158</b>	<b>1,157,846</b>	<b>0</b>	<b>1,157,846</b>
<b><u>PROGRAM - REVENUE</u></b>							
Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	67,270	67,270	69,250	52,789	37,000	0	37,000
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	167,098	138,713	105,000	161,518	109,200	0	109,200
<b>TOTAL - Revenue</b>	<b>234,368</b>	<b>205,983</b>	<b>174,250</b>	<b>214,308</b>	<b>146,200</b>	<b>0</b>	<b>146,200</b>
<b>NET</b>	<b>664,438</b>	<b>743,733</b>	<b>895,956</b>	<b>871,850</b>	<b>1,011,646</b>	<b>0</b>	<b>1,011,646</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FIRE SERVICES  
PROGRAM Administration

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0205 - 010 - 001	Full-time Salaries	261,288	286,239	282,514	290,561	282,791		282,791
1 - 6 - 0205 - 010 - 002	Part-time Salaries	6,609	21,274	48,960	31,785	55,115		55,115
1 - 6 - 0205 - 020 - 021	CPP	8,203	9,169	9,008	10,318	11,888		11,888
1 - 6 - 0205 - 020 - 022	EI	3,536	3,760	4,044	3,994	5,995		5,995
1 - 6 - 0205 - 020 - 023	Group Benefits	28,906	27,023	28,112	26,552	28,985		28,985
1 - 6 - 0205 - 020 - 025	OMERS	28,862	31,639	31,856	33,122	31,896		31,896
1 - 6 - 0205 - 020 - 026	EHT	4,667	5,939	5,860	6,232	6,488		6,488
1 - 6 - 0205 - 020 - 027	WSIB	8,952	9,043	8,124	9,470	9,148		9,148
1 - 6 - 0205 - 040 - 041	Mileage	2,018	1,965	3,800	521	3,800		3,800
1 - 6 - 0205 - 040 - 044	Membership Fees	1,309	1,169	2,000	1,107	2,000		2,000
1 - 6 - 0205 - 040 - 048	Uniforms	3,989	3,191	4,100	2,509	4,100		4,100
1 - 6 - 0205 - 040 - 046	Training and Development	24,739	15,337	30,000	28,782	38,000		38,000
1 - 6 - 0205 - 040 - 047	Fire Bunker Gear Maintenance	6,855	11,681	10,000	8,722	10,000		10,000
1 - 6 - 0205 - 040 - 049	Health & Background	-	255	500	-	500		500
	<b>Sub total</b>	<b>389,932</b>	<b>427,683</b>	<b>468,878</b>	<b>453,673</b>	<b>490,706</b>	<b>0</b>	<b>490,706</b>
<b><u>Equipment Costs</u></b>								
1 - 6 - 0205 - 080 - 362	License Fee	453	771	800	891	950		950
1 - 6 - 0205 - 080 - 081	Fuel	3,373	2,666	5,000	2,222	5,000		5,000
1 - 6 - 0205 - 080 - 082	Vehicle Repairs & Maint-Chief	5,730	4,484	8,000	4,133	8,000		8,000
1 - 6 - 0205 - 090 - 091	Pagers Repair & Maint	2,790	5,604	6,200	4,048	6,200		6,200
1 - 6 - 0205 - 090 - 121	Regional Radio System	-	0	55,370	105,274	111,000		111,000
1 - 6 - 0205 - 090 - 098	Equipment Repairs & Maint	18,470	20,899	24,000	15,845	24,000		24,000
1 - 6 - 0205 - 190 - 965	Transfer to Equip Reserve	256,375	259,625	264,818	264,818	264,818		264,818
1 - 6 - 0205 - 190 - 966	Transfer to Building Reserve	26,413	29,054	31,960	31,960	31,960		31,960
1 - 6 - 0205 - 270 - 276	Phone/Cellular Phone	3,756	5,465	4,000	3,162	4,000		4,000
		<b>317,360</b>	<b>328,566</b>	<b>400,148</b>	<b>432,352</b>	<b>455,928</b>	<b>0</b>	<b>455,928</b>
<b><u>Facility Costs</u></b>								
1 - 6 - 0205 - 170 - 175	Facility Cost Allocation (3794)	14,750	14,264	-	-	0	0	0
		<b>14,750</b>	<b>14,264</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FIRE SERVICES**  
**PROGRAM Administration**

		<u>Operating/Material Costs</u>							
1 - 6 - 0205 - 250 - 251	Legal	2,298	833	3,000	320	3,000		3,000	
1 - 6 - 0205 - 270 - 271	Office Supplies	1,552	4,239	4,000	4,130	4,000		4,000	
1 - 6 - 0205 - 270 - 277	Photocopying	-	831	1,500	940	1,500		1,500	
1 - 6 - 0205 - 270 - 284	Fire Reservoir		-	500	-	500		500	
	<b>Sub total</b>	<b>3,850</b>	<b>5,903</b>	<b>9,000</b>	<b>5,391</b>	<b>9,000</b>	<b>-</b>	<b>9,000</b>	<b>0</b>
<u>External Contracts</u>		-	-	-	-	0	0	0	0
<u>Other costs</u>									
1 - 6 - 0205 - 758 - 300	Minor Capital	45,118	38,183	53,000	51,766	58,000		58,000	
1 - 6 - 0205 - 190 - 961	Trsf to Reserve	-	0	-	-	0		0	
1 - 6 - 0205 - 190 - 962	Trsf to Insurance Reserve	47,506	58,371	56,680	56,680	55,912		55,912	
1 - 6 - 0205 - 200 - 212	Alarm/Dispatch	44,347	49,212	51,200	58,723	57,000		57,000	
1 - 6 - 0205 - 270 - 281	Fire Call Supplies	17,935	18,945	16,000	12,993	16,000		16,000	
1 - 6 - 0205 - 270 - 300	Miscellaneous	18,008	8,588	15,300	14,579	15,300		15,300	
	<b>Sub total</b>	<b>172,914</b>	<b>173,300</b>	<b>192,180</b>	<b>194,742</b>	<b>202,212</b>	<b>0</b>	<b>202,212</b>	<b>0</b>
<b>TOTAL - Expenditures</b>		<b>898,806</b>	<b>949,716</b>	<b>1,070,206</b>	<b>1,086,158</b>	<b>1,157,846</b>	<b>0</b>	<b>1,157,846</b>	<b>0</b>

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<u>Interfund Transfers</u>								
1 - 5 - 0205 - 975 - 949	Transfer from Reserve Fund	-	-	-	-	-	-	-
<u>Fees and Charges</u>								
1 - 5 - 0205 - 829 - 828	Guelph-Eramosa	31,000	31,000	32,250	16,519	0		0
1 - 5 - 0205 - 829 - 827	Mapleton	36,270	36,270	37,000	36,270	37,000		37,000
	<b>Sub total</b>	<b>67,270</b>	<b>67,270</b>	<b>69,250</b>	<b>52,789</b>	<b>37,000</b>	<b>-</b>	<b>37,000</b>
<u>Provincial Grants</u>		-	-	-	-	-	-	-
<u>Other Revenue</u>								
1 - 5 - 0205 - 830 - 300	Miscellaneous	10,652	8,897	15,000	12,600	15,000		15,000
1 - 5 - 0205 - 870 - 300	Miscellaneous	21,920	31,716	-	34,022	0		0
1 - 5 - 0205 - 830 - 830	Accident Calls Reimburse	134,526	98,100	90,000	114,897	94,200		94,200
	<b>Sub total</b>	<b>167,098</b>	<b>138,713</b>	<b>105,000</b>	<b>161,518</b>	<b>109,200</b>	<b>0</b>	<b>109,200</b>
<b>TOTAL - Revenue</b>		<b>234,368</b>	<b>205,983</b>	<b>174,250</b>	<b>214,308</b>	<b>146,200</b>	<b>0</b>	<b>146,200</b>
<b>NET</b>		<b>664,438</b>	<b>743,733</b>	<b>895,956</b>	<b>871,850</b>	<b>1,011,646</b>	<b>0</b>	<b>1,011,646</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FIRE SERVICES**  
**PROGRAM Fire Prevention and Education**

2020 Full-time Equivalent 0.00  
2021 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	32,784	32,669	26,523	11,219	32,000	0	32,000
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	0	0	0
Operating/Material Costs	13,980	15,217	15,500	10,713	15,500	0	15,500
External Contracts	5,000	5,000	6,500	5,000	6,500	0	6,500
Other Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>51,764</b>	<b>52,887</b>	<b>48,523</b>	<b>26,932</b>	<b>54,000</b>	<b>0</b>	<b>54,000</b>
<b><u>PROGRAM - REVENUE</u></b>							
Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	1,113	-	-	518	0	0	0
<b>TOTAL - Revenue</b>	<b>1,113</b>	<b>-</b>	<b>-</b>	<b>518</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>50,651</b>	<b>52,887</b>	<b>48,523</b>	<b>26,414</b>	<b>54,000</b>	<b>0</b>	<b>54,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FIRE SERVICES**  
**PROGRAM Fire Prevention and Education**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0206 - 010 - 001	Full-time Salaries	0	0	-	0	0		0
1 - 6 - 0206 - 010 - 002	Part-time Salaries	-	-	-	0	0		0
1 - 6 - 0206 - 010 - 013	Volunteer - Fire Prevention	32,784	32,669	26,523	11,219	32,000		32,000
1 - 6 - 0206 - 010 - 016	Volunteer - TAPP-C (The Arso	-	-	-	0	0		0
1 - 6 - 0206 - 010 - 019	Volunteer - Smoke Alarm Proc	-	-	-	0	0		0
1 - 6 - 0206 - 020 - 021	CPP	0	0	-	0	0		0
1 - 6 - 0206 - 020 - 022	EI	0	0	-	0	0		0
1 - 6 - 0206 - 020 - 023	Group Benefits	0	0	-	0	0		0
1 - 6 - 0206 - 020 - 025	OMERS	0	0	-	0	0		0
1 - 6 - 0206 - 020 - 026	EHT	0	0	-	0	0		0
1 - 6 - 0206 - 020 - 027	WSIB	0	0	-	0	0		0
1 - 6 - 0206 - 040 - 041	Mileage	-	-	-	0	0		0
1 - 6 - 0206 - 040 - 046	Training and Development	-	-	-	0	0		0
1 - 6 - 0206 - 040 - 048	Uniform	-	-	-	0	0		0
	<b>Sub total</b>	<b>32,784</b>	<b>32,669</b>	<b>26,523</b>	<b>11,219</b>	<b>32,000</b>	<b>-</b>	<b>32,000</b>
<b><u>Equipment Costs</u></b>								
		-	-	-	-	0	0	0
<b><u>Facility Costs</u></b>								
		-	-	-	-	0	0	0
<b><u>Operating/Material Costs</u></b>								
1 - 6 - 0206 - 270 - 294	Prevention & Education	11,061	8,848	8,500	5,679	8,500		8,500
1 - 6 - 0206 - 270 - 300	Miscellaneous	2,918	6,369	7,000	5,034	7,000		7,000
	<b>Sub total</b>	<b>13,980</b>	<b>15,217</b>	<b>15,500</b>	<b>10,713</b>	<b>15,500</b>	<b>-</b>	<b>15,500</b>
<b><u>External Contracts</u></b>								
1 - 6 - 0206 - 270 - 295	TAPP-C (The Arson Prevettior	-	-	1,500	-	1,500		1,500
1 - 6 - 0206 - 270 - 296	Children's Safety Village	5,000	5,000	5,000	5,000	5,000		5,000
	<b>Sub total</b>	<b>5,000</b>	<b>5,000</b>	<b>6,500</b>	<b>5,000</b>	<b>6,500</b>	<b>-</b>	<b>6,500</b>
<b><u>Other costs</u></b>								
		-	-	-	-	0	0	0
	<b>TOTAL - Expenditures</b>	<b>51,764</b>	<b>52,887</b>	<b>48,523</b>	<b>26,932</b>	<b>54,000</b>	<b>0</b>	<b>54,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT    FIRE SERVICES  
PROGRAM        Fire Prevention and Education

					<b><u>Interfund Transfers</u></b>						
					-	-	-	-	0	0	0
					<b><u>Fees and Charges</u></b>						
					-	-	-	-	0	0	0
					<b><u>Provincial Grants</u></b>						
					-	-	-	-	0	0	0
					<b><u>Other Revenue</u></b>						
1 -	5 -	0206 -	830 -	831 Donations	1,113	-	-	518	0		0
1 -	5 -	0206 -	870 -	300 Miscellaneous	-	-	-	-	0		0
					<b>1,113</b>	<b>-</b>	<b>-</b>	<b>518</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - Revenue</b>					<b>1,113</b>	<b>-</b>	<b>-</b>	<b>518</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>					<b>50,651</b>	<b>52,887</b>	<b>48,523</b>	<b>26,414</b>	<b>54,000</b>	<b>0</b>	<b>54,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FIRE SERVICES**  
**PROGRAM Breslau Station**

2020 Full-time Equivalent 0.00  
2021 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	60,454	79,122	71,398	77,519	76,363	0	76,363
Facility Costs	24,250	37,380	24,910	33,281	28,150	0	28,150
Operating/Material Costs	3,629	10,282	7,000	15,478	8,800	0	8,800
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>88,334</b>	<b>126,784</b>	<b>103,308</b>	<b>126,278</b>	<b>113,313</b>	<b>0</b>	<b>113,313</b>

**PROGRAM - REVENUE**

Interfund Transfer	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenues	-	-	-	9,674	5,800	0	5,800
<b>TOTAL - Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,674</b>	<b>5,800</b>	<b>0</b>	<b>5,800</b>
<b>NET</b>	<b>88,334</b>	<b>126,784</b>	<b>103,308</b>	<b>116,604</b>	<b>107,513</b>	<b>0</b>	<b>107,513</b>

**DEPARTMENT FIRE SERVICES**  
**PROGRAM Breslau Station**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0245 - 010 - 008	Standby	15,268	12,143	9,270	13,319	9,270		9,270
1 - 6 - 0245 - 010 - 012	Fire Calls	17,784	19,720	19,570	22,828	20,157		20,157
1 - 6 - 0245 - 010 - 014	Training and Development	21,018	30,540	30,550	22,594	31,466		31,466
1 - 6 - 0245 - 010 - 015	Administration	1,284	1,818	1,030	2,392	1,030		1,030
1 - 6 - 0245 - 010 - 017	Vehicle/equipment maint.	3,240	5,505	4,120	6,448	5,000		5,000
1 - 6 - 0245 - 010 - 018	Facility maintenance	1,860	1,414	618	1,040	800		800
1 - 6 - 0245 - 020 - 021	CPP	-	-	-	-	0		0
1 - 6 - 0245 - 020 - 022	EI	-	-	-	-	0		0
1 - 6 - 0245 - 020 - 023	Group Benefits	-	-	-	-	0		0
1 - 6 - 0245 - 020 - 025	OMERS	-	-	-	-	0		0
1 - 6 - 0245 - 020 - 026	EHT	-	1,502	1,090	1,362	1,140		1,140
1 - 6 - 0245 - 020 - 027	WSIB	-	6,481	5,150	7,537	7,500		7,500
	<b>Sub total</b>	<b>60,454</b>	<b>79,122</b>	<b>71,398</b>	<b>77,519</b>	<b>76,363</b>	<b>0</b>	<b>76,363</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      FIRE SERVICES**  
**PROGRAM          Breslau Station**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Facility Costs</u></b>								
1 - 6 - 0245 - 110 - 098	Building Repairs & Maint	4,737	9,892	3,000	6,718	4,000		4,000
1 - 6 - 0245 - 120 - 123	Snow removal	2,737	8,979	6,000	10,524	6,000		6,000
1 - 6 - 0245 - 150 - 151	Hydro	8,984	9,815	7,760	8,550	9,000		9,000
1 - 6 - 0245 - 150 - 152	Heat	5,845	7,067	6,000	5,865	7,000		7,000
1 - 6 - 0245 - 150 - 153	Water	556	620	750	683	750		750
1 - 6 - 0245 - 270 - 276	Telephone	1,391	1,006	1,400	941	1,400		1,400
		<b>24,250</b>	<b>37,380</b>	<b>24,910</b>	<b>33,281</b>	<b>28,150</b>	<b>-</b>	<b>28,150</b>
<b><u>Operating/Material costs</u></b>								
1 - 6 - 0245 - 080 - 081	Fuel	1,609	3,428	2,000	2,888	2,000		2,000
1 - 6 - 0245 - 080 - 082	Vehicle Repairs & Maint	2,020	6,854	5,000	12,591	6,800		6,800
	<b>Sub total</b>	<b>3,629</b>	<b>10,282</b>	<b>7,000</b>	<b>15,478</b>	<b>8,800</b>	<b>0</b>	<b>8,800</b>
<b><u>External Contracts</u></b>								
		-	-	-	-	0	0	0
<b><u>Other Costs</u></b>								
		-	-	-	-	0	0	0
	<b>TOTAL - Expenditures</b>	<b>88,334</b>	<b>126,784</b>	<b>103,308</b>	<b>126,278</b>	<b>113,313</b>	<b>0</b>	<b>113,313</b>
<b><u>PROGRAM REVENUE</u></b>								
<b><u>Interfund Transfers</u></b>								
1 - 5 - 0245 - 975 - 949	Transfer from Reserve Fund	-	-	-	-	0		0
		-	-	-	-	0	0	0
<b><u>Fees and Charges</u></b>								
		-	-	-	-	0	0	0
<b><u>Provincial Grants</u></b>								
		-	-	-	-	0	0	0
<b><u>Other Revenues</u></b>								
1 - 5 - 0245 - 870 - 874	Rent (EMS Station)	0	0	-	9,674	5,800		5,800
		-	-	-	9,674	5,800	-	5,800
	<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,674</b>	<b>5,800</b>	<b>0</b>	<b>5,800</b>
	<b>NET</b>	<b>88,334</b>	<b>126,784</b>	<b>103,308</b>	<b>116,604</b>	<b>107,513</b>	<b>0</b>	<b>107,513</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FIRE SERVICES**  
**PROGRAM Conestogo Station**

2020 Full-time Equivalent 0.00  
2021 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	89,290	91,106	114,782	87,552	118,083	0	118,083
Facility Costs	28,342	16,610	15,014	16,799	18,614	-	18,614
Operating/Material Costs	5,155	7,253	7,000	6,625	8,000	0	8,000
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>122,787</b>	<b>114,969</b>	<b>136,796</b>	<b>110,976</b>	<b>144,697</b>	<b>0</b>	<b>144,697</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenues	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>122,787</b>	<b>114,969</b>	<b>136,796</b>	<b>110,976</b>	<b>144,697</b>	<b>0</b>	<b>144,697</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FIRE SERVICES  
PROGRAM Conestogo Station

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 0210 - 010 - 008	Standby	15,523	12,778	14,420	3,811	14,420		14,420
1 - 6 - 0210 - 010 - 012	Fire Calls	22,176	28,785	36,177	36,374	37,262		37,262
1 - 6 - 0210 - 010 - 014	Training and Development	31,122	31,095	47,630	27,118	49,058		49,058
1 - 6 - 0210 - 010 - 015	Administration	1,608	1,338	2,060	2,652	2,060		2,060
1 - 6 - 0210 - 010 - 017	Vehicle/Equipment maint.	8,279	5,972	4,120	6,754	4,120		4,120
1 - 6 - 0210 - 010 - 018	Facility Maintenance	1,248	1,465	902	741	902		902
1 - 6 - 0210 - 020 - 021	CPP	79	-	-	-	0		0
1 - 6 - 0210 - 020 - 022	EI	-	-	-	-	0		0
1 - 6 - 0210 - 020 - 023	Group Benefits	-	-	-	-	0		0
1 - 6 - 0210 - 020 - 025	OMERS	-	-	-	-	0		0
1 - 6 - 0210 - 020 - 026	EHT	1,584	1,601	1,772	1,510	1,821		1,821
1 - 6 - 0210 - 020 - 027	WSIB	7,670	8,073	7,700	8,592	8,440		8,440
	<b>Sub total</b>	<b>89,290</b>	<b>91,106</b>	<b>114,782</b>	<b>87,552</b>	<b>118,083</b>	<b>0</b>	<b>118,083</b>
<b>Facility Costs</b>								
1 - 6 - 0210 - 110 - 098	Building Repairs & Maint	21,758	8,982	5,400	10,402	9,000		9,000
1 - 6 - 0210 - 120 - 123	Snow removal	1,644	2,561	2,500	1,781	2,500		2,500
1 - 6 - 0210 - 120 - 125	Yard Maintenance	-	18	800	-	800		800
1 - 6 - 0210 - 150 - 151	Hydro	1,053	1,058	2,200	899	2,200		2,200
1 - 6 - 0210 - 150 - 152	Heat	1,339	1,393	1,414	1,418	1,414		1,414
1 - 6 - 0210 - 150 - 153	Water	-	-	500	-	500		500
1 - 6 - 0210 - 270 - 276	Telephone	2,549	2,599	2,200	2,299	2,200		2,200
	<b>Sub Total</b>	<b>28,342</b>	<b>16,610</b>	<b>15,014</b>	<b>16,799</b>	<b>18,614</b>	<b>0</b>	<b>18,614</b>
<b>Operating/Material Costs</b>								
1 - 6 - 0210 - 080 - 081	Fuel - Conestogo	1,657	1,705	2,000	1,398	2,000		2,000
1 - 6 - 0210 - 080 - 082	Vehicle Repairs & Maint - Conestogo	3,499	5,548	5,000	5,227	6,000		6,000
	<b>Sub total</b>	<b>5,155</b>	<b>7,253</b>	<b>7,000</b>	<b>6,625</b>	<b>8,000</b>	<b>-</b>	<b>8,000</b>
	<b>External Contracts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Expenditures</b>	<b>122,787</b>	<b>114,969</b>	<b>136,796</b>	<b>110,976</b>	<b>144,697</b>	<b>-</b>	<b>144,697</b>
<b>PROGRAM REVENUE</b>								
	<b>Interfund Transfer</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Fees and Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>122,787</b>	<b>114,969</b>	<b>136,796</b>	<b>110,976</b>	<b>144,697</b>	<b>0</b>	<b>144,697</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT FIRE SERVICES**  
**PROGRAM Elmira Station**

2020 Full-time Equivalent 0.00  
2021 Full-time Equivalent 0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	147,375	165,480	164,216	173,397	168,432	0	168,432
Facility Costs	18,247	24,032	17,540	25,280	18,040	0	18,040
Operating/Material Costs	27,900	22,825	29,500	30,388	30,500	0	30,500
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>193,523</b>	<b>212,338</b>	<b>211,256</b>	<b>229,065</b>	<b>216,972</b>	<b>0</b>	<b>216,972</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenues	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>193,523</b>	<b>212,338</b>	<b>211,256</b>	<b>229,065</b>	<b>216,972</b>	<b>0</b>	<b>216,972</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

**DEPARTMENT FIRE SERVICES**  
**PROGRAM Elmira Station**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0220 - 010 - 008	Standby	22,693	20,964	20,098	15,583	20,098		20,098
1 - 6 - 0220 - 010 - 012	Fire Calls	61,992	70,523	69,489	77,350	71,573		71,573
1 - 6 - 0220 - 010 - 014	Training and Development	35,058	44,667	48,425	46,651	49,692		49,692
1 - 6 - 0220 - 010 - 015	Administration	8,544	9,128	7,880	11,564	7,880		7,880
1 - 6 - 0220 - 010 - 017	Vehicle/Equipment maintenance	4,608	4,469	5,459	6,754	5,459		5,459
1 - 6 - 0220 - 010 - 018	Facility Maintenance	1,644	2,159	1,133	2,067	1,133		1,133
1 - 6 - 0220 - 020 - 021	CPP	908	0	-	-	0		0
1 - 6 - 0220 - 020 - 022	EI	-	-	-	-	0		0
1 - 6 - 0220 - 020 - 023	Group Benefits	-	-	-	-	0		0
1 - 6 - 0220 - 020 - 025	OMERS	-	-	-	-	0		0
1 - 6 - 0220 - 020 - 026	EHT	2,837	3,162	2,582	3,256	2,647		2,647
1 - 6 - 0220 - 020 - 027	WSIB	9,091	10,409	9,150	10,174	9,950		9,950
	<b>Sub Total</b>	<b>147,375</b>	<b>165,480</b>	<b>164,216</b>	<b>173,397</b>	<b>168,432</b>	<b>0</b>	<b>168,432</b>
<b><u>Facility Costs</u></b>								
1 - 6 - 0220 - 110 - 098	Building Repairs & Maint	4,926	7,905	3,500	9,485	4,000		4,000
1 - 6 - 0220 - 120 - 123	Snow removal	4,026	5,707	4,000	5,347	4,000		4,000
1 - 6 - 0220 - 150 - 151	Hydro	4,205	4,423	3,960	4,322	3,960		3,960
1 - 6 - 0220 - 150 - 152	Heat	2,007	2,283	3,030	2,229	3,030		3,030
1 - 6 - 0220 - 150 - 153	Water/Sewer	447	612	550	470	550		550
1 - 6 - 0220 - 270 - 276	Telephone	2,636	3,102	2,500	3,426	2,500		2,500
	<b>Sub Total</b>	<b>18,247</b>	<b>24,032</b>	<b>17,540</b>	<b>25,280</b>	<b>18,040</b>	<b>0</b>	<b>18,040</b>
<b><u>Operating/Material Costs</u></b>								
1 - 6 - 0220 - 080 - 081	Fuel - Elmira	6,607	6,152	5,500	5,145	5,500		5,500
1 - 6 - 0220 - 080 - 082	Vehicle Repairs & Maint - Elmira	21,293	16,673	24,000	25,243	25,000		25,000
	<b>Sub Total</b>	<b>27,900</b>	<b>22,825</b>	<b>29,500</b>	<b>30,388</b>	<b>30,500</b>	<b>-</b>	<b>30,500</b>
<b><u>External Contracts</u></b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Other Costs</u></b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - Expenditures</b>		<b>193,523</b>	<b>212,338</b>	<b>211,256</b>	<b>229,065</b>	<b>216,972</b>	<b>0</b>	<b>216,972</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FIRE SERVICES  
PROGRAM Elmira Station

**PROGRAM REVENUE**

1 - 5 - 0220 - 975 - 948	<b><u>Interfund Transfers</u></b>						
	Transfer from Building	-	-	-	-	0	0
	<b>Sub Total</b>	-	-	-	-	<b>0</b>	<b>0</b>
	<b><u>Fees and Charges</u></b>	-	-	-	-	<b>0</b>	<b>0</b>
	<b><u>Provincial Grants</u></b>	-	-	-	-	<b>0</b>	<b>0</b>
	<b><u>Other Revenues</u></b>	-	-	-	-	<b>0</b>	<b>0</b>
	<b>Total - Revenue</b>	-	-	-	-	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>193,523</b>	<b>212,338</b>	<b>211,256</b>	<b>229,065</b>	<b>216,972</b>	<b>0 216,972</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **FIRE SERVICES**  
**PROGRAM**          **Floradale Station**

2020 Full-time Equivalent    0.00  
2021 Full-time Equivalent    0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	73,785	86,694	92,174	89,875	94,267	0	94,267
Facility Costs	23,235	24,819	22,038	24,388	22,638	-	22,638
Operating/Material Costs	10,407	14,269	6,500	8,864	6,500	0	6,500
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>107,427</b>	<b>125,782</b>	<b>120,712</b>	<b>123,127</b>	<b>123,405</b>	<b>0</b>	<b>123,405</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenues	-	-	-	-	0	0	0
<b>TOTAL - Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>107,427</b>	<b>125,782</b>	<b>120,712</b>	<b>123,127</b>	<b>123,405</b>	<b>0</b>	<b>123,405</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FIRE SERVICES  
PROGRAM Floradale Station

**PROGRAM EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 0230 - 010 - 008	Standby	9,344	13,753	12,824	15,709	12,824		12,824
1 - 6 - 0230 - 010 - 012	Fire Calls	26,280	32,017	26,523	38,220	27,381		27,381
1 - 6 - 0230 - 010 - 014	Training	22,584	24,505	38,188	20,956	39,333		39,333
1 - 6 - 0230 - 010 - 015	Administration	2,652	1,237	3,183	2,691	3,183		3,183
1 - 6 - 0230 - 010 - 017	Vehicle/equipment maint.	5,256	6,590	3,605	4,277	3,605		3,605
1 - 6 - 0230 - 010 - 018	Facility maintenance	48	404	155	78	155		155
1 - 6 - 0230 - 020 - 021	CPP	4	0	-	-	0		0
1 - 6 - 0230 - 020 - 022	EI	-	-	-	-	0		0
1 - 6 - 0230 - 020 - 023	Group Benefits	-	-	-	-	0		0
1 - 6 - 0230 - 020 - 025	OMERS	-	-	-	-	0		0
1 - 6 - 0230 - 020 - 026	EHT	1,367	1,609	1,397	1,613	1,436		1,436
1 - 6 - 0230 - 020 - 027	WSIB	6,250	6,578	6,300	6,331	6,350		6,350
	<b>Sub Total</b>	<b>73,785</b>	<b>86,694</b>	<b>92,174</b>	<b>89,875</b>	<b>94,267</b>	<b>0</b>	<b>94,267</b>
<b>Facility Costs</b>								
1 - 6 - 0230 - 110 - 098	Building Repairs & Maint	4,960	9,566	6,500	11,468	6,500		6,500
1 - 6 - 0230 - 120 - 123	Snow removal	7,972	5,441	3,500	5,060	3,500		3,500
1 - 6 - 0230 - 120 - 125	Yard Maintenance	-	-	900	-	900		900
1 - 6 - 0230 - 150 - 151	Hydro	2,424	2,321	3,838	2,165	3,838		3,838
1 - 6 - 0230 - 150 - 152	Heat	4,804	4,463	4,400	2,947	4,400		4,400
1 - 6 - 0230 - 270 - 276	Telephone	3,074	3,028	2,900	2,748	3,500		3,500
	<b>Sub Total</b>	<b>23,235</b>	<b>24,819</b>	<b>22,038</b>	<b>24,388</b>	<b>22,638</b>	<b>0</b>	<b>22,638</b>
<b>Operating/material Costs</b>								
1 - 6 - 0230 - 080 - 081	Fuel - Floradale	1,676	1,616	1,500	1,641	1,500		1,500
1 - 6 - 0230 - 080 - 082	Vehicle Repairs & Maint - Floradale	8,731	12,653	5,000	7,223	5,000		5,000
	<b>Sub Total</b>	<b>10,407</b>	<b>14,269</b>	<b>6,500</b>	<b>8,864</b>	<b>6,500</b>	<b>-</b>	<b>6,500</b>
	<b>External Contracts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Expenditure</b>	<b>107,427</b>	<b>125,782</b>	<b>120,712</b>	<b>123,127</b>	<b>123,405</b>	<b>-</b>	<b>123,405</b>

**PROGRAM REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	<b>Interfund Transfer</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Fees and Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Provincial Grants</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>107,427</b>	<b>125,782</b>	<b>120,712</b>	<b>123,127</b>	<b>123,405</b>	<b>0</b>	<b>123,405</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **FIRE SERVICES**  
**PROGRAM**         **Maryhill Station**

2020 Full-time Equivalent      0.00  
2021 Full-time Equivalent      0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	112,465	103,822	112,492	120,307	114,416	0	114,416
Facility Costs	22,273	16,268	16,962	19,912	17,837	0	17,837
Operating/Material Costs	19,797	11,311	7,800	4,662	7,800	0	7,800
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>154,535</b>	<b>131,401</b>	<b>137,254</b>	<b>144,880</b>	<b>140,053</b>	<b>0</b>	<b>140,053</b>

**PROGRAM - REVENUE**

Interfund Transfer	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenues	-	-	-	-	0	0	0
<b>TOTAL - Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>154,535</b>	<b>131,401</b>	<b>137,254</b>	<b>144,880</b>	<b>140,053</b>	<b>0</b>	<b>140,053</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT FIRE SERVICES  
PROGRAM Maryhill Station

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Staff Costs</u></b>								
1 - 6 - 0240 - 010 - 008	Standby	14,165	14,193	14,098	17,196	14,098		14,098
1 - 6 - 0240 - 010 - 012	Fire Calls	39,960	36,966	36,071	34,060	37,153		37,153
1 - 6 - 0240 - 010 - 014	Training and Development	25,806	27,005	39,886	41,431	41,082		41,082
1 - 6 - 0240 - 010 - 015	Administration	9,360	10,050	7,314	12,181	7,314		7,314
1 - 6 - 0240 - 010 - 017	Vehicle/equipment maint.	5,616	5,915	5,356	6,188	5,356		5,356
1 - 6 - 0240 - 010 - 018	Facility maintenance	1,800	51	824	208	824		824
1 - 6 - 0240 - 020 - 021	CPP	410	-	-	-	0		0
1 - 6 - 0240 - 020 - 022	EI	-	-	-	-	0		0
1 - 6 - 0240 - 020 - 023	Group Benefits	-	-	-	-	0		0
1 - 6 - 0240 - 020 - 025	OMERS	-	-	-	-	0		0
1 - 6 - 0240 - 020 - 026	EHT	3,133	1,894	1,744	2,184	1,789		1,789
1 - 6 - 0240 - 020 - 027	WSIB	12,216	7,749	7,200	6,858	6,800		6,800
	<b>Sub total</b>	<b>112,465</b>	<b>103,822</b>	<b>112,492</b>	<b>120,307</b>	<b>114,416</b>	<b>0</b>	<b>114,416</b>

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>Facility Costs</u></b>								
1 - 6 - 0240 - 110 - 098	Building Repairs & Maint.	6,103	3,362	5,000	7,474	5,000		5,000
1 - 6 - 0240 - 120 - 123	Snow removal	2,890	3,981	2,500	4,457	3,000		3,000
1 - 6 - 0240 - 120 - 125	Yard Maintenance	2,280	630	650	-	650		650
1 - 6 - 0240 - 150 - 151	Hydro	2,772	2,709	3,080	2,396	3,080		3,080
1 - 6 - 0240 - 150 - 152	Heat	2,956	2,709	3,232	2,848	3,232		3,232
1 - 6 - 0240 - 150 - 153	Water	2,713	261	-	420	375		375
1 - 6 - 0240 - 270 - 276	Telephone	2,559	2,615	2,500	2,316	2,500		2,500
	<b>Sub total</b>	<b>22,273</b>	<b>16,268</b>	<b>16,962</b>	<b>19,912</b>	<b>17,837</b>	<b>-</b>	<b>17,837</b>

<b><u>Operating/Material costs</u></b>								
1 - 6 - 0240 - 080 - 081	Fuel	3,264	1,501	2,800	1,564	2,800		2,800
1 - 6 - 0240 - 080 - 082	Vehicle Repairs & Maint	16,533	9,810	5,000	3,098	5,000		5,000
	<b>Sub total</b>	<b>19,797</b>	<b>11,311</b>	<b>7,800</b>	<b>4,662</b>	<b>7,800</b>	<b>0</b>	<b>7,800</b>

<b><u>External Contracts</u></b>								
		-	-	-	-	0	0	0

<b><u>Other Costs</u></b>								
		-	-	-	-	0	0	0

<b>TOTAL - Expenditures</b>		<b>154,535</b>	<b>131,401</b>	<b>137,254</b>	<b>144,880</b>	<b>140,053</b>	<b>0</b>	<b>140,053</b>
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**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      FIRE SERVICES  
PROGRAM          Maryhill Station

**PROGRAM REVENUE**

		<b><u>Interfund Transfers</u></b>									
1 -	5 - 0240 -	975 -	949	Transfer from Reserve Fund	-	-	-	-	0	0	
					-	-	-	-	0	0	
		<b><u>Fees and Charges</u></b>									
					-	-	-	-	0	0	
		<b><u>Provincial Grants</u></b>									
					-	-	-	-	0	0	
		<b><u>Other Revenues</u></b>									
					-	-	-	-	0	0	
		<b>TOTAL - Revenue</b>									
					-	-	-	-	0	0	
		<b>NET</b>									
					<b>154,535</b>	<b>131,401</b>	<b>137,254</b>	<b>144,880</b>	<b>140,053</b>	<b>0</b>	<b>140,053</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **FIRE SERVICES**  
**PROGRAM**          **St. Jacob's Station**

2020 Full-time Equivalent    0.00  
2021 Full-time Equivalent    0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	119,304	125,810	137,250	115,919	140,797	0	140,797
Facility Costs	39,999	34,118	29,040	34,423	29,040	0	29,040
Operating/Material Costs	8,215	11,877	10,500	16,753	10,500	0	10,500
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	-	0	0
<b>TOTAL - Expenditures</b>	<b>167,518</b>	<b>171,804</b>	<b>176,790</b>	<b>167,095</b>	<b>180,337</b>	<b>0</b>	<b>180,337</b>

**PROGRAM - REVENUE**

Interfund Transfer	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenues	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>167,518</b>	<b>171,804</b>	<b>176,790</b>	<b>167,095</b>	<b>180,337</b>	<b>0</b>	<b>180,337</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      FIRE SERVICES  
PROGRAM          St. Jacob's Station

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 0250 - 010 - 008	Standby	15,821	8,233	14,420	12,150	14,420		14,420
1 - 6 - 0250 - 010 - 012	Fire Calls	41,904	49,616	50,923	46,774	52,450		52,450
1 - 6 - 0250 - 010 - 014	Training	40,284	44,068	50,395	36,654	51,906		51,906
1 - 6 - 0250 - 010 - 015	Administration	3,408	4,185	3,605	4,433	3,605		3,605
1 - 6 - 0250 - 010 - 017	Vehicle maintenance	6,360	7,506	6,180	4,485	6,180		6,180
1 - 6 - 0250 - 010 - 018	Facility Maintenance	792	1,136	1,236	455	1,236		1,236
1 - 6 - 0250 - 020 - 021	CPP	190	-	-	-	0		0
1 - 6 - 0250 - 020 - 022	EI	-	-	-	-	0		0
1 - 6 - 0250 - 020 - 023	Group Benefits	-	-	-	-	0		0
1 - 6 - 0250 - 020 - 025	OMERS	-	-	-	-	0		0
1 - 6 - 0250 - 020 - 026	EHT	2,307	2,395	2,191	2,075	2,250		2,250
1 - 6 - 0250 - 020 - 027	WSIB	8,238	8,671	8,300	8,893	8,750		8,750
	<b>Sub total</b>	<b>119,304</b>	<b>125,810</b>	<b>137,250</b>	<b>115,919</b>	<b>140,797</b>	<b>0</b>	<b>140,797</b>
<b>Facility Costs</b>								
1 - 6 - 0250 - 110 - 098	Building Repairs & Maint	19,514	10,413	8,000	13,119	8,000		8,000
1 - 6 - 0250 - 120 - 123	Snow removal	3,972	4,781	3,600	4,417	3,600		3,600
1 - 6 - 0250 - 120 - 125	Yard Maintenance	50	248	1,200	-	1,200		1,200
1 - 6 - 0250 - 150 - 151	Hydro	3,262	3,280	5,000	3,520	5,000		5,000
1 - 6 - 0250 - 150 - 152	Heat	3,800	3,926	3,030	3,327	3,030		3,030
1 - 6 - 0250 - 150 - 153	Water/sewer	914	2,832	1,210	1,285	1,210		1,210
1 - 6 - 0250 - 270 - 276	Telephone	8,487	8,637	7,000	8,755	7,000		7,000
	<b>Sub total</b>	<b>39,999</b>	<b>34,118</b>	<b>29,040</b>	<b>34,423</b>	<b>29,040</b>	<b>0</b>	<b>29,040</b>
<b>Operating/Material Costs</b>								
1 - 6 - 0250 - 080 - 081	Fuel - St. Jacobs	2,209	2,918	2,500	2,244	2,500		2,500
1 - 6 - 0250 - 080 - 082	Vehicle Reparis & Maint - St. Jac	6,006	8,958	8,000	14,509	8,000		8,000
	<b>Sub total</b>	<b>8,215</b>	<b>11,877</b>	<b>10,500</b>	<b>16,753</b>	<b>10,500</b>	<b>-</b>	<b>10,500</b>
	<b>External Contracts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Costs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Expenses</b>	<b>167,518</b>	<b>171,804</b>	<b>176,790</b>	<b>167,095</b>	<b>180,337</b>	<b>0</b>	<b>180,337</b>
<b>PROGRAM REVENUE</b>								
	<b>Interfund Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Fees and Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>167,518</b>	<b>171,804</b>	<b>176,790</b>	<b>167,095</b>	<b>180,337</b>	<b>0</b>	<b>180,337</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**                      **INFRASTRUCTURE SERVICES**  
**PROGRAM**                              **Function Summary**

**OPERATING EXPENDITURES**

<u>DESCRIPTION</u>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2020 ACTUAL</b>	<b>2021 BUDGET</b>	<b>ADJUSTMENTS</b>	<b>2021 BUDGET</b>
Engineering Administration	980,166	796,803	818,636	848,196	860,098	5,000	865,098
Bridges	100,276	69,139	110,900	46,304	120,900	0	120,900
Roadside Maintenance	298,698	378,605	397,600	306,025	537,900	36,700	574,600
Hardtop Maintenance	595,429	587,068	862,700	854,362	796,670	50,000	846,670
Loosetop Maintenance	529,224	595,397	557,700	626,861	558,300	194,300	752,600
Winter Control	711,233	1,007,688	708,700	816,259	722,800	0	722,800
Safety	75,290	119,423	123,800	111,507	124,710	0	124,710
Boundary Road Maintenance	18,959	21,871	18,500	14,852	20,000	0	20,000
Parking Lots	93,498	107,022	125,400	134,133	133,500	0	133,500
Street lights	128,590	211,967	206,000	165,049	209,000	0	209,000
Sidewalks (Ward 1)	130,418	219,973	143,000	172,592	145,900	0	145,900
<b>TOTAL EXPENDITURES</b>	<b>3,661,782</b>	<b>4,114,956</b>	<b>4,072,936</b>	<b>4,096,139</b>	<b>4,229,778</b>	<b>286,000</b>	<b>4,515,778</b>

**OPERATING REVENUE**

Engineering Administration	73,627	110,747	57,176	79,874	62,813	0	62,813
Bridges	-	4,099	26,000	1,754	26,000	0	26,000
Roadside Maintenance	1,913	9,788	25,000	20,287	65,500	0	65,500
Hardtop Maintenance	84,072	848	220,000	231,912	171,870	0	171,870
Loosetop Maintenance	49,536	59,185	65,000	80,547	70,000	0	70,000
Winter Control	-	9,316	-	0	0	0	0
Safety	-	0	-	0	0	0	0
Boundary Road Maintenance	-	2,000	-	0	0	0	0
Parking Lots	-	0	-	0	0	0	0
Street lights	380	999	-	9,418	0	0	0
Sidewalks (Ward 1)	130,418	219,973	143,000	172,592	145,900	0	145,900
<b>TOTAL REVENUE</b>	<b>339,946</b>	<b>416,956</b>	<b>536,176</b>	<b>596,383</b>	<b>542,083</b>	<b>0</b>	<b>542,083</b>
<b>NET TOTAL</b>	<b>3,321,836</b>	<b>3,698,000</b>	<b>3,536,760</b>	<b>3,499,756</b>	<b>3,687,695</b>	<b>286,000</b>	<b>3,973,695</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT  
PROGRAM

INFRASTRUCTURE SERVICES  
Department Summary

**OPERATING EXPENDITURES**

<u>DESCRIPTION</u>	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 BUDGET	ADJUSTMENTS	2021 BUDGET
Staff Costs	822,740	814,461	881,650	902,647	911,687	15,500	927,187
Equipment Costs	593,680	690,541	585,475	658,853	596,685	17,200	613,885
Facility Costs	102,090	91,830	92,408	89,689	94,960	-	94,960
Operating Costs	588,455	678,607	511,353	629,271	560,526	14,400	574,926
External Contracts	1,348,207	1,642,567	1,793,100	1,542,527	1,849,270	238,900	2,088,170
Other Operating	206,610	196,949	208,950	273,152	216,650	-	216,650
<b>TOTAL EXPENDITURES</b>	<b>3,661,782</b>	<b>4,114,956</b>	<b>4,072,936</b>	<b>4,096,139</b>	<b>4,229,778</b>	<b>286,000</b>	<b>4,515,778</b>

**OPERATING REVENUE**

Interfund Transfers	90,887	34,099	311,000	295,444	262,870	0	262,870
Fees and Charges	1,064	3,852	1,500	1,685	1,600	0	1,600
Provincial Grants	19,536	29,185	25,000	40,547	70,000	0	70,000
Other Revenues	228,459	349,820	198,676	258,707	207,613	0	207,613
<b>TOTAL REVENUE</b>	<b>339,946</b>	<b>416,956</b>	<b>536,176</b>	<b>596,383</b>	<b>542,083</b>	<b>0</b>	<b>542,083</b>
<b>NET TOTAL</b>	<b>3,321,836</b>	<b>3,698,000</b>	<b>3,536,760</b>	<b>3,499,756</b>	<b>3,687,695</b>	<b>286,000</b>	<b>3,973,695</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**            **INFRASTRUCTURE SERVICES**  
**PROGRAM**                **Administrative Overhead**

2020 Full-time Equivalent    3.03  
2021 Full-time Equivalent    3.03

<b><u>PROGRAM - EXPENDITURES</u></b>	<b>ACCOUNT DESCRIPTION</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2020 ACTUAL</b>	<b>2021 DEPARTMENT</b>	<b>ADJUSTMENTS</b>	<b>2021 BUDGET</b>
	Staff Cost	559,435	515,691	586,450	584,616	611,487	0	611,487
	Equipment Cost	138,285	31,127	18,675	43,770	20,775	0	20,775
	Facility Cost	102,090	91,830	92,408	89,689	94,960	0	94,960
	Operating/Material Cost	82,186	70,050	52,853	80,968	79,626	5,000	84,626
	External Contract	21,126	60,050	30,000	9,376	20,000	0	20,000
	Other Cost	77,044	28,055	38,250	39,777	33,250	0	33,250
	<b>TOTAL - Expenditures</b>	<b>980,166</b>	<b>796,803</b>	<b>818,636</b>	<b>848,196</b>	<b>860,098</b>	<b>5,000</b>	<b>865,098</b>
<b><u>PROGRAM - REVENUE</u></b>								
	Interfund Transfers	-	-	-	22,756	0	0	0
	Fees and Charges	1,064	1,852	1,500	1,685	1,600	0	1,600
	Provincial Grants	-	-	-	-	0	0	0
	Other Revenue	72,563	108,896	55,676	55,433	61,213	0	61,213
	<b>TOTAL - Revenue</b>	<b>73,627</b>	<b>110,747</b>	<b>57,176</b>	<b>79,874</b>	<b>62,813</b>	<b>0</b>	<b>62,813</b>
		<b>906,538</b>	<b>686,056</b>	<b>761,460</b>	<b>768,322</b>	<b>797,285</b>	<b>5,000</b>	<b>802,285</b>



DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Administrative Overhead

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

<u>PROGRAM - EXPENDITURES</u>		2018	2019	2020	2020	2021	2021	2021
		ACTUAL	ACTUAL	BUDGET	ACTUAL	DEPARTMENT	ADJUSTMENTS	BUDGET
<b>Staff Cost</b>								
<b>Union</b>								
1 - 6 - 0800 - 727 - 500	Labour - traffic counts	332	708	3,500	2,936	3,500		3,500
1 - 6 - 0860 - 791 - 500	Labour - road patrol	11,719	17,455	13,000	17,222	15,000		15,000
1 - 6 - 0860 - 780 - 500	Labour - misc recoverable	90	144	750	302	750		750
1 - 6 - 0860 - 784 - 500	Labour - contingency	2,999	-	4,500	-	4,500		4,500
1 - 6 - 1900 - 776 - 500	Labour - gas containment	-	-	-	-			0
<b>Non Union</b>								
1 - 6 - 0800 - 010 - 001	Full time salaries	198,659	177,542	236,456	214,123	242,054		242,054
1 - 6 - 0800 - 010 - 002	Part time salaries	21,070	32,222	24,000	25,020	24,480		24,480
1 - 6 - 0800 - 020 - 021	CPP	7,577	7,457	8,238	7,824	9,459		9,459
1 - 6 - 0800 - 020 - 022	EI	3,345	3,081	3,647	3,088	3,580		3,580
1 - 6 - 0800 - 020 - 023	Group Benefits	19,661	16,018	26,372	21,351	27,769		27,769
1 - 6 - 0800 - 020 - 025	OMERS	21,018	17,846	25,135	17,752	25,934		25,934
1 - 6 - 0800 - 020 - 026	EHT	4,361	4,305	4,611	4,284	4,720		4,720
1 - 6 - 0800 - 020 - 027	WSIB	6,850	6,310	7,143	6,627	7,297		7,297
	Staff Allocation - from Cost Sheet	261,754	232,603	229,098	264,087	242,444		242,444
	<b>Sub total</b>	<b>559,435</b>	<b>515,691</b>	<b>586,450</b>	<b>584,616</b>	<b>611,487</b>	<b>0</b>	<b>611,487</b>
<b>Equipment Cost</b>								
1 - 6 - 0800 - 727 - 510	Rental - traffic counts	114	241	1,500	1,924	1,500		1,500
1 - 6 - 0860 - 791 - 510	Rental - road patrol	6,196	9,294	7,000	9,971	9,000		9,000
1 - 6 - 0860 - 780 - 510	Rental - misc. recoverable	-	535	750	643	750		750
1 - 6 - 0860 - 784 - 510	Rental - contingency	3,638	-	4,500	-	4,500		4,500
1 - 6 - 1900 - 776 - 510	Rental - gas containment	-	-	500	-	500		500
	Equipment Allocation - from Cost Sheet	128,337	21,057	4,425	31,233	4,525		4,525
	<b>Sub total</b>	<b>138,285</b>	<b>31,127</b>	<b>18,675</b>	<b>43,770</b>	<b>20,775</b>	<b>0</b>	<b>20,775</b>
<b>Facility Cost</b>								
1 - 6 - 0800 - 776 - 151	Gas containment -Hydro	-	-	-	-	-		0
	Facility Allocation from Allocation Cost S	102,090	91,830	92,408	89,689	94,960		94,960
	<b>Sub total</b>	<b>102,090</b>	<b>91,830</b>	<b>92,408</b>	<b>89,689</b>	<b>94,960</b>	<b>0</b>	<b>94,960</b>
<b>Operating/Material Cost</b>								
1 - 6 - 0800 - 190 - 962	Transfer to Insurance Reserve	7,471	8,140	7,728	7,728	7,801		7,801
1 - 6 - 0800 - 250 - 251	Legal	44,784	35,418	20,000	47,797	30,000		30,000
1 - 6 - 0860 - 780 - 517	Material- misc. recoverable	-	-	250	-	250		250
1 - 6 - 0800 - 727 - 517	Material- traffic counts	-	1,070	250	705	5,000	5,000	10,000
	Operating/Material - from Cost	29,931	25,422	24,625	24,738	36,575		36,575
	<b>Sub total</b>	<b>82,186</b>	<b>70,050</b>	<b>52,853</b>	<b>80,968</b>	<b>79,626</b>	<b>5,000</b>	<b>84,626</b>
1 - 6 - 0800 - 776 - 515	Roads Gas Containment Ext Contract	7,482	24,553	30,000	9,376	20,000		20,000
1 - 6 - 0860 - 780 - 515	Misc Recoverable Ext Contract	13,644	35,497	-	-	0		0
	<b>External Contracts</b>	<b>21,126</b>	<b>60,050</b>	<b>30,000</b>	<b>9,376</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>
<b>Other Cost</b>								
1 - 6 - 0800 - 200 - 300	Miscellaneous	2,158	55	4,500	150	4,500		4,500
1 - 6 - 0800 - 727 - 515	Traffic Counts and Calming	17,797	23,302	30,000	23,734	25,000		25,000
1 - 6 - 0860 - 784 - 519	Extreme Emergency Operations	49,438	0	-	0	0		0
	Other Allocation from Cost Sheet	7,651	4,699	3,750	15,893	3,750		3,750
	<b>Sub total</b>	<b>77,044</b>	<b>28,055</b>	<b>38,250</b>	<b>39,777</b>	<b>33,250</b>	<b>0</b>	<b>33,250</b>
	<b>TOTAL - Expenditures</b>	<b>980,166</b>	<b>796,803</b>	<b>818,636</b>	<b>848,196</b>	<b>860,098</b>	<b>5,000</b>	<b>865,098</b>
	Total Cost Allocation	529,763	375,611	354,306	425,640	382,254	0	382,254

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 0800 - 975 - 949 Transfer from Reserve Fund <b>Interfund Transfers</b>	0	0	0	22,756	0	0	0
1 - 5 - 0800 - 870 - 331 Engineering Permit Fee <b>Fees and Charges</b>	1,064	1,852	1,500	1,685	1,600	0	1,600
<b>Provincial Grants</b>	1,064	1,852	1,500	1,685	1,600	0	1,600
<b>Other Revenue</b>	0	0	0	0	0	0	0
1 - 5 - 0800 - 870 - 200 Miscellaneous Recoverable	16,609	33,445	-	9,920	0	0	0
1 - 5 - 0800 - 870 - 300 Miscellaneous	38,278	52,237	38,000	45,513	38,000	0	38,000
1 - 5 - 0800 - 975 - 949 Transfer from Reserve Fund	17,676	23,213	17,676	0	23,213	0	23,213
Cost allocation from cost sheet	-	-	-	-	0	0	0
<b>Sub total</b>	<b>72,563</b>	<b>108,896</b>	<b>55,676</b>	<b>55,433</b>	<b>61,213</b>	<b>0</b>	<b>61,213</b>
<b>TOTAL - Revenue</b>	<b>73,627</b>	<b>110,747</b>	<b>57,176</b>	<b>79,874</b>	<b>62,813</b>	<b>0</b>	<b>62,813</b>
<b>NET</b>	<b>906,538</b>	<b>686,056</b>	<b>761,460</b>	<b>768,322</b>	<b>797,285</b>	<b>5,000</b>	<b>802,285</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT    INFRASTRUCTURE SERVICES  
PROGRAM        Bridge Maintenance

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Cost	4,009	2,674	4,500	3,050	4,500	0	4,500
Equipment Cost	2,145	1,285	3,800	1,919	3,800	0	3,800
Facility Costs	-	-	-	-	0	0	0
Operating/Material Cost	1,169	36	2,600	1,241	2,600	0	2,600
External Contract	43,706	37,815	50,000	22,557	50,000	0	50,000
Other Cost	49,247	27,328	50,000	17,537	60,000	0	60,000
<b>TOTAL - Expenditures</b>	<b>100,276</b>	<b>69,139</b>	<b>110,900</b>	<b>46,304</b>	<b>120,900</b>	<b>0</b>	<b>120,900</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	4,099	26,000	1,754	26,000	0	26,000
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenues	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>-</b>	<b>4,099</b>	<b>26,000</b>	<b>1,754</b>	<b>26,000</b>	<b>0</b>	<b>26,000</b>
	<b>100,276</b>	<b>65,040</b>	<b>84,900</b>	<b>44,551</b>	<b>94,900</b>	<b>0</b>	<b>94,900</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT    INFRASTRUCTURE SERVICES**  
**PROGRAM        Bridge Maintenance**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	<b>Staff Cost</b>							
1 - 6 - 0805 - 505 - 500	Labour-bridge maintenance	4,009	2,674	4,500	3,050	4,500		4,500
	<b>Sub total</b>	<b>4,009</b>	<b>2,674</b>	<b>4,500</b>	<b>3,050</b>	<b>4,500</b>	<b>0</b>	<b>4,500</b>
	<b>Equipment Cost</b>							
1 - 6 - 0805 - 505 - 510	Rental-bridge maintenance	2,145	1,285	3,800	1,919	3,800		3,800
	<b>Sub total</b>	<b>2,145</b>	<b>1,285</b>	<b>3,800</b>	<b>1,919</b>	<b>3,800</b>	<b>0</b>	<b>3,800</b>
	<b>Facility Cost</b>	-	-	-	-	0	0	0
	<b>Operating/Material Cost</b>							
1 - 6 - 0805 - 505 - 517	Materials	1,169	36	2,600	1,241	2,600		2,600
	<b>Sub total</b>	<b>1,169</b>	<b>36</b>	<b>2,600</b>	<b>1,241</b>	<b>2,600</b>	<b>0</b>	<b>2,600</b>
	<b>External Contract</b>							
1 - 6 - 0805 - 505 - 515	External Contracts	43,706	37,815	50,000	22,557	50,000		50,000
	<b>Sub total</b>	<b>43,706</b>	<b>37,815</b>	<b>50,000</b>	<b>22,557</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>
	<b>Other Cost</b>							
1 - 6 - 0805 - 505 - 254	Professional Services	22,747	27,328	50,000	17,537	60,000		60,000
1 - 6 - 0805 - 190 - 961	Transfer to Reserve	26,500	-	-	-			0
	<b>Sub total</b>	<b>49,247</b>	<b>27,328</b>	<b>50,000</b>	<b>17,537</b>	<b>60,000</b>	<b>-</b>	<b>60,000</b>
	<b>TOTAL - Expenditures</b>	<b>100,276</b>	<b>69,139</b>	<b>110,900</b>	<b>46,304</b>	<b>120,900</b>	<b>0</b>	<b>120,900</b>

**PROGRAM - REVENUE**

1 - 5 - 0805 - 190 - 949	<b>Interfund Transfer</b>		4,099	26,000	1,754	26,000		26,000
	<b>Fees and Charges</b>	-	-	-	-	0	0	0
1 - 5 - 0805 - 811 - 812	<b>Provincial Grants</b>	-	-	-	-	0	0	0
	<b>Other Costs</b>	-	-	-	-	0	0	0
	<b>TOTAL - Revenue</b>	<b>-</b>	<b>4,099</b>	<b>26,000</b>	<b>1,754</b>	<b>26,000</b>	<b>0</b>	<b>26,000</b>
	<b>NET</b>	<b>100,276</b>	<b>65,040</b>	<b>84,900</b>	<b>44,551</b>	<b>94,900</b>	<b>0</b>	<b>94,900</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **INFRASTRUCTURE SERVICES**  
**PROGRAM**          **Roadside**

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	55,020	39,572	64,400	57,967	67,100	6,200	73,300
Equipment Cost	38,815	24,737	46,600	41,186	52,900	9,600	62,500
Facility Cost	-	-	-	-	0	0	0
Operating/Material Cost	7,721	23,624	15,800	3,390	16,100	9,400	25,500
External Contract	197,143	290,671	270,800	203,482	401,800	11,500	413,300
Other Cost	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>298,698</b>	<b>378,605</b>	<b>397,600</b>	<b>306,025</b>	<b>537,900</b>	<b>36,700</b>	<b>574,600</b>
<b><u>PROGRAM - REVENUE</u></b>							
Interfund Transfers	-	-	25,000	20,287	25,000	0	25,000
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	40,000	0	40,000
Other Revenue	1,913	9,788	-	-	500	0	500
<b>TOTAL - Revenue</b>	<b>1,913</b>	<b>9,788</b>	<b>25,000</b>	<b>20,287</b>	<b>65,500</b>	<b>0</b>	<b>65,500</b>
<b>NET TOTAL</b>	<b>296,785</b>	<b>368,817</b>	<b>372,600</b>	<b>285,738</b>	<b>472,400</b>	<b>36,700</b>	<b>509,100</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Roadside

**PROGRAM - EXPENDITURES**

					2018	2019	2020	2020	2021		2021
					ACTUAL	ACTUAL	BUDGET	ACTUAL	DEPARTMENT	ADJUSTMENTS	BUDGET
					ACCOUNT DESCRIPTION						
<b>Staff Cost</b>											
1	-	6	-	0810 - 510 - 500	Labour-tractor mowing	7,819	8,273	11,000	5,548	11,200	11,200
1	-	6	-	0810 - 515 - 500	Labour-hand mowing	9,284	6,359	9,100	7,807	10,000	10,000
1	-	6	-	0810 - 525 - 500	Labour-tree removal and planting	1,578	2,131	2,800	2,670	2,800	2,800
1	-	6	-	0810 - 526 - 500	Labour-tree maintenance	13,731	5,382	10,800	19,711	11,000	11,000
1	-	6	-	0810 - 555 - 500	Labour-debris pick-up	5,679	4,992	6,800	10,306	6,900	6,900
1	-	6	-	0810 - 560 - 500	Labour-rural ditch maintenance	4,226	1,635	5,000	2,214	5,200	5,400
1	-	6	-	0810 - 565 - 500	Labour-culvert maintenance	2,412	2,804	2,200	2,673	3,000	800
1	-	6	-	0810 - 575 - 500	Labour-storm sewer maintenance	3,193	4,113	3,800	1,283	4,000	4,000
1	-	6	-	0810 - 576 - 500	Labour-storm water pond maintenance	-	308	1,400	159	1,500	1,500
1	-	6	-	0810 - 580 - 500	Labour-catch basin cleaning	-	127	500	27	500	500
1	-	6	-	0810 - 782 - 500	Labour-arthur street maintenance	4,729	2,185	5,000	2,588	5,100	5,100
1	-	6	-	0810 - 577 - 500	Labour-storm grate maintenance	2,056	963	3,000	1,133	3,000	3,000
1	-	6	-	1400 - 413 - 500	Labour-sidewalk	179	28	1,800	753	1,700	1,700
1	-	6	-	4400 - 206 - 500	Labour - municipal drains	136	271	1,200	1,096	1,200	1,200
<b>Sub total</b>					<b>55,020</b>	<b>39,572</b>	<b>64,400</b>	<b>57,967</b>	<b>67,100</b>	<b>6,200</b>	<b>73,300</b>
<b>Equipment Cost</b>											
1	-	6	-	0810 - 510 - 510	Rental-tractor mowing	202	256	100	4,268	4,200	4,200
1	-	6	-	0810 - 515 - 510	Rental-hand mowing	5,374	3,762	4,600	4,505	5,100	5,100
1	-	6	-	0810 - 525 - 510	Rental-tree removal and planting	729	1,338	3,000	2,304	3,000	3,000
1	-	6	-	0810 - 526 - 510	Rental-tree maintenance	9,113	3,316	12,700	12,137	13,000	13,000
1	-	6	-	0810 - 555 - 510	Rental-debris pick-up	3,780	3,218	5,100	7,518	5,200	5,200
1	-	6	-	0810 - 560 - 510	Rental-rural ditch maintenance	7,308	2,754	7,200	1,397	8,000	7,300
1	-	6	-	0810 - 565 - 510	Rental-culvert maintenance	3,972	3,977	3,300	2,401	3,400	2,300
1	-	6	-	0810 - 575 - 510	Rental-storm sewer maintenance	3,717	3,624	3,800	965	4,100	4,100
1	-	6	-	0810 - 576 - 510	Rental-storm water pond maintenance	-	154	700	23	700	700
1	-	6	-	0810 - 580 - 510	Rental-catch basin cleaning	-	68	400	15	400	400
1	-	6	-	0810 - 782 - 510	Rental-arthur street maintenance	2,941	1,168	2,300	2,281	2,400	2,400
1	-	6	-	0810 - 577 - 510	Rental-storm grate maintenance	1,124	815	2,400	1,063	2,400	2,400
1	-	6	-	1400 - 413 - 510	Rental-sidewalk	67	15	500	579	500	500
1	-	6	-	4400 - 206 - 510	Rental - municipal drains	488	272	500	1,731	500	500
<b>Sub total</b>					<b>38,815</b>	<b>24,737</b>	<b>46,600</b>	<b>41,186</b>	<b>52,900</b>	<b>9,600</b>	<b>62,500</b>
<b>Facility Cost</b>					-	-	-	-	0	0	0
<b>Operating/Material Cost</b>											
1	-	6	-	0810 - 515 - 517	Materials-hand mowing	-	-	600	-	700	700
1	-	6	-	0810 - 525 - 517	Material-tree removal and planting	-	536	300	237	300	300
1	-	6	-	0810 - 555 - 517	Materials-debris pick-up	45	24	200	13	200	200
1	-	6	-	0810 - 560 - 517	Materials-rural ditch maintenance	510	13,623	4,400	1,939	4,400	4,900
1	-	6	-	0810 - 565 - 517	Materials-culvert maintenance	3,771	3,823	6,000	517	6,000	4,500
1	-	6	-	0810 - 575 - 517	Materials-storm sewer maintenance	3,121	5,523	3,000	123	3,200	3,200
1	-	6	-	0810 - 576 - 517	Materials - storm water pond maintainar	-	0	-	31	0	0
1	-	6	-	0810 - 782 - 517	Materials-arthur street maintenance	274	96	600	312	600	600
1	-	6	-	1400 - 413 - 517	Materials-sidewalk	-	-	700	218	700	700
<b>Sub total</b>					<b>7,721</b>	<b>23,624</b>	<b>15,800</b>	<b>3,390</b>	<b>16,100</b>	<b>9,400</b>	<b>25,500</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Roadside

**PROGRAM - EXPENDITURES**

					2018	2019	2020	2020	2021		2021
					ACTUAL	ACTUAL	BUDGET	ACTUAL	DEPARTMENT	ADJUSTMENTS	BUDGET
ACCOUNT DESCRIPTION											
<b>External Contract</b>											
1	-	6	-	0810 - 510 - 515	8,573	21,080	16,900	14,265	17,500		17,500
1	-	6	-	0810 - 515 - 515	-	0	-	92	0		0
1	-	6	-	0810 - 525 - 515	65,559	93,907	73,100	47,673	70,000		70,000
1	-	6	-	0810 - 526 - 515	6,074	8,272	23,900	5,953	24,500		24,500
1	-	6	-	0810 - 555 - 515	348	61	-	0	0		0
1	-	6	-	0810 - 560 - 515	27,507	47,584	50,500	21,519	50,200		50,200
1	-	6	-	0810 - 565 - 515	16,989	32,826	16,600	30,328	16,600	11,500	28,100
1	-	6	-	0810 - 575 - 515	16,536	32,781	20,400	23,020	21,800		21,800
1	-	6	-	0810 - 576 - 515	-	0	-	5,335			
1	-	6	-	0810 - 580 - 515	37,790	41,533	43,300	48,235	44,200		44,200
1	-	6	-	0810 - 782 - 515	2,308	0	5,100	0	5,000		5,000
1	-	6	-	0810 - 783 - 515	6,000	6,000	6,000	6,000	6,000		6,000
1	-	6	-	1400 - 413 - 515	219	6,627	-	1,063	0		0
1	-	6	-	0810 - 585 - 515	9,240	-	15,000	-	15,000		15,000
1	-	6	-	4400 - 200 - 062	-	-	-	-	51,000		51,000
1	-	6	-	4400 - 200 - 254	-	-	-	-	80,000		80,000
<b>Sub total</b>					<b>197,143</b>	<b>290,671</b>	<b>270,800</b>	<b>203,482</b>	<b>401,800</b>	<b>11,500</b>	<b>413,300</b>
<b>Other Cost</b>					-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>					<b>298,698</b>	<b>378,605</b>	<b>397,600</b>	<b>306,025</b>	<b>537,900</b>	<b>36,700</b>	<b>574,600</b>

**PROGRAM - REVENUE**

					2018	2019	2020	2020	2021	0	2021
					ACTUAL	ACTUAL	BUDGET	ACTUAL	DEPARTMENT	ADJUSTMENTS	BUDGET
ACCOUNT DESCRIPTION											
1	-	5	-	0810 - 190 - 949	-	-	25,000	20,286.87	25,000		25,000
<b>Fees and Charges</b>					-	-	-	-	0	0	0
<b>Provincial Grants</b>											
1	-	5	-	4400 - 820 - 320	-	-	-	-	40,000		40,000
<b>Other Revenue</b>											
1	-	5	-	0800 - 829 - 893	1,913	352	-	0	500	0	500
1	-	5	-	0810 - 782 - 064	-	0	-	0	0	0	0
1	-	5	-	0810 - 870 - 200	-	9,436	-	0	0	0	0
<b>Sub total</b>					<b>1,913</b>	<b>9,788</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>500</b>
<b>TOTAL - Revenue</b>					<b>1,913</b>	<b>9,788</b>	<b>25,000</b>	<b>20,287</b>	<b>65,500</b>	<b>0</b>	<b>65,500</b>
<b>NET TOTAL</b>					<b>296,785</b>	<b>368,817</b>	<b>372,600</b>	<b>285,738</b>	<b>472,400</b>	<b>36,700</b>	<b>509,100</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT INFRASTRUCTURE SERVICES  
PROGRAM Hardtop Maintenance

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Cost	37,395	36,396	41,500	44,284	38,100	0	38,100
Equipment Cost	67,026	68,112	80,300	82,160	77,100	0	77,100
Facility Cost	-	-	-	-	0	0	0
Operating/Material Cost	20,877	25,161	21,400	24,714	29,600	0	29,600
External Contract	449,881	457,398	719,500	544,804	651,870	50,000	701,870
Other Cost	20,250	-	-	158,400	0	0	0
<b>TOTAL - Expenditures</b>	<b>595,429</b>	<b>587,068</b>	<b>862,700</b>	<b>854,362</b>	<b>796,670</b>	<b>50,000</b>	<b>846,670</b>

**PROGRAM - REVENUE**

Interfund Transfers	60,887	-	220,000	210,648	171,870	0	171,870
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	23,185	848	-	21,264	-	-	-
	<b>84,072</b>	<b>848</b>	<b>220,000</b>	<b>231,912</b>	<b>171,870</b>	<b>0</b>	<b>171,870</b>
	<b>511,357</b>	<b>586,220</b>	<b>642,700</b>	<b>622,449</b>	<b>624,800</b>	<b>50,000</b>	<b>674,800</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT INFRASTRUCTURE SERVICES**  
**PROGRAM Hardtop Maintenance**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Cost</b>								
1 - 6 - 0820 - 595 - 500	Labour-road patching	15,845	16,054	16,200	19,460	16,500		16,500
1 - 6 - 0820 - 605 - 500	Labour-surface treatment		0	-	995	0		0
1 - 6 - 0820 - 610 - 500	Labour - maintenance paving		0	-	1,125	0		0
1 - 6 - 0820 - 615 - 500	Labour-street sweeping	13,480	15,728	16,900	16,460	17,100		17,100
1 - 6 - 0820 - 620 - 500	Labour-shoulder maintenance	8,070	4,614	8,400	6,245	4,500		4,500
	<b>Sub total</b>	<b>37,395</b>	<b>36,396</b>	<b>41,500</b>	<b>44,284</b>	<b>38,100</b>	<b>0</b>	<b>38,100</b>
<b>Equipment Cost</b>								
1 - 6 - 0820 - 595 - 510	Rental-road patching	10,643	12,048	9,700	16,032	15,000		15,000
1 - 6 - 0820 - 605 - 510	Rental-surface treatment	-	0	-	2,231	0		0
1 - 6 - 0820 - 610 - 510	Rental-maintenance paving	-	0	-	717	0		0
1 - 6 - 0820 - 615 - 510	Rental-street sweeping	36,394	44,593	48,000	43,875	48,800		48,800
1 - 6 - 0820 - 620 - 510	Rental-shoulder maintenance	19,990	11,471	22,600	19,305	13,300		13,300
	<b>Sub total</b>	<b>67,026</b>	<b>68,112</b>	<b>80,300</b>	<b>82,160</b>	<b>77,100</b>	<b>0</b>	<b>77,100</b>
	<b>Facility Cost</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating/Material Cost</b>								
1 - 6 - 0820 - 595 - 517	Materials-road patching	9,642	10,079	12,500	11,067	15,000		15,000
1 - 6 - 0820 - 605 - 517	Materials-surface treatment	-	-	-	-	0		0
1 - 6 - 0820 - 610 - 517	Materials-maintenance paving	-	-	-	4,100	0		0
1 - 6 - 0820 - 620 - 517	Materials-shoulder maintenance	11,234	15,082	8,900	9,547	14,600		14,600
	<b>Sub total</b>	<b>20,877</b>	<b>25,161</b>	<b>21,400</b>	<b>24,714</b>	<b>29,600</b>	<b>0</b>	<b>29,600</b>
<b>External Contracts</b>								
1 - 6 - 0820 - 600 - 515	Crack Sealing	50,879	85,929	80,000	66,220	80,000		80,000
1 - 6 - 0820 - 605 - 515	Surface Treatment	270,887	220,000	500,000	332,249	426,870		426,870
1 - 6 - 0820 - 610 - 515	Maintenance Paving	47,456	9,199	54,500	25,999	55,000		55,000
1 - 6 - 0820 - 615 - 515	Street Sweeping	-	9,259	-	-	0		0
1 - 6 - 0820 - 620 - 515	Shoulder Maintenance	9,696	11,742	-	-	0		0
1 - 6 - 0820 - 705 - 515	Pavement Marking	70,962	99,529	75,000	102,984	75,000	50,000	125,000
1 - 6 - 0820 - 702 - 515	Road Needs Study	-	21,741	10,000	17,351	15,000		15,000
	<b>Sub total</b>	<b>449,881</b>	<b>457,398</b>	<b>719,500</b>	<b>544,804</b>	<b>651,870</b>	<b>50,000</b>	<b>701,870</b>
<b>Other Cost</b>								
1 - 6 - 0820 - 190 - 961	Transfer to Reserve	20,250	-	-	158,400	0		0
	<b>Sub total</b>	<b>20,250</b>	<b>-</b>	<b>-</b>	<b>158,400</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL - Expenditures</b>	<b>595,429</b>	<b>587,068</b>	<b>862,700</b>	<b>854,362</b>	<b>796,670</b>	<b>50,000</b>	<b>846,670</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      INFRASTRUCTURE SERVICES**  
**PROGRAM            Hardtop Maintenance**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 0820 - 190 - 949	Interfund Transfers	60,887	-	220,000	210,648	171,870		171,870
	Fees and Charges	-	-	-	-	0		0
1 - 5 - 0820 - 190 - 949	Provincial Grants	-	0	-	-	0		0
1 - 5 - 0820 - 705 - 200	Other Revenue	-	130	-	-	0		0
1 - 5 - 0820 - 870 - 200	Miscellaneous Recoverable	23,185	718		21,264	0		0
	<b>TOTAL - Revenue</b>	<b>84,072</b>	<b>848</b>	<b>220,000</b>	<b>231,912</b>	<b>171,870</b>	<b>0</b>	<b>171,870</b>
	<b>NET</b>	<b>511,357</b>	<b>586,220</b>	<b>642,700</b>	<b>622,449</b>	<b>624,800</b>	<b>50,000</b>	<b>674,800</b>

**DEPARTMENT      INFRASTRUCTURE SERVICES**  
**PROGRAM            Hardtop Maintenance**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Road Patching	36,131	38,181	38,400	46,558	46,500	0	46,500
Crack Sealing	50,879	85,929	80,000	66,220	80,000	0	80,000
Surface Treatment	270,887	220,000	500,000	335,474	426,870	0	426,870
Hard Top Repairs	47,456	9,199	54,500	31,941	55,000	0	55,000
Street Sweeping	49,873	69,580	64,900	60,336	65,900	0	65,900
Shoulder Maintenance	48,990	42,909	39,900	35,097	32,400	0	32,400
Traffic Line Marking	70,962	99,529	75,000	102,984	75,000	50,000	125,000
Road Needs Study	0	21,741	10,000	17,351	15,000	0	15,000
	<b>575,179</b>	<b>587,068</b>	<b>862,700</b>	<b>695,962</b>	<b>796,670</b>	<b>50,000</b>	<b>846,670</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Loose Top

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Cost	35,829	48,375	37,500	58,569	39,800	9,300	49,100
Equipment Cost	113,521	156,239	123,000	176,488	125,400	7,600	133,000
Facility Cost	-	-	-	-	0	0	0
Operating/Material	8,777	6,847	6,500	594	6,500	0	6,500
External Contract	371,097	383,935	390,700	391,211	386,600	177,400	564,000
Other Cost	-	-	-	-	0	0	0
<b>TOTAL -Expenditures</b>	<b>529,224</b>	<b>595,397</b>	<b>557,700</b>	<b>626,861</b>	<b>558,300</b>	<b>194,300</b>	<b>752,600</b>

**PROGRAM - REVENUE**

Interfund Transfers	30,000	30,000	40,000	40,000	40,000	0	40,000
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	19,536	29,185	25,000	40,547	30,000	0	30,000
Other funding	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>49,536</b>	<b>59,185</b>	<b>65,000</b>	<b>80,547</b>	<b>70,000</b>	<b>0</b>	<b>70,000</b>

<b>479,688</b>	<b>536,212</b>	<b>492,700</b>	<b>546,315</b>	<b>488,300</b>	<b>194,300</b>	<b>682,600</b>
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**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      I INFRASrUCTURE SERVICES  
PROGRAM          Loose Top

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Cost</b>								
1 - 6 - 0830 - 640 - 500	Labour-gravel base repair	938	3,404	3,000	4,026	3,000		3,000
1 - 6 - 0830 - 645 - 500	Labour-road grading	27,163	33,149	25,400	35,960	27,000		27,000
1 - 6 - 0830 - 650 - 500	Labour-dust suppressant	3,234	2,271	2,800	1,992	2,800		2,800
1 - 6 - 0830 - 655 - 500	Labour-gravel resurfacing	4,494	9,550	6,300	16,591	7,000	9,300	16,300
	<b>Sub total</b>	<b>35,829</b>	<b>48,375</b>	<b>37,500</b>	<b>58,569</b>	<b>39,800</b>	<b>9,300</b>	<b>49,100</b>
<b>Equipment Cost</b>								
1 - 6 - 0830 - 640 - 510	Rental-gravel base repair	2,621	8,112	8,000	7,258	8,000		8,000
1 - 6 - 0830 - 645 - 510	Rental-road grading	90,374	118,436	88,500	129,197	89,900		89,900
1 - 6 - 0830 - 650 - 510	Rental-dust suppressant	9,579	7,193	7,500	2,341	7,500		7,500
1 - 6 - 0830 - 655 - 510	Rental-gravel resurfacing	10,948	22,497	19,000	37,692	20,000	7,600	27,600
	<b>Sub total</b>	<b>113,521</b>	<b>156,239</b>	<b>123,000</b>	<b>176,488</b>	<b>125,400</b>	<b>7,600</b>	<b>133,000</b>
<b>Facility Cost</b>								
		-	-	-	-	0	0	0
<b>Operating/Material Cost</b>								
1 - 6 - 0830 - 640 - 517	Material-gravel base repair	8,777	6,847	6,500	594	6,500		6,500
1 - 6 - 0830 - 650 - 517	Material-dust suppressant	-	-	-	-	0		0
1 - 6 - 0830 - 655 - 517	Material-gravel resurfacing	-	-	-	-	0		0
	<b>Sub total</b>	<b>8,777</b>	<b>6,847</b>	<b>6,500</b>	<b>594</b>	<b>6,500</b>	<b>0</b>	<b>6,500</b>
<b>External Contract</b>								
1 - 6 - 0830 - 640 - 515	Gravel Base Repair	8,713	5,601	21,900	6,409	11,900		11,900
1 - 6 - 0830 - 650 - 515	Dust Suppressant	172,613	177,239	176,100	198,298	182,000		182,000
1 - 6 - 0830 - 655 - 515	Gravel resurfacing	189,772	201,095	192,700	186,504	192,700	177,400	370,100
	<b>Sub total</b>	<b>371,097</b>	<b>383,935</b>	<b>390,700</b>	<b>391,211</b>	<b>386,600</b>	<b>177,400</b>	<b>564,000</b>
<b>Other Cost</b>								
1 - 6 - 0860 - 783 - 110	Gravel Pit Expenses	-	-	-	-	0		0
1 - 6 - 0830 - 655 - 273	Gravel resurfacing	-	-	-	-	0		0
	<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Expenditures</b>	<b>529,224</b>	<b>595,397</b>	<b>557,700</b>	<b>626,861</b>	<b>558,300</b>	<b>194,300</b>	<b>752,600</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Loosetop

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 0830 - 190 - 949	Interfund Transfers	30,000	30,000	40,000	40,000	40,000		40,000
	Fees and Charges	-	-	-	-	0	0	0
	Provincial Grants							
1 - 5 - 0800 - 870 - 063	MNR Gravel Tax	19,536	29,185	25,000	40,547	30,000		30,000
	Sub total	19,536	29,185	25,000	40,547	30,000	0	30,000
	Other Revenue			-		0	0	0
	TOTAL - Revenue	49,536	59,185	65,000	80,547	70,000	0	70,000
	NET	479,688	536,212	492,700	546,315	488,300	194,300	682,600

DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Loose Top

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	Gravel Base Repair	21,049	23,965	39,400	18,288	29,400	0	29,400
	Road Grading	117,537	151,585	113,900	165,156	116,900	0	116,900
	Dustlaying	185,425	186,704	186,400	202,631	192,300	0	192,300
	Gravel Resurfacing	205,214	233,143	218,000	240,786	219,700	194,300	414,000
		529,224	595,397	557,700	626,861	558,300	194,300	752,600

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      INFRASTRUCTURE SERVICES**  
**PROGRAM          Winter Control**

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	DJJUSTMENT	2021 BUDGET
Staff Cost	98,164	133,937	112,000	107,372	114,200	0	114,200
Equipment Cost	211,259	385,303	281,400	281,962	287,000	0	287,000
Facility Cost	-	-	-	-	0	0	0
Operating/Material	336,141	372,802	237,400	293,322	242,200	0	242,200
External Contracts	65,670	115,647	77,900	133,602	79,400	0	79,400
Other Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>711,233</b>	<b>1,007,688</b>	<b>708,700</b>	<b>816,259</b>	<b>722,800</b>	<b>0</b>	<b>722,800</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	-	9,316	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>-</b>	<b>9,316</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>711,233</b>	<b>998,372</b>	<b>708,700</b>	<b>816,259</b>	<b>722,800</b>	<b>0</b>	<b>722,800</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - EXPENDITURES**

DESCRIPTION		2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	2021 DJJUSTMENT	2021 BUDGET
<b>Staff Cost</b>								
1	- 6 - 0900 - 665 - 500	34,366	54,602	46,800	46,892	47,700		47,700
1	- 6 - 0900 - 670 - 500	7,411	13,551	13,700	9,689	14,000		14,000
1	- 6 - 0900 - 695 - 500	56,387	65,784	51,500	50,791	52,500		52,500
<b>Sub total</b>		<b>98,164</b>	<b>133,937</b>	<b>112,000</b>	<b>107,372</b>	<b>114,200</b>	<b>0</b>	<b>114,200</b>
<b>Equipment Cost</b>								
1	- 6 - 0900 - 665 - 510	71,967	153,918	120,300	114,901	122,700		122,700
1	- 6 - 0900 - 670 - 510	24,373	45,659	31,900	34,422	32,500		32,500
1	- 6 - 0900 - 695 - 510	114,918	185,726	129,200	132,640	131,800		131,800
<b>Sub total</b>		<b>211,259</b>	<b>385,303</b>	<b>281,400</b>	<b>281,962</b>	<b>287,000</b>	<b>0</b>	<b>287,000</b>
<b>Facility Cost</b>								
		-	-	-	-	0	0	0
<b>Operating/Material Cost</b>								
1	- 6 - 0900 - 665 - 517		1,548	-	-	0		0
1	- 6 - 0900 - 695 - 517	336,141	371,254	237,400	293,322	242,200		242,200
<b>Sub total</b>		<b>336,141</b>	<b>372,802</b>	<b>237,400</b>	<b>293,322</b>	<b>242,200</b>	<b>0</b>	<b>242,200</b>
<b>External Cost</b>								
1	- 6 - 0900 - 665 - 515	33,150	53,484	31,400	79,538	32,000		32,000
1	- 6 - 0900 - 667 - 515	27,029	54,134	42,300	47,913	43,100		43,100
1	- 6 - 0900 - 670 - 515	-	1,712	-	-	0		0
1	- 6 - 0900 - 695 - 515	5,490	6,317	4,200	6,150	4,300		4,300
<b>Sub total</b>		<b>65,670</b>	<b>115,647</b>	<b>77,900</b>	<b>133,602</b>	<b>79,400</b>	<b>0</b>	<b>79,400</b>
<b>Other cost</b>								
1	- 6 - 0900 - 190 - 967	-	-	-	-	0	0	0
<b>Sub Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - Expenditures</b>		<b>711,233</b>	<b>1,007,688</b>	<b>708,700</b>	<b>816,259</b>	<b>722,800</b>	<b>0</b>	<b>722,800</b>
<b><u>PROGRAM REVENUE</u></b>								
1	- 5 - 900 - 190 - 949	-	-	-	-	0	0	0
<b>Fees and Charges</b>		-	-	-	-	0	0	0
<b>Provincial Grants</b>		-	-	-	-	0	0	0
1	- 5 - 0900 - 870 - 300	-	9,316	-	-	0	0	0
<b>Miscellaneous Revenue</b>		-	9,316	-	-	0	0	0
<b>TOTAL - Revenue</b>		<b>-</b>	<b>9,316</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>		<b>711,233</b>	<b>998,372</b>	<b>708,700</b>	<b>816,259</b>	<b>722,800</b>	<b>0</b>	<b>722,800</b>
Snow Removal		166,513	317,685	240,800	289,244	245,500	0	245,500
Ice Removal		31,784	60,922	45,600	44,111	46,500	-	46,500
Sand/Salt		512,936	629,080	422,300	482,904	430,800	0	430,800
<b>TOTAL</b>		<b>711,233</b>	<b>1,007,688</b>	<b>708,700</b>	<b>816,259</b>	<b>722,800</b>	<b>0</b>	<b>722,800</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT    INFRASTRUCTURE SERVICES  
PROGRAM        Safety

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Cost	31,108	36,491	30,700	45,532	31,800	0	31,800
Equipment Cost	18,251	22,217	18,500	28,177	16,310	0	16,310
Facility Cost	-	-	-	-	0	0	0
Operating/Material Cost	17,121	22,344	34,500	32,709	34,600	0	34,600
External Contract	8,811	38,371	40,100	5,089	42,000	0	42,000
Other Cost	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>75,290</b>	<b>119,423</b>	<b>123,800</b>	<b>111,507</b>	<b>124,710</b>	<b>0</b>	<b>124,710</b>

**PROGRAM - REVENUE**

Interfund Transfer	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grant	-	-	-	-	0	0	0
Other Revenue	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>75,290</b>	<b>119,423</b>	<b>123,800</b>	<b>111,507</b>	<b>124,710</b>	<b>0</b>	<b>124,710</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT    INFRASTRUCTURE SERVICES  
PROGRAM        Safety

**PROGRAM - EXPENDITURES**

		ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET							
<b>Staff Cost</b>																
1	-	6	-	0855	-	710	-	500	Labour-signs	25,759	30,526	20,800	44,380	21,600		21,600
1	-	6	-	0855	-	715	-	500	Labour-guide post maintenance	1,704	1,620	3,700	84	3,900		3,900
1	-	6	-	0855	-	735	-	500	Labour-spills	287	0	2,000	333	2,000		2,000
1	-	6	-	0860	-	781	-	500	Labour-special events	2,277	1,934	2,600	-	2,700		2,700
1	-	6	-	0860	-	796	-	500	Labour-safety meetings	1,081	2,411	1,600	734	1,600		1,600
<b>Sub total</b>			<b>31,108</b>	<b>36,491</b>	<b>30,700</b>	<b>45,532</b>	<b>31,800</b>	<b>0</b>	<b>31,800</b>							
<b>Equipment Cost</b>																
1	-	6	-	0855	-	710	-	510	Rental-signs	14,640	18,494	9,800	27,903	9,100		9,100
1	-	6	-	0855	-	715	-	510	Rental-guide post maintenance	2,102	2,264	4,500	46	4,700		4,700
1	-	6	-	0855	-	735	-	510	Rental-spills	100	0	2,100	99	510		510
1	-	6	-	0860	-	781	-	510	Rental-special events	939	892	1,200	-	1,100		1,100
1	-	6	-	0860	-	796	-	510	Rental-safety meetings	471	567	900	129	900		900
<b>Sub total</b>			<b>18,251</b>	<b>22,217</b>	<b>18,500</b>	<b>28,177</b>	<b>16,310</b>	<b>0</b>	<b>16,310</b>							
<b>Facility Cost</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>							
<b>Operating/Material Cost</b>																
1	-	6	-	0855	-	710	-	517	Material-signs	15,580	21,703	30,000	32,709	30,300		30,300
1	-	6	-	0855	-	715	-	517	Material-guide post maintenance	577	641	2,200	-	2,300		2,300
1	-	6	-	0855	-	735	-	517	Materials-spills	964	-	2,000	-	2,000		2,000
1	-	6	-	0860	-	781	-	517	Material-special events	-	0	300	-	0		0
<b>Sub total</b>			<b>17,121</b>	<b>22,344</b>	<b>34,500</b>	<b>32,709</b>	<b>34,600</b>	<b>0</b>	<b>34,600</b>							
<b>External Contract</b>																
1	-	6	-	0855	-	710	-	515	External Contracts	178	33,016	13,400	1,840	15,000		15,000
1	-	6	-	0855	-	715	-	515	Guide Post Maintenance	-	3,175	8,200	-	8,500		8,500
1	-	6	-	0855	-	730	-	515	Railroad Maintenance	8,632	2,180	18,500	3,249	18,500		18,500
<b>Sub total</b>			<b>8,811</b>	<b>38,371</b>	<b>40,100</b>	<b>5,089</b>	<b>42,000</b>	<b>0</b>	<b>42,000</b>							
<b>Other Cost</b>																
<b>Sub total</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>							
<b>TOTAL - Expenditures</b>			<b>75,290</b>	<b>119,423</b>	<b>123,800</b>	<b>111,507</b>	<b>124,710</b>	<b>0</b>	<b>124,710</b>							

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT    INFRASTRUCTURE SERVICES  
PROGRAM        Safety

**PROGRAM - REVENUE**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Interfund Transfers	0	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0	0
Provincial Grants	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
<b>TOTAL - Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>75,290</b>	<b>119,423</b>	<b>123,800</b>	<b>111,507</b>	<b>124,710</b>	<b>0</b>	<b>124,710</b>

DEPARTMENT    INFRASTRUCTURE SERVICES  
PROGRAM        Safety

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Signs	56,157	103,738	74,000	106,832	76,000	0	76,000
Guide Post Maintenance	4,383	7,700	18,600	130	19,400	0	19,400
Railroad Maintenance	8,632	2,180	18,500	3,249	18,500	0	18,500
Spills	1,351	-	6,100	432	4,510	0	4,510
Special events	3,215	2,826	4,100	-	3,800	0	3,800
Safety Meetings	1,552	2,978	2,500	863	2,500	0	2,500
	<b>75,290</b>	<b>119,423</b>	<b>123,800</b>	<b>111,507</b>	<b>124,710</b>	<b>0</b>	<b>124,710</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      INFRASTRUCTURE SERVICES**  
**PROGRAM          Boundary Road Maintenance**

**PROGRAM - EXPENDITURES**

	<b>ACCOUNT DESCRIPTION</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2020 ACTUAL</b>	<b>2021 DEPARTMENT</b>	<b>ADJUSTMENTS</b>	<b>2021 BUDGET</b>
1-6-0860-745-110	Centre Wellington	-	-	-	-			0
1-6-0860-746-110	Wellesley	8,176	8,777	8,500	6,835	9,000		9,000
1-6-0860-752-110	Waterloo	10,783	13,094	10,000	8,017	11,000		11,000
1-6-0860-750-110	Mapleton	-	-	-	-	-		0
	<b>TOTAL - Expenditures</b>	<b>18,959</b>	<b>21,871</b>	<b>18,500</b>	<b>14,852</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>

**PROGRAM - REVENUE**

1-5-0860-870-300	Miscellaneous	-	2,000	-	-	0	0	0
	<b>TOTAL - Revenue</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>18,959</b>	<b>19,871</b>	<b>18,500</b>	<b>14,852</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Parking Lot

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENT	2021 BUDGET
Staff Cost	1,548	925	4,600	1,217	4,700	0	4,700
Equipment Cost	4,274	1,197	13,200	3,176	13,400	0	13,400
Facility Cost	-	-	-	-	0	0	0
Operating/Material Cost	17,747	15,454	12,300	41,419	18,000	0	18,000
External Contract	28,819	47,751	54,100	45,734	55,000	0	55,000
Other Cost	41,109	41,695	41,200	42,587	42,400	0	42,400
<b>TOTAL - Expenditures</b>	<b>93,498</b>	<b>107,022</b>	<b>125,400</b>	<b>134,133</b>	<b>133,500</b>	<b>0</b>	<b>133,500</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>NET</b>	<b>93,498</b>	<b>107,022</b>	<b>125,400</b>	<b>134,133</b>	<b>133,500</b>	<b>0</b>	<b>133,500</b>
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DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Parking Lot

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION		2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENT	2021 BUDGET
<b>Staff Cost</b>								
1 - 6 - 1100 - 409 - 500	Labour-parking lot maintenance	312	235	1,000	292	1,000		1,000
1 - 6 - 1100 - 411 - 500	Labour-winter control	1,237	691	3,600	925	3,700		3,700
	<b>Sub total</b>	<b>1,548</b>	<b>925</b>	<b>4,600</b>	<b>1,217</b>	<b>4,700</b>	<b>0</b>	<b>4,700</b>
<b>Equipment Cost</b>								
1 - 6 - 1100 - 409 - 510	Rental-parking lot maintenance	766	114	2,400	869	2,400		2,400
1 - 6 - 1100 - 411 - 510	Rental-winter control	3,508	1,083	10,800	2,307	11,000		11,000
	<b>Sub total</b>	<b>4,274</b>	<b>1,197</b>	<b>13,200</b>	<b>3,176</b>	<b>13,400</b>	<b>0</b>	<b>13,400</b>
<b>Facility Cost</b>								
		-	-	-	-	0	0	0
<b>Operating/Material Cost</b>								
1 - 6 - 1100 - 409 - 517	Materials-parking lot maintenance		-	-	-			0
1 - 6 - 1100 - 411 - 517	Materials-winter control	17,747	15,454	12,300	41,419	18,000		18,000
	<b>Sub total</b>	<b>17,747</b>	<b>15,454</b>	<b>12,300</b>	<b>41,419</b>	<b>18,000</b>	<b>0</b>	<b>18,000</b>
<b>External Contract</b>								
1 - 6 - 1100 - 409 - 515	Maintenance	-	1,799	15,000	2,661	15,000		15,000
1 - 6 - 1100 - 411 - 515	Winter Control	28,819	45,952	39,100	43,073	40,000		40,000
	<b>Sub total</b>	<b>28,819</b>	<b>47,751</b>	<b>54,100</b>	<b>45,734</b>	<b>55,000</b>	<b>0</b>	<b>55,000</b>
<b>Other Cost</b>								
1 - 6 - 1100 - 200 - 084	BIA Parking Lot leases	14,009	14,325	14,100	14,779	14,400		14,400
1 - 6 - 1100 - 150 - 157	Grants-in-lieu of property tax	27,099	27,370	27,100	27,807	28,000		28,000
	<b>Sub total</b>	<b>41,109</b>	<b>41,695</b>	<b>41,200</b>	<b>42,587</b>	<b>42,400</b>	<b>0</b>	<b>42,400</b>
	<b>TOTAL - Expenditures</b>	<b>93,498</b>	<b>107,022</b>	<b>125,400</b>	<b>134,133</b>	<b>133,500</b>	<b>0</b>	<b>133,500</b>

**PROGRAM - REVENUE**

1 - 5 - 1100 - 190 - 949	Contribution from Reserve Fund			0	0	0		0
	<b>Interfund Transfers</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Fees and Charges</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Revenue</b>							
	Grants-in-lieu	-	-	-	-	0	0	0
1 - 5 - 1100 - 870 - 200	Miscellaneous Recoverable		0	0	0			0
	<b>Sub total</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>93,498</b>	<b>107,022</b>	<b>125,400</b>	<b>134,133</b>	<b>133,500</b>	<b>0</b>	<b>133,500</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      INFRASTRUCTURE SERVICES**  
**PROGRAM          Street lights**

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Cost	-	-	-	-	0	0	0
Equipment Cost	-	-	-	-	0	0	0
Facility Cost	-	-	-	-	0	0	0
Operating/Material Cost	96,718	112,117	115,000	143,560	118,000	0	118,000
External Contract	31,873	21,850	30,000	21,490	30,000	0	30,000
Other Cost	-	78,000	61,000	-	61,000	0	61,000
<b>TOTAL - Expenditures</b>	<b>128,590</b>	<b>211,967</b>	<b>206,000</b>	<b>165,049</b>	<b>209,000</b>	<b>0</b>	<b>209,000</b>

**PROGRAM REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	380	999	-	9,418	0	0	0
<b>Total - Revenue</b>	<b>380</b>	<b>999</b>	<b>-</b>	<b>9,418</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>128,211</b>	<b>210,967</b>	<b>206,000</b>	<b>155,631</b>	<b>209,000</b>	<b>0</b>	<b>209,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Street lights

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	<b>Staff Cost</b>	0	0	0	0	0	0	0
	<b>Equipment Cost</b>	0	0	0	0	0	0	0
	<b>Facility Cost</b>	0	0	0	0	0	0	0
	<b>Operating/Material Cost</b>							
1 - 6 - 1200 - 200 - 226	Energy - Township	96,718	102,434	100,000	108,189	103,000		103,000
1 - 6 - 1200 - 090 - 364	Repairs	-	9,682	15,000	35,370	15,000		15,000
	<b>Sub total</b>	<b>96,718</b>	<b>112,117</b>	<b>115,000</b>	<b>143,560</b>	<b>118,000</b>	<b>0</b>	<b>118,000</b>
	<b>External Contracts</b>							
1 - 6 - 1200 - 200 - 515	Hydro Streetlight Maintenance	31,873	21,850	30,000	21,490	30,000	0	30,000
	<b>Sub Total</b>	<b>31,873</b>	<b>21,850</b>	<b>30,000</b>	<b>21,490</b>	<b>30,000</b>	<b>0</b>	<b>30,000</b>
	<b>Other Cost</b>							
1 - 6 - 1200 - 190 - 961	Transfer to Reserve	-	78,000	61,000	-	61,000		61,000
	<b>Sub total</b>	<b>-</b>	<b>78,000</b>	<b>61,000</b>	<b>-</b>	<b>61,000</b>	<b>0</b>	<b>61,000</b>
	<b>TOTAL - Expenditures</b>	<b>128,590</b>	<b>211,967</b>	<b>206,000</b>	<b>165,049</b>	<b>209,000</b>	<b>0</b>	<b>209,000</b>
<b><u>PROGRAM REVENUES</u></b>								
	<b>Other Revenue</b>							
1 - 5 - 1200 - 870 - 300	Miscellaneous	380	999	-	9,418	0	0	0
	<b>Sub total</b>	<b>380</b>	<b>999</b>	<b>-</b>	<b>9,418</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Fees and Charges</b>	-	-	-	-	0	0	0
	<b>Provincial Grants</b>	-	-	-	-	0	0	0
	<b>Interfund Transfer</b>	-	-	-	-	0	0	0
	<b>TOTAL - Revenue</b>	<b>380</b>	<b>999</b>	<b>-</b>	<b>9,418</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>128,211</b>	<b>210,967</b>	<b>206,000</b>	<b>155,631</b>	<b>209,000</b>	<b>0</b>	<b>209,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT   INFRASTRUCTURE SERVICES  
PROGRAM       Sidewalk Snowclearing (Elmira - Ward 1)

PROGRAM - EXPENDITURES	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Cost	232	399	-	39	0	0	0
Equipment Cost	104	324	-	15	0	0	0
Facility Cost	-	-	-	-	0	0	0
Operating/Material Cost	-	30,173	13,000	7,355	13,300	0	13,300
External Contract	130,082	189,077	130,000	165,183	132,600	0	132,600
Other Cost	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>130,418</b>	<b>219,973</b>	<b>143,000</b>	<b>172,592</b>	<b>145,900</b>	<b>0</b>	<b>145,900</b>
<b>PROGRAM - REVENUE</b>							
Interfund Transfers	-	-	-	-	0	0	0
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	130,418	219,973	143,000	172,592	145,900	0	145,900
<b>TOTAL - Revenue</b>	<b>130,418</b>	<b>219,973</b>	<b>143,000</b>	<b>172,592</b>	<b>145,900</b>	<b>0</b>	<b>145,900</b>
<b>NET</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>



## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT INFRASTRUCTURE SERVICES  
PROGRAM Sidewalk Snowclearing (Elmira - Ward 1)

<u>PROGRAM - EXPENDITURES</u>	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	<b>Staff Costs</b>							
W - 6 - 1400 - 200 - 123	Labour	232	399	-	39	0		0
	<b>Equipment Costs</b>							
W - 6 - 1400 - 666 - 510	Internal Equipment Rental	104	324	-	15	0		0
	<b>Facility Costs</b>							
	<b>Operating/Material Costs</b>							
W - 4 - 9000 - 930 - 920	Write-Offs		0	-	0	0		0
W - 6 - 1400 - 666 - 510	Materials	-	30,173	13,000	7,355	13,300		13,300
	<b>External Contracts</b>							
W - 6 - 1400 - 666 - 515	Contract for snow clearing	130,082	189,077	130,000	165,183	132,600		132,600
W - 6 - 1400 - 413 - 515	External Contracts	-	-	-	-	0		0
	<b>TOTAL - Expenditures</b>	<b>130,418</b>	<b>219,973</b>	<b>143,000</b>	<b>172,592</b>	<b>145,900</b>	<b>0</b>	<b>145,900</b>

### PROGRAM - REVENUE

	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
W - 4 - 9000 - 920 - 920	Taxation - Municipal Levy	129,516	127,363	143,000	229,708.58	145,900		145,900
W - 4 - 9000 - 925 - 920	Taxation - Municipal Levy		-	-	-	0		0
W - 5 - 1400 - 870 - 200	Misc Recoverable		-	-	-	0		0
W - 3 - 8500 - 998 - 998	Surplus - Accumulated	902	92,610	-	-57,116.34	0		0
	<b>TOTAL - Revenue</b>	<b>130,418</b>	<b>219,973</b>	<b>143,000</b>	<b>172,592</b>	<b>145,900</b>	<b>0</b>	<b>145,900</b>

<b>NET</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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2012 year-end surplus	17,299.15
2013 year-end deficit	-108,327.14
2014 year-end deficit	-28,129.16
2015 year-end surplus	21,375.95
2016 year-end deficit	-33,471.33
2017 year-end surplus	7,222.38
2018 year-end surplus	6,320.58
2019 year-end deficit	-86,289.25
2020 year-end surplus	-29,172.91

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT INFRASTRUCTURE SERVICES**  
**PROGRAM Cost Allocation - INTERNAL WORKING PAPER**

2020 Full-time Equivalent 11.50  
2021 Full-time Equivalent 11.50

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs - Union</b>								
<b>Union actual not allocated</b>								
1 - 6 - 0895 - 010 - 001	Public works wages	711,458	691,882	746,930	782,778	731,921	0	731,921
1 - 6 - 0895 - 010 - 002	Part-time (incl Reg PT, Seasonal & Summer Students)	30,017	52,641	25,000	67,273	92,433	0	92,433
1 - 6 - 0895 - 020 - 021	CPP	28,049	29,259	35,290	36,162	40,586	0	40,586
1 - 6 - 0895 - 020 - 022	EI	11,935	12,013	14,494	13,603	15,341	0	15,341
1 - 6 - 0895 - 020 - 023	Group Benefits	88,006	80,363	84,774	80,612	94,323	0	94,323
1 - 6 - 0895 - 020 - 025	OMERS	55,275	57,870	61,375	67,415	63,897	0	63,897
1 - 6 - 0895 - 020 - 026	EHT	14,334	14,541	15,364	16,628	15,614	0	15,614
1 - 6 - 0895 - 020 - 027	WSIB	25,146	24,088	24,715	26,947	25,622	0	25,622
	<b>Total ADP cost</b>	<b>964,220</b>	<b>962,658</b>	<b>1,007,942</b>	<b>1,091,417</b>	<b>1,079,737</b>	<b>0</b>	<b>1,079,737</b>
1 - 6 - 0895 - 023 - 500	Vacation Labour	35,390	36,445	51,045	49,268	50,965	0	50,965
1 - 6 - 0895 - 024 - 500	Sick Leave Labour	27,781	20,453	30,141	26,749	26,760	0	26,760
1 - 6 - 0895 - 025 - 500	Bereavement Labour	706	1,924	992	1,070	1,315	0	1,315
1 - 6 - 0895 - 026 - 500	Training Labour	19,697	14,046	19,941	7,794	19,799	0	19,799
1 - 6 - 0895 - 027 - 500	Statutory Holiday Labour	24,689	27,856	28,888	25,371	29,468	0	29,468
1 - 6 - 0895 - 028 - 500	Adminstration Labour	34,634	40,360	33,527	55,854	37,497	0	37,497
1 - 6 - 0895 - 736 - 500	Fire Call	0	0	-	-	-	0	0
1 - 6 - 0895 - 026 - 510	Internal Equipment Rental	4,148	2,049	2,050	4,201	2,100	0	2,100
1 - 6 - 0895 - 028 - 510	Internal Equipment Rental	873	1,475	800	692	1,500	0	1,500
	<b>Sub Total unallocated</b>	<b>1,112,139</b>	<b>1,107,265</b>	<b>1,175,326</b>	<b>1,262,417</b>	<b>1,249,141</b>	<b>0</b>	<b>1,249,141</b>
<b>Union - Allocated</b>								
1 - 6 - 0895 - 022 - 900	Haynes payroll	-645,556	-682,053	-771,930	-782,797	-805,354	-15,500	-820,854
1 - 6 - 0895 - 022 - 300	Misc	0	0	0	0	0	0	0
2 - 6 - XXXX - XXX - 500	Capital labour allocations	0	0	0	0	0	0	0
1 - 6 - 0800 - 040 - 041	Mileage	12,671	14,377	10,000	11,707	10,000	0	10,000
1 - 6 - 0800 - 040 - 044	Membership Fees	3,635	2,715	4,500	4,314	4,500	0	4,500
1 - 6 - 0800 - 040 - 046	Training and Development	20,428	3,641	15,000	5,602	20,000	0	20,000
1 - 6 - 0800 - 040 - 048	Uniforms and drycleaning	8,618	11,504	10,000	10,059	10,000	0	10,000
1 - 6 - 0800 - 270 - 500	Admin Services - labour	67	0	250	86	250	0	250
1 - 6 - 0800 - 736 - 500	Fire Call	0	82	250	1,023	250	0	250
1 - 6 - 0860 - 741 - 500	Internal supervision	0	0	0	0	0	0	0
1 - 6 - 0860 - 759 - 500	Labour-yard operation	11,507	7,649	14,300	15,748	14,600	0	14,600
1 - 6 - 0860 - 792 - 500	Labour-vandalism	0	26	500	15	500	0	500
	<b>Sub total</b>	<b>56,926</b>	<b>39,994</b>	<b>54,800</b>	<b>48,554</b>	<b>60,100</b>	<b>0</b>	<b>60,100</b>
<b>Staff Admin Allocation</b>								
	<b>Roads</b>	261,754	232,603	229,098	264,087	242,444	0	242,444
	<b>Sewer</b>	130,877	116,302	114,549	132,044	121,222	0	121,222
	<b>Water</b>	130,877	116,302	114,549	132,044	121,222	0	121,222
<b>Equipment Costs</b>								
1 - 6 - 0800 - 090 - 091	Pager repairs	0	0	0	0	0	0	0
1 - 6 - 0800 - 090 - 098	Equipment general repairs	132	0	500	205	500	0	500
1 - 6 - 0800 - 270 - 510	Admin. Services equip - transfer to misc	30	0	0	55	0	0	0
1 - 6 - 0800 - 736 - 510	Fire Calls - internal equipment	0	58	150	419	150	0	150
1 - 6 - 0860 - 741 - 510	Supervision Vehicles	0	0	200	0	200	0	200
1 - 6 - 0860 - 759 - 510	Rental-yard operation	3,456	5,037	7,800	14,370	8,000	0	8,000
1 - 6 - 0860 - 792 - 510	Rental-vandalism	0	15	200	15	200	0	200

Sub total		<b>TOWNSHIP OF WOOLWICH</b>			15,064	9,050	0	9,050
Roads		128,337	111,425	31,233	4,525	0	4,525	
Sewer		64,169	10,529	2,213	15,616	2,263	0	2,263
Water		64,169	10,529	2,213	15,616	2,263	0	2,263
<b>DEPARTMENT</b>	<b>INFRASTRUCTURE SERVICES</b>							
<b>PROGRAM</b>	<b>Cost Allocation</b>							

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Facility Costs</b>								
1 - 6 - 0800 - 190 - 966	Transfer to Building Reserve	26,258	28,884	31,772	31,772	31,772		31,772
1 - 6 - 0800 - 120 - 121	Building cleaning	8,838	11,336	8,800	6,378	9,000		9,000
1 - 6 - 0800 - 110 - 098	Building repairs	73,247	37,655	30,000	30,132	30,000		30,000
1 - 6 - 0800 - 170 - 270	Building overhead allocation	22,945	25,358	33,944	33,944	32,648		32,648
1 - 6 - 0800 - 120 - 311	Facility Lease	35,351	46,427	36,000	45,511	47,000		47,000
1 - 6 - 0800 - 150 - 151	Hydro	7,374	9,738	13,500	6,715	10,200		10,200
1 - 6 - 0800 - 150 - 152	Heat	16,034	14,146	17,500	14,120	17,500		17,500
1 - 6 - 0800 - 150 - 153	Water	9,202	1,236	1,800	1,350	1,800		1,800
1 - 6 - 0800 - 150 - 154	Sewer	636	698	1,500	594	1,500		1,500
1 - 6 - 0800 - 200 - 261	Fibre Connection Maint.	4,295	8,181	10,000	8,863	8,500		8,500
<b>Sub total</b>		<b>204,180</b>	<b>183,659</b>	<b>184,816</b>	<b>179,378</b>	<b>189,920</b>	<b>0</b>	<b>189,920</b>
<b>Facility Admin Allocation</b>								
<b>Roads</b>								
		102,090	91,830	92,408	89,689	94,960	0	94,960
<b>Sewer</b>								
		51,045	45,915	46,204	44,845	47,480	0	47,480
<b>Water</b>								
		51,045	45,915	46,204	44,845	47,480	0	47,480
<b>Operating Maintenance</b>								
1 - 6 - 0800 - 200 - 204	Pager rental	0	0	-	0			0
1 - 6 - 0800 - 200 - 205	Mobile radio	204	204	1,000	2,874	24,000		24,000
1 - 6 - 0800 - 270 - 271	Office supplies & mapping	5,566	6,223	7,500	7,967	7,800		7,800
1 - 6 - 0800 - 270 - 273	Advertising	5,021	4,852	3,500	774	3,500		3,500
1 - 6 - 0800 - 270 - 274	Postage	160	13	150	162	150		150
1 - 6 - 0800 - 270 - 276	Telephone	18,654	17,478	15,000	16,129	15,300		15,300
1 - 6 - 0800 - 270 - 277	Copier	2,568	2,268	3,200	1,187	2,500		2,500
1 - 6 - 0800 - 270 - 280	Subscriptions	4,766	5,910	5,500	3,030	5,500		5,500
1 - 6 - 0800 - 270 - 285	Safety supplies	5,610	4,566	5,500	8,394	6,000		6,000
1 - 6 - 0800 - 270 - 288	Safety meetings	0	0	-	-	0		0
1 - 6 - 0800 - 270 - 300	Miscellaneous	6,639	6,519	4,000	5,645	4,500		4,500
1 - 6 - 0860 - 759 - 515	External Contracts-yard operation	9,587	1,820	1,900	2,530	1,900		1,900
1 - 6 - 0860 - 759 - 517	Materials-yard operation	1,087	991	1,600	785	1,600		1,600
1 - 6 - 0860 - 792 - 517	Materials-vandalism	0	0	400	-	400		400
<b>Sub total</b>		<b>59,862</b>	<b>50,844</b>	<b>49,250</b>	<b>49,476</b>	<b>73,150</b>	<b>0</b>	<b>73,150</b>
<b>Operating Maintenance Admin cost</b>								
<b>Roads</b>								
		29,931	25,422	24,625	24,738	36,575	0	36,575
<b>Sewer</b>								
		14,965	12,711	12,313	12,369	18,288	0	18,288
<b>Water</b>								
		14,965	12,711	12,313	12,369	18,288	0	18,288
<b>External Contracts</b>		<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Costs</b>								
1 - 6 - 0800 - 758 - 300	Minor Capital	15,301	9,397	7,500	31,785	7,500	0	7,500
<b>Sub total</b>		<b>15,301</b>	<b>9,397</b>	<b>7,500</b>	<b>31,785</b>	<b>7,500</b>	<b>0</b>	<b>7,500</b>
<b>Other Costs Admin Allocation</b>								
<b>Roads</b>								
		7,651	4,699	3,750	15,893	3,750	0	3,750
<b>Sewer</b>								
		3,825	2,349	1,875	7,946	1,875	0	1,875
<b>Water</b>								
		3,825	2,349	1,875	7,946	1,875	0	1,875
<b>TOTAL - Expenditures</b>		<b>1,452,027</b>	<b>1,396,270</b>	<b>1,480,542</b>	<b>1,586,675</b>	<b>1,588,861</b>	<b>0</b>	<b>1,588,861</b>

**PROGRAM - REVENUES**

1 - 6 - 0895 - 022 - 900	Staff Allocation(wages allocated to operati	645,556	682,053	771,930	782,797	805,354	15,500	820,854
1 - 5 - 0800 - 190 - 307	Sewer	264,882	187,805	177,153	212,820	191,127	0	191,127
1 - 5 - 0800 - 190 - 308	Water	264,882	187,805	177,153	212,820	191,127	0	191,127
	Roads	529,763	375,611	354,306	425,640	382,254	0	382,254
<b>TOTAL - Revenues</b>		<b>1,705,083</b>	<b>1,433,275</b>	<b>1,480,542</b>	<b>1,634,076</b>	<b>1,569,861</b>	<b>15,500</b>	<b>1,585,361</b>

**TOWNSHIP OF WOOLWICH**

Interfund Offset

6 - 6 - 1600 - 190 - 310	Roads O/H Allocation
8 - 6 - 1800 - 190 - 310	Roads O/H Allocation

**NET**

-253,056	<b>2021 BUDGET</b>	0	-47,401	19,000	-15,500	3,500
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**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      INFRASTRUCTURE SERVICES  
PROGRAM          Equipment - INTERNAL WORKING PAPER

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 6 - 0800 - 300 - 360	Fuel	137,698	145,567	132,370	117,456	142,203		142,203
1 - 6 - 0800 - 300 - 361	Parts and supplies	42,303	43,132	40,000	33,806	42,500		42,500
1 - 6 - 0800 - 300 - 362	License	19,278	20,926	19,000	20,987	21,000		21,000
1 - 6 - 0800 - 300 - 363	External repairs	201,262	179,484	150,000	201,546	171,000		171,000
1 - 6 - 0800 - 300 - 500	Labour	16,762	16,424	11,200	27,887	16,500		16,500
1 - 6 - 0800 - 300 - 510	Internal rentals	21,506	27,161	16,500	35,246	27,000		27,000
1 - 6 - 0800 - 300 - 962	Insurance	93,656	102,049	96,877	96,877	97,798		97,798
1 - 6 - 0800 - 300 - 961	Equipment Reserve	333,835	335,210	341,914	341,914	341,914		341,914
	<b>TOTAL - Expenditures</b>	<b>866,299</b>	<b>869,952</b>	<b>807,861</b>	<b>875,717</b>	<b>859,915</b>	<b>0</b>	<b>859,915</b>

Note: Working sheet only. These expenditures are included in the budget estimates for bridge maintenance, roadside maintenance, hardtop maintenance, loosetop maintenance, winter control, etc. through the 'internal rental' accounts (also includes water and sewer equipment charges).

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	<b>Internal equipment rentals:</b>							
	Roads	504,237	713,565	612,750	686,573	634,310	17,200	651,510
	Wastewater	22,238	32,787	74,090	44,373	83,755		83,755
	Water	86,769	86,595	121,021	97,370	125,150		125,150
		<b>613,244</b>	<b>832,947</b>	<b>807,861</b>	<b>828,317</b>	<b>843,215</b>	<b>17,200</b>	<b>860,415</b>
		<b>253,056</b>	<b>37,005</b>	<b>-</b>	<b>47,401</b>	<b>16,700</b>	<b>-17,200</b>	<b>-500</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Function Summary

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Cemeteries	80,039	77,504	74,568	68,565	86,929	0	86,929
General Administration	586,431	626,978	697,673	695,676	704,609	0	704,609
St Jacobs Arena	394,258	397,248	376,616	352,416	391,585	0	391,585
Woolwich Memorial Centre	2,884,723	2,900,538	2,589,593	2,029,913	2,382,091	0	2,382,091
Parks	741,481	889,756	1,001,216	742,632	952,358	25,000	977,358
Recreation Associations	440,138	410,373	423,770	301,800	341,434	0	341,434
Recreation Programs and Community Development	17,421	19,949	29,003	9,055	25,921	0	25,921
Day Camps	85,170	102,780	103,775	63,004	72,995	0	72,995
Libraries	21,573	21,719	30,560	22,254	44,677	0	44,677
Other Facilities	96,231	77,324	145,830	93,329	98,764	0	98,764
Administration Building	160,593	178,616	198,965	185,852	211,061	0	211,061
<b>TOTAL - Expenditures</b>	<b>5,508,059</b>	<b>5,702,785</b>	<b>5,671,569</b>	<b>4,564,495</b>	<b>5,312,424</b>	<b>25,000</b>	<b>5,337,424</b>

PROGRAM - REVENUE

Cemeteries	112,674	66,808	64,101	66,371	77,500	0	77,500
General Administration	105,594	105,410	87,430	277,682	88,930	360,922	449,852
St Jacobs Arena	269,868	277,057	281,275	182,874	240,810	0	240,810
Woolwich Memorial Centre	1,480,500	1,478,704	1,516,641	692,784	1,043,580	0	1,043,580
Parks	121,494	152,588	297,600	80,058	256,450	25,000	281,450
Recreation Associations	215,114	228,095	249,904	80,642	162,330	0	162,330
Recreation Programs and Community Development	5,999	8,258	12,750	2,223	11,000	0	11,000
Day Camps	101,170	122,895	131,650	64,469	92,000	0	92,000
Libraries	4,503	0	5,000	0	20,000	0	20,000
Other Facilities	119,504	116,982	175,645	132,780	136,725	0	136,725
Administration Building	190,972	210,100	198,965	207,216	211,061	0	211,061
<b>TOTAL - Revenue</b>	<b>2,727,392</b>	<b>2,766,896</b>	<b>3,020,961</b>	<b>1,787,097</b>	<b>2,340,386</b>	<b>385,922</b>	<b>2,726,308</b>
<b>NET</b>	<b>2,780,667</b>	<b>2,935,889</b>	<b>2,650,608</b>	<b>2,777,398</b>	<b>2,972,038</b>	<b>-360,922</b>	<b>2,611,116</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Department Summary

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>PROGRAM - EXPENDITURES</b>							
Staff Costs	2,515,449	2,597,107	2,629,620	2,065,903	2,437,901	0	2,437,901
Equipment Costs	307,343	338,713	206,000	260,298	358,900	0	358,900
Facility Costs	989,317	1,022,249	894,597	764,254	767,568	0	767,568
Operating/Material Costs	666,683	582,178	690,361	353,601	574,912	0	574,912
External Contracts	300,511	361,124	392,573	279,925	322,000	0	322,000
Other Costs	728,756	801,413	858,418	840,515	851,143	25,000	876,143
<b>TOTAL - Expenditures</b>	<b>5,508,059</b>	<b>5,702,785</b>	<b>5,671,569</b>	<b>4,564,495</b>	<b>5,312,424</b>	<b>25,000</b>	<b>5,337,424</b>
<b>PROGRAM - REVENUE</b>							
Interfund Transfers	241,677	212,541	291,430	141,532	341,630	25,000	366,630
Fees and Charges	1,861,098	1,972,147	2,013,510	1,033,236	1,553,565	0	1,553,565
Provincial Grants	36,693	7,390	125,900	236,047	49,500	360,922	410,422
Other Revenues	587,924	574,818	590,121	376,282	395,691	0	395,691
<b>TOTAL - Revenue</b>	<b>2,727,392</b>	<b>2,766,896</b>	<b>3,020,961</b>	<b>1,787,097</b>	<b>2,340,386</b>	<b>385,922</b>	<b>2,726,308</b>
<b>NET</b>	<b>2,780,667</b>	<b>2,935,889</b>	<b>2,650,608</b>	<b>2,777,398</b>	<b>2,972,038</b>	<b>-360,922</b>	<b>2,611,116</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**                      **RECREATION & COMMUNITY SERVICES**  
**PROGRAM**                              **Cemeteries**

2020 Full-time Equivalent      0.38  
2021 Full-time Equivalent      0.38

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	32,792	35,658	33,068	31,652	34,229	0	34,229
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	177	222	200	168	200	0	200
Operating/Material Costs	29,262	14,552	16,300	13,077	15,500	0	15,500
External Contracts	17,810	27,072	25,000	23,668	37,000	0	37,000
Other Costs	-	-	-	-	0	0	0
<b>Total Expenditures</b>	<b>80,039</b>	<b>77,504</b>	<b>74,568</b>	<b>68,565</b>	<b>86,929</b>	<b>0</b>	<b>86,929</b>

**PROGRAM - REVENUE**

Interfund Transfers	7,594	5,052	6,000	2,523	15,000	0	15,000
Fees & Charges	66,679	49,656	46,851	57,469	51,300	0	51,300
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	38,401	12,101	11,250	6,379	11,200	0	11,200
<b>Total Revenue</b>	<b>112,674</b>	<b>66,808</b>	<b>64,101</b>	<b>66,371</b>	<b>77,500</b>	<b>0</b>	<b>77,500</b>
<b>NET</b>	<b>-32,634</b>	<b>10,696</b>	<b>10,467</b>	<b>2,194</b>	<b>9,429</b>	<b>0</b>	<b>9,429</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Cemeteries

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 2800 - 010 - 001	Full Time Salaries	26,277	27,215	24,708	23,774	25,686		25,686
1 - 6 - 2800 - 010 - 002	Part Time Salaries	-	-	-	-	-		0
1 - 6 - 2800 - 020 - 021	CPP	1,086	1,197	1,093	1,115	1,236		1,236
1 - 6 - 2800 - 020 - 022	EI	468	490	483	434	477		477
1 - 6 - 2800 - 020 - 023	Group Benefits	1,273	3,202	3,245	2,872	3,112		3,112
1 - 6 - 2800 - 020 - 025	OMERS	2,285	2,341	2,266	2,232	2,406		2,406
1 - 6 - 2800 - 020 - 026	EHT	515	368	482	467	501		501
1 - 6 - 2800 - 020 - 027	WSIB	888	845	791	757	811		811
	<b>Sub total</b>	<b>32,792</b>	<b>35,658</b>	<b>33,068</b>	<b>31,652</b>	<b>34,229</b>	<b>0</b>	<b>34,229</b>
<b>Equipment Costs</b>								
		-	-	-	-	0	0	0
<b>Facility Costs</b>								
1 - 6 - 2800 - 150 - 153	Water	177	222	200	168	200		200
	<b>Sub total</b>	<b>177</b>	<b>222</b>	<b>200</b>	<b>168</b>	<b>200</b>	<b>0</b>	<b>200</b>
<b>Operation/Materials Costs</b>								
1 - 6 - 2800 - 100 - 103	Trees	14,664	1,933	3,000	1,730	3,000		3,000
1 - 6 - 2800 - 200 - 836	Grave Openings	12,392	10,667	11,000	10,678	10,500		10,500
1 - 6 - 2800 - 200 - 838	Grave Restoration	2,206	1,952	2,300	669	2,000		2,000
	<b>Sub total</b>	<b>29,262</b>	<b>14,552</b>	<b>16,300</b>	<b>13,077</b>	<b>15,500</b>	<b>0</b>	<b>15,500</b>
<b>External Contracts</b>								
1 - 6 - 2800 - 200 - 121	Maintenance Contract	7,823	19,044	16,000	17,947	19,000		19,000
1 - 6 - 2800 - 200 - 123	Snow Removal	2,393	2,977	3,000	3,197	3,000		3,000
1 - 6 - 2800 - 758 - 800	Minor Capital	7,594	5,052	6,000	2,523	15,000		15,000
	<b>Sub total</b>	<b>17,810</b>	<b>27,072</b>	<b>25,000</b>	<b>23,668</b>	<b>37,000</b>	<b>0</b>	<b>37,000</b>
<b>Other Costs</b>								
		-	-	-	-	0	0	0
	<b>TOTAL Expenditures</b>	<b>80,039</b>	<b>77,504</b>	<b>74,568</b>	<b>68,565</b>	<b>86,929</b>	<b>0</b>	<b>86,929</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 2800 - 190 - 949	<b>Interfund Transfers</b>	<b>7,594</b>	<b>5,052</b>	<b>6,000</b>	<b>2,523</b>	<b>15,000</b>	<b>0</b>	<b>15,000</b>
	<b>Fees &amp; Charges</b>							
1 - 5 - 2800 - 830 - 836	Grave Openings	27,348	27,686	28,734	19,427	28,500		28,500
1 - 5 - 2800 - 830 - 837	Share of Plot Sales	37,492	20,642	16,317	35,784	21,000		21,000
1 - 5 - 2800 - 830 - 887	Monuments	1,839	1,328	1,800	2,258	1,800		1,800
	<b>Sub total</b>	<b>66,679</b>	<b>49,656</b>	<b>46,851</b>	<b>57,469</b>	<b>51,300</b>	<b>0</b>	<b>51,300</b>
	<b>Provincial Grants</b>	-	-	-	-	0	0	0
	<b>Other Revenues</b>							
1 - 5 - 2800 - 870 - 300	Miscellaneous	0	-19	250	85	200		200
1 - 5 - 2800 - 870 - 875	Interest	38,401	12,120	11,000	6,294	11,000		11,000
	<b>Sub total</b>	<b>38,401</b>	<b>12,101</b>	<b>11,250</b>	<b>6,379</b>	<b>11,200</b>	<b>0</b>	<b>11,200</b>
	<b>TOTAL - Revenue</b>	<b>112,674</b>	<b>66,808</b>	<b>64,101</b>	<b>66,371</b>	<b>77,500</b>	<b>0</b>	<b>77,500</b>
		<b>-32,634</b>	<b>10,696</b>	<b>10,467</b>	<b>2,194</b>	<b>9,429</b>	<b>0</b>	<b>9,429</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      RECREATION & COMMUNITY SERVICES**  
**PROGRAM          General Administration**

2020 Full-time Equivalent      2.00  
2021 Full-time Equivalent      2.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	223,734	240,117	253,685	267,243	261,821	0	261,821
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	0	0	0
Operating/Materials Costs	32,394	33,622	31,700	21,745	28,500	0	28,500
External Contracts	-	-	-	-	0	0	0
Other Costs	330,304	353,238	412,288	406,688	414,288	0	414,288
<b>TOTAL - Expenditures</b>	<b>586,431</b>	<b>626,978</b>	<b>697,673</b>	<b>695,676</b>	<b>704,609</b>	<b>0</b>	<b>704,609</b>

**PROGRAM - REVENUE**

Interfund Transfers	30,430	30,430	30,430	30,430	30,430	0	30,430
Fees & Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	183,035	0	360,922	360,922
Other Revenue	75,164	74,980	57,000	64,217	58,500	0	58,500
<b>TOTAL - Revenue</b>	<b>105,594</b>	<b>105,410</b>	<b>87,430</b>	<b>277,682</b>	<b>88,930</b>	<b>360,922</b>	<b>449,852</b>
<b>NET</b>	<b>480,838</b>	<b>521,568</b>	<b>610,243</b>	<b>417,994</b>	<b>615,679</b>	<b>-360,922</b>	<b>254,757</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM General Administration

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 3710 - 010 - 001	Full Time Salaries	155,771	162,766	173,710	198,584	184,432		184,432
1 - 6 - 3710 - 010 - 002	Part Time Salaries	0	0	-	0	-		0
1 - 6 - 3710 - 020 - 021	CPP	4,656	5,019	5,335	6,302	6,324		6,324
1 - 6 - 3710 - 020 - 022	EI	2,005	2,016	2,467	2,418	2,398		2,398
1 - 6 - 3710 - 020 - 023	Group Benefits	10,242	13,859	13,921	13,027	14,348		14,348
1 - 6 - 3710 - 020 - 025	OMERS	16,514	18,299	19,276	20,875	20,666		20,666
1 - 6 - 3710 - 020 - 026	EHT	3,024	3,258	3,387	3,734	3,596		3,596
1 - 6 - 3710 - 020 - 027	WSIB	4,638	4,543	4,289	5,205	4,557		4,557
1 - 6 - 3710 - 040 - 041	Mileage	2,605	2,096	3,500	682	2,000		2,000
1 - 6 - 3710 - 040 - 044	Membership Fees	1,716	2,375	1,800	3,809	2,000		2,000
1 - 6 - 3710 - 040 - 046	Training & Development	13,741	16,623	17,500	4,422	13,000		13,000
1 - 6 - 3710 - 040 - 048	Uniforms	8,822	9,264	8,500	8,184	8,500		8,500
	<b>Sub total</b>	<b>223,734</b>	<b>240,117</b>	<b>253,685</b>	<b>267,243</b>	<b>261,821</b>	<b>-</b>	<b>261,821</b>
<b>Equipment Costs</b>								
	<b>Facility Costs</b>							
1 - 6 - 3710 - 170 - 175	Facility Cost Allocation (3794)	0	0	-	0	0	0	0
	<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3710 - 270 - 215	Active Network Fees	11,859	13,303	11,500	7,065	11,500		11,500
1 - 6 - 3710 - 270 - 271	Office Supplies	228	1,704	1,200	352	1,500		1,500
1 - 6 - 3710 - 270 - 273	Advertising	5,836	3,775	5,000	1,592	3,000		3,000
1 - 6 - 3710 - 270 - 276	Telephone/Blackberries	9,307	8,073	10,000	8,861	8,000		8,000
1 - 6 - 3710 - 270 - 277	Photocopying	5,164	6,767	4,000	3,875	4,500		4,500
	<b>Sub total</b>	<b>32,394</b>	<b>33,622</b>	<b>31,700</b>	<b>21,745</b>	<b>28,500</b>	<b>0</b>	<b>28,500</b>
<b>External Contracts</b>								
	<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Costs</b>								
1 - 6 - 3710 - 180 - 182	Debenture Repayment	260,778	260,778	260,788	260,778	260,788		260,788
1 - 6 - 3710 - 190 - 967	Transfer to Reserve Fund	-	-	93,000	93,000	93,000		93,000
1 - 6 - 3710 - 220 - 241	Elderly Persons Centre Grant	51,430	51,957	43,500	43,806	45,000		45,000
1 - 6 - 3710 - 250 - 251	Legal	5,042	4,926	2,000	2,207	2,500		2,500
1 - 6 - 3710 - 270 - 200	Game Day Insurance	0	32,329	12,000	4,603	12,000		12,000
1 - 6 - 3710 - 270 - 300	Miscellaneous	13,054	3,249	1,000	2,294	1,000		1,000
	<b>Sub total</b>	<b>330,304</b>	<b>353,238</b>	<b>412,288</b>	<b>406,688</b>	<b>414,288</b>	<b>-</b>	<b>414,288</b>
	<b>TOTAL - Expenditures</b>	<b>586,431</b>	<b>626,978</b>	<b>697,673</b>	<b>695,676</b>	<b>704,609</b>	<b>0</b>	<b>704,609</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      RECREATION & COMMUNITY SERVICES  
PROGRAM          General Administration

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 3710 - 975 - 949	Interfund Transfers Fees & Charges	30,430	30,430	30,430	30,430	30,430	0	30,430
		-	-	-	-	0	0	0
1 - 5 - 3710 - 820 - 812	Provincial Grants Provincial Grants Other Revenues	0	0	-	183,035	0	360,922	360,922
		-	-	-	183,035	-	360,922	360,922
1 - 5 - 3710 - 870 - 813	Elderly Persons Centre Grant	51,430	51,957	43,500	43,470	45,000		45,000
1 - 5 - 3710 - 870 - 200	Game Day Insurance Recovery	22,708	21,106	12,000	5,233	12,000		12,000
1 - 5 - 3710 - 870 - 300	Miscellaneous	1,025	1,916	1,500	15,514	1,500		1,500
	<b>Sub total</b>	<b>75,164</b>	<b>74,980</b>	<b>57,000</b>	<b>64,217</b>	<b>58,500</b>	<b>-</b>	<b>58,500</b>
	<b>TOTAL - Revenue</b>	<b>105,594</b>	<b>105,410</b>	<b>87,430</b>	<b>277,682</b>	<b>88,930</b>	<b>360,922</b>	<b>449,852</b>
	<b>NET</b>	<b>480,838</b>	<b>521,568</b>	<b>610,243</b>	<b>417,994</b>	<b>615,679</b>	<b>-360,922</b>	<b>254,757</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **RECREATION & COMMUNITY SERVICES**  
**PROGRAM**          **St. Jacobs Arena**

2020 Full-time Equivalent    1.55  
2021 Full-time Equivalent    1.55

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	131,447	121,211	145,401	113,740	135,456	0	135,456
Equipment Costs	48,778	50,188	32,500	36,952	33,500	0	33,500
Facility Costs	109,017	112,206	91,186	104,086	95,000	0	95,000
Operating/Material Costs	21,865	27,057	15,700	5,810	36,200	0	36,200
External Contracts	-	-	-	-	0	0	0
Other Costs	83,152	86,587	91,829	91,829	91,429	0	91,429
Subsidized Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>394,258</b>	<b>397,248</b>	<b>376,616</b>	<b>352,416</b>	<b>391,585</b>	<b>0</b>	<b>391,585</b>

**PROGRAM REVENUE**

Interfund Transfers	15,113	22,337	10,000	3,740	34,000	0	34,000
Fees & Charges	249,677	252,186	265,475	177,666	205,810	0	205,810
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	5,079	2,533	5,800	1,468	1,000	0	1,000
<b>TOTAL - Revenue</b>	<b>269,868</b>	<b>277,057</b>	<b>281,275</b>	<b>182,874</b>	<b>240,810</b>	<b>0</b>	<b>240,810</b>
<b>NET</b>	<b>124,390</b>	<b>120,192</b>	<b>95,341</b>	<b>169,542</b>	<b>150,775</b>	<b>0</b>	<b>150,775</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM St. Jacobs Arena

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 3740 - 010 - 001	Full Time Salaries	89,058	86,899	98,740	80,980	93,012		93,012
1 - 6 - 3740 - 010 - 002	Part Time Salaries	11,943	10,433	13,128	6,538	11,000		11,000
1 - 6 - 3740 - 010 - 011	Concession Salaries	1,499	368	250	0	0		0
1 - 6 - 3740 - 020 - 021	CPP	3,847	3,839	5,182	4,188	5,337		5,337
1 - 6 - 3740 - 020 - 022	EI	1,884	1,556	2,448	1,560	2,254		2,254
1 - 6 - 3740 - 020 - 023	Group Benefits	10,075	6,827	11,371	8,923	9,571		9,571
1 - 6 - 3740 - 020 - 025	OMERS	7,871	7,951	8,392	7,047	8,591		8,591
1 - 6 - 3740 - 020 - 026	EHT	1,984	255	2,230	1,719	2,171		2,171
1 - 6 - 3740 - 020 - 027	WSIB	3,285	3,082	3,660	2,786	3,520		3,520
	<b>Sub total</b>	<b>131,447</b>	<b>121,211</b>	<b>145,401</b>	<b>113,740</b>	<b>135,456</b>	<b>0</b>	<b>135,456</b>
<b>Equipment Costs</b>								
1 - 6 - 3740 - 080 - 081	Fuel	8,904	10,871	5,500	10,110	8,000		8,000
1 - 6 - 3740 - 080 - 082	External Repairs	0	54	1,000	833	500		500
1 - 6 - 3740 - 090 - 098	Equipment R & M	14,874	19,512	12,000	7,207	11,000		11,000
1 - 6 - 3740 - 090 - 121	Service Contracts	25,000	19,751	14,000	18,801	14,000		14,000
	<b>Sub total</b>	<b>48,778</b>	<b>50,188</b>	<b>32,500</b>	<b>36,952</b>	<b>33,500</b>	<b>0</b>	<b>33,500</b>
<b>Facility Costs</b>								
1 - 6 - 3740 - 110 - 098	Building R & M	15,298	17,488	13,250	13,484	14,000		14,000
1 - 6 - 3740 - 120 - 123	Snow removal	9,798	10,489	10,000	5,933	10,000		10,000
1 - 6 - 3740 - 150 - 151	Hydro	58,345	59,180	46,936	59,003	48,500		48,500
1 - 6 - 3740 - 150 - 152	Heat	9,867	9,950	9,500	9,280	9,500		9,500
1 - 6 - 3740 - 150 - 153	Water	6,304	5,861	4,500	6,294	5,000		5,000
1 - 6 - 3740 - 150 - 154	Sewer	9,405	9,238	7,000	10,093	8,000		8,000
	<b>Sub total</b>	<b>109,017</b>	<b>112,206</b>	<b>91,186</b>	<b>104,086</b>	<b>95,000</b>	<b>0</b>	<b>95,000</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3740 - 200 - 216	Concession	3,905	2,136	3,500	0	0		0
1 - 6 - 3740 - 270 - 271	Office Supplies	851	593	200	98	200		200
1 - 6 - 3740 - 270 - 276	Telephone	1,996	1,991	2,000	1,972	2,000		2,000
1 - 6 - 3740 - 758 - 800	Minor Capital	15,113	22,337	10,000	3,740	34,000		34,000
	<b>Sub total</b>	<b>21,865</b>	<b>27,057</b>	<b>15,700</b>	<b>5,810</b>	<b>36,200</b>	<b>0</b>	<b>36,200</b>
<b>External Contracts</b>								
		-	-	-	-	0	0	0
<b>Other Costs</b>								
1 - 6 - 3740 - 190 - 962	Transfer to Insurance Reserve	16,564	18,048	17,134	17,134	17,296		17,296
1 - 6 - 3740 - 190 - 965	Transfer to Equipment Reserve Fund	12,208	8,721	8,895	8,895	8,333		8,333
1 - 6 - 3740 - 190 - 966	Transfer to Building Reserve Fund	54,380	59,818	65,800	65,800	65,800		65,800
	<b>Sub total</b>	<b>83,152</b>	<b>86,587</b>	<b>91,829</b>	<b>91,829</b>	<b>91,429</b>	<b>0</b>	<b>91,429</b>
	<b>TOTAL - Expenditures</b>	<b>394,258</b>	<b>397,248</b>	<b>376,616</b>	<b>352,416</b>	<b>391,585</b>	<b>0</b>	<b>391,585</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM St. Jacobs Arena

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>								
1 - 5 - 3740 - 190 - 949	Contribution from Reserve Fund	15,113	22,337	10,000	3,740	34,000	0	34,000
1 - 5 - 3740 - 830 - 831	Donation	-	-	-	-	0	-	0
	<b>Sub total</b>	<b>15,113</b>	<b>22,337</b>	<b>10,000</b>	<b>3,740</b>	<b>34,000</b>	<b>0</b>	<b>34,000</b>
<b>Fees &amp; Charges</b>								
1 - 5 - 3740 - 840 - 840	General Rentals	112,331	117,075	116,075	67,447	94,707	-	94,707
1 - 5 - 3740 - 840 - 839	Girls Minor Hockey	38,779	43,271	41,500	41,974	32,297	-	32,297
1 - 5 - 3740 - 840 - 841	Minor Hockey	95,383	85,645	105,400	66,868	76,575	-	76,575
1 - 5 - 3740 - 840 - 842	Minor Ringette	1,482	278	-	303	0	-	0
1 - 5 - 3740 - 840 - 844	Public Skating	1,701	3,557	2,500	1,075	2,231	-	2,231
1 - 5 - 3740 - 840 - 845	Floor	-	1,599	-	0	0	-	0
1 - 5 - 3740 - 840 - 854	Board of Education	-	762	-	0	0	-	0
	<b>Sub total</b>	<b>249,677</b>	<b>252,186</b>	<b>265,475</b>	<b>177,666</b>	<b>205,810</b>	<b>-</b>	<b>205,810</b>
<b>Provincial Grants</b>								
		-	-	-	-	0	0	0
<b>Other Revenues</b>								
1 - 5 - 3740 - 870 - 216	Concessions	3,788	1,533	4,800	677	0	-	0
1 - 5 - 3740 - 870 - 273	Advertising	790	499	500	291	500	-	500
1 - 5 - 3740 - 870 - 885	Lions Grass Cutting	500	500	500	500	500	-	500
	<b>Sub total</b>	<b>5,079</b>	<b>2,533</b>	<b>5,800</b>	<b>1,468</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>
	<b>TOTAL - Revenue</b>	<b>269,868</b>	<b>277,057</b>	<b>281,275</b>	<b>182,874</b>	<b>240,810</b>	<b>-</b>	<b>240,810</b>
	<b>NET</b>	<b>124,390</b>	<b>120,192</b>	<b>95,341</b>	<b>169,542</b>	<b>150,775</b>	<b>0</b>	<b>150,775</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT RECREATION & COMMUNITY SERVICES**  
**PROGRAM Woolwich Memorial Centre**

2020 Full-time Equivalent 9.91  
2021 Full-time Equivalent 9.91

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	1,497,721	1,515,732	1,418,797	1,029,852	1,289,754	0	1,289,754
Equipment Costs	218,205	233,995	144,150	189,412	296,200	0	296,200
Facility Costs	695,702	753,162	632,685	524,204	519,500	0	519,500
Operating/Material Costs	234,442	150,557	145,060	64,705	53,000	0	53,000
External Contracts	96,335	92,093	84,317	57,156	63,000	0	63,000
Other Costs	142,317	154,998	164,584	164,584	160,637	0	160,637
<b>TOTAL - Expenditures</b>	<b>2,884,723</b>	<b>2,900,538</b>	<b>2,589,593</b>	<b>2,029,913</b>	<b>2,382,091</b>	<b>0</b>	<b>2,382,091</b>

**PROGRAM REVENUE**

Interfund Transfers	112,411	54,283	35,000	21,672	30,000	0	30,000
Fees & Charges	1,088,016	1,180,420	1,168,385	557,240	900,650	-	900,650
Provincial Grants	17,013	1,890	15,000	11,377	15,000	0	15,000
Other Revenue	263,059	242,111	298,256	102,494	97,930	0	97,930
<b>TOTAL - Revenue</b>	<b>1,480,500</b>	<b>1,478,704</b>	<b>1,516,641</b>	<b>692,784</b>	<b>1,043,580</b>	<b>0</b>	<b>1,043,580</b>
<b>NET</b>	<b>1,404,223</b>	<b>1,421,833</b>	<b>1,072,952</b>	<b>1,337,129</b>	<b>1,338,511</b>	<b>0</b>	<b>1,338,511</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Woolwich Memorial Centre

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
<b>Arena Staff</b>								
1 - 6 - 3721 - 010 - 001	Full Time Salaries	496,080	457,970	450,656	381,044	450,656		450,656
1 - 6 - 3721 - 010 - 002	Part Time Salaries	105,367	146,910	75,297	98,268	80,000		80,000
1 - 6 - 3721 - 020 - 021	CPP	-	-	-	20,178			
1 - 6 - 3721 - 020 - 022	EI	-	-	-	8,633			
1 - 6 - 3721 - 020 - 025	OMERS	-	-	-	32,489			
1 - 6 - 3721 - 020 - 026	EHT	-	-	-	9,182			
1 - 6 - 3721 - 020 - 027	WSIB	-	-	-	14,879			
<b>Aquatic Staff</b>								
1 - 6 - 3731 - 010 - 001	Aquatic - Full-time	63,894	69,549	75,239	17,176	76,706		76,706
1 - 6 - 3731 - 010 - 002	Aquatic - Part-time	260,338	256,878	255,500	110,397	175,000		175,000
1 - 6 - 3731 - 020 - 021	CPP	-	-	-	3,587			
1 - 6 - 3731 - 020 - 022	EI	-	-	-	2,856			
1 - 6 - 3731 - 020 - 025	OMERS	-	-	-	3,603			
1 - 6 - 3731 - 020 - 026	EHT	-	-	-	2,580			
1 - 6 - 3731 - 020 - 027	WSIB	-	-	-	4,181			
<b>Administrative Staff</b>								
1 - 6 - 3711 - 010 - 001	Administrative - Full-time	156,214	172,334	147,370	139,600	150,537		150,537
1 - 6 - 3711 - 010 - 002	Customer Service - Part-time	73,274	76,663	73,500	38,248	73,000		73,000
1 - 6 - 3711 - 010 - 003	Program Instruction - Part-time	11,099	13,241	11,150	17,517	11,150		11,150
1 - 6 - 3711 - 010 - 011	Concession Salaries	53,121	49,254	49,315	17,847	0		0
1 - 6 - 3711 - 020 - 021	CPP	41,161	42,929	55,858	7,467	51,436		51,436
1 - 6 - 3711 - 020 - 022	EI	24,347	24,679	25,839	3,600	20,303		20,303
1 - 6 - 3711 - 020 - 023	Group Benefits	73,062	68,791	74,254	67,898	79,308		79,308
1 - 6 - 3711 - 020 - 025	OMERS	68,778	64,132	62,462	16,261	64,151		64,151
1 - 6 - 3711 - 020 - 026	EHT	24,360	24,962	23,709	4,359	20,963		20,963
1 - 6 - 3711 - 020 - 027	WSIB	43,499	41,935	32,848	7,009	30,744		30,744
1 - 6 - 3711 - 040 - 044	Membership Fees	909	1,720	1,450	811	1,450		1,450
1 - 6 - 3711 - 040 - 046	Training and Development	482	1,463	1,850	0	1,850		1,850
1 - 6 - 3711 - 040 - 048	Uniforms	1,736	2,321	2,500	181	2,500		2,500
<b>Sub total</b>		<b>1,497,721</b>	<b>1,515,732</b>	<b>1,418,797</b>	<b>1,029,852</b>	<b>1,289,754</b>	<b>0</b>	<b>1,289,754</b>
<b>Equipment Costs</b>								
1 - 6 - 3725 - 080 - 081	Fuel	3,006	2,231	3,950	2,646	3,000		3,000
1 - 6 - 3725 - 080 - 082	External Repairs	1,380	388	2,200	1,536	2,200		2,200
1 - 6 - 3725 - 090 - 098	Equipment R & M	133,177	108,645	42,500	71,290	50,000		50,000
1 - 6 - 3731 - 090 - 098	Pool - Equipment R & M	-	33,683	17,000	20,551	22,000		22,000
1 - 6 - 3725 - 090 - 121	Service Contracts	80,641	89,048	78,500	93,389	219,000		219,000
<b>Sub total</b>		<b>218,205</b>	<b>233,995</b>	<b>144,150</b>	<b>189,412</b>	<b>296,200</b>	<b>0</b>	<b>296,200</b>
<b>Facility Costs</b>								
1 - 6 - 3725 - 110 - 098	Building R & M	100,482	103,725	82,500	84,079	82,500		82,500
1 - 6 - 3725 - 110 - 125	Grounds Maintenance	4,230	6,500	5,000	1,990	7,500		7,500
1 - 6 - 3725 - 120 - 123	Snow removal	26,502	34,081	27,500	28,749	28,500		28,500
1 - 6 - 3725 - 150 - 151	Hydro	426,434	464,774	369,108	283,050	216,000		216,000
1 - 6 - 3725 - 150 - 152	Heat	72,280	70,452	95,892	82,513	130,000		130,000
1 - 6 - 3725 - 150 - 153	Water	26,052	28,178	20,685	18,777	21,000		21,000
1 - 6 - 3725 - 150 - 154	Sewer	39,722	45,452	32,000	25,047	34,000		34,000
<b>Sub total</b>		<b>695,702</b>	<b>753,162</b>	<b>632,685</b>	<b>524,204</b>	<b>519,500</b>	<b>0</b>	<b>519,500</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Woolwich Memorial Centre

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPT	ADJUSTMENTS	2021 BUDGET
<b>Operating/Material Costs</b>								
1 - 6 - 3725 - 200 - 216	Concession	52,322	46,627	55,500	19,056	0		0
1 - 6 - 3725 - 210 - 112	Program Supplies	10,582	4,050	5,100	2,022	2,500		2,500
1 - 6 - 3725 - 210 - 290	Aquatic Program Supplies	23,858	18,483	13,000	4,228	8,000		8,000
1 - 6 - 3725 - 200 - 273	Rink Board / Program Advertising	19,673	16,800	19,500	8,361	2,500		2,500
1 - 6 - 3725 - 270 - 271	Office Supplies	3,445	3,175	4,500	3,089	3,500		3,500
1 - 6 - 3725 - 270 - 276	Telephone	5,424	4,617	5,500	5,152	4,500		4,500
1 - 6 - 3725 - 270 - 278	Bank Charges	1,096	1,321	960	801	1,000		1,000
1 - 6 - 3725 - 270 - 218	Event & Trade Show	6,517	380	500	0	500		500
1 - 6 - 3725 - 270 - 300	Miscellaneous	7,153	822	500	323	500		500
1 - 6 - 3725 - 758 - 800	Minor Capital	104,372	54,283	40,000	21,672	30,000		30,000
	<b>Sub total</b>	<b>234,442</b>	<b>150,557</b>	<b>145,060</b>	<b>64,705</b>	<b>53,000</b>	<b>0</b>	<b>53,000</b>
	<b>External Contracts</b>	-	-	-	-	0	0	0
	<b>Other Costs</b>							
1 - 6 - 3725 - 190 - 962	Transfer to Insurance Reserve	27,641	30,118	28,592	28,592	28,864		28,864
1 - 6 - 3725 - 190 - 965	Transfer to Equipment Reserve Fund	16,792	17,208	17,552	17,552	13,333		13,333
1 - 6 - 3725 - 190 - 966	Transfer to Building Reserve Fund	97,884	107,672	118,440	118,440	118,440		118,440
	<b>Sub total</b>	<b>142,317</b>	<b>154,998</b>	<b>164,584</b>	<b>164,584</b>	<b>160,637</b>	<b>0</b>	<b>160,637</b>
<b>Fitness Centre</b>								
1 - 6 - 3726 - 010 - 002	Fitness - Parttime	84,073	86,861	77,817	48,126	58,000		58,000
1 - 6 - 3726 - 020 - 021	CPP	-	-	-	1,605			
1 - 6 - 3726 - 020 - 022	EI	-	-	-	1,049			
1 - 6 - 3726 - 020 - 025	OMERS	-	-	-	1,315			
1 - 6 - 3726 - 020 - 026	EHT	-	-	-	930			
1 - 6 - 3726 - 020 - 027	WSIB	-	-	-	1,507			
1 - 6 - 3726 - 210 - 515	External Contracts	1,613	3,336	3,500	739	3,000		3,000
1 - 6 - 3726 - 210 - 517	Materials	10,649	1,896	3,000	1,885	2,000		2,000
	<b>Sub total</b>	<b>96,335</b>	<b>92,093</b>	<b>84,317</b>	<b>57,156</b>	<b>63,000</b>	<b>0</b>	<b>63,000</b>
	<b>TOTAL - Expenditures</b>	<b>2,884,723</b>	<b>2,900,538</b>	<b>2,589,593</b>	<b>2,029,913</b>	<b>2,382,091</b>	<b>-</b>	<b>2,382,091</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Woolwich Memorial Centre

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>								
1 - 5 - 3725 - 190 - 949	Contribution from Reserve Fund	104,372	54,283	35,000	21,672	30,000	0	30,000
1 - 5 - 3726 - 190 - 949	Contribution from Reserve Fund	8,039	-	-	-	0	0	0
	<b>Sub total</b>	<b>112,411</b>	<b>54,283</b>	<b>35,000</b>	<b>21,672</b>	<b>30,000</b>	<b>-</b>	<b>30,000</b>
<b>Fees &amp; Charges - Ice Rental</b>								
1 - 5 - 3725 - 840 - 840	General Ice Rentals	253,844	273,525	259,000	157,367	224,853		224,853
1 - 5 - 3725 - 840 - 845	Floor	6,141	5,514	10,000	0	5,000		5,000
1 - 5 - 3725 - 870 - 884	Event & Trade Show	4,177	0	2,500	0	0		0
1 - 5 - 3725 - 840 - 850	Sugar Kings	31,968	41,259	44,000	12,721	28,510		28,510
1 - 5 - 3725 - 840 - 839	Girls Minor Hockey	76,849	85,230	80,000	63,645	66,473		66,473
1 - 5 - 3725 - 840 - 841	Minor Hockey	218,824	227,247	225,008	140,794	183,386		183,386
1 - 5 - 3725 - 840 - 842	Minor Ringette	275	875	-	648	0		0
1 - 5 - 3725 - 840 - 843	Figure Skating	-	-2,011	-	0	0		0
1 - 5 - 3725 - 840 - 861	Sledge Hockey	6,639	10,947	7,600	2,731	3,682		3,682
1 - 5 - 3725 - 840 - 844	Public Skating	16,328	16,929	18,000	5,260	7,004		7,004
1 - 5 - 3725 - 840 - 854	Board of Education	7,184	7,334	7,500	3,595	5,122		5,122
	<b>Sub total</b>	<b>622,229</b>	<b>666,850</b>	<b>653,608</b>	<b>386,760</b>	<b>524,030</b>	<b>-</b>	<b>524,030</b>
<b>Fees &amp; Charges - Aquatic</b>								
1 - 5 - 3725 - 845 - 815	Learn to Swim	215,269	242,010	218,000	54,537	159,852		159,852
1 - 5 - 3725 - 845 - 816	Advanced	-	0	-	0	0		0
1 - 5 - 3725 - 845 - 819	Public Swims	83,714	92,494	105,060	41,856	78,677		78,677
1 - 5 - 3725 - 840 - 865	Pool Rentals	16,415	14,187	16,500	2,362	11,112		11,112
1 - 5 - 3725 - 840 - 245	Swim Club	12,785	12,594	12,500	7,129	10,675		10,675
1 - 5 - 3725 - 840 - 847	Board of Education - staff	-	0	4,717	0	4,717		4,717
	<b>Sub total</b>	<b>328,183</b>	<b>361,286</b>	<b>356,777</b>	<b>105,885</b>	<b>265,033</b>	<b>-</b>	<b>265,033</b>
<b>Fees &amp; Charges - Fitness</b>								
1 - 5 - 3726 - 845 - 817	Fitness Centre Memberships	137,604	152,284	158,000	64,595	111,587		111,587
	<b>Sub total</b>	<b>137,604</b>	<b>152,284</b>	<b>158,000</b>	<b>64,595</b>	<b>111,587</b>	<b>-</b>	<b>111,587</b>
<b>Provincial Grants</b>								
1 - 5 - 3725 - 810 - 812	Provincial Grants	17,013	1,890	15,000	7,316	15,000		15,000
1 - 5 - 3725 - 810 - 811	Federal Grants	-	-	-	4,061	0		0
	<b>Sub total</b>	<b>17,013</b>	<b>1,890</b>	<b>15,000</b>	<b>11,377</b>	<b>15,000</b>	<b>-</b>	<b>15,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Woolwich Memorial Centre

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Other Revenues</b>								
1 - 5 - 3725 - 830 - 823	Recreation Program Registration	28,932	24,688	35,000	6,993	12,730		12,730
1 - 5 - 3725 - 830 - 831	Donation	1,000	6,704	1,000	0	1,000		1,000
1 - 5 - 3725 - 870 - 846	Community Rooms	19,311	34,168	30,000	9,887	21,868		21,868
1 - 5 - 3725 - 870 - 874	Rent/Lease	25,764	24,817	28,300	26,290	25,832		25,832
1 - 5 - 3725 - 870 - 216	Concessions	109,213	99,453	128,500	30,523	4,000		4,000
1 - 5 - 3725 - 870 - 273	Advertising	45,264	40,183	60,500	20,292	18,000		18,000
1 - 5 - 3725 - 870 - 300	Miscellaneous/Game Day Insurance	22,620	3,187	4,000	857	4,000		4,000
1 - 5 - 3725 - 870 - 200	Lion's Hall Hydro	10,956	8,910	10,956	7,652	10,500		10,500
	<b>Sub total</b>	<b>263,059</b>	<b>242,111</b>	<b>298,256</b>	<b>102,494</b>	<b>97,930</b>	<b>-</b>	<b>97,930</b>
	<b>TOTAL - Revenue</b>	<b>1,480,500</b>	<b>1,478,704</b>	<b>1,516,641</b>	<b>692,784</b>	<b>1,043,580</b>	<b>-</b>	<b>1,043,580</b>
	<b>NET</b>	<b>1,404,223</b>	<b>1,421,833</b>	<b>1,072,952</b>	<b>1,337,129</b>	<b>1,338,511</b>	<b>0</b>	<b>1,338,511</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      RECREATION & COMMUNITY SERVICES**  
**PROGRAM          Parks**

2020 Full-time Equivalent      3.99  
2021 Full-time Equivalent      3.99

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	302,643	374,947	405,225	366,255	408,991	-	408,991
Equipment Costs	40,360	54,531	29,350	33,935	29,200	0	29,200
Facility Costs	63,871	32,458	34,339	19,661	26,300	0	26,300
Operating/Material Costs	138,679	158,208	283,687	108,372	241,237	0	241,237
External Contracts	87,645	139,591	141,000	120,394	141,000	0	141,000
Other Costs/Fees For Service	53,322	63,188	68,195	68,195	74,280	0	74,280
Woolwich Trails	54,961	66,834	39,420	25,821	31,350	25,000	56,350
<b>TOTAL - Expenditures</b>	<b>741,481</b>	<b>889,756</b>	<b>1,001,216</b>	<b>742,632</b>	<b>952,358</b>	<b>25,000</b>	<b>977,358</b>

**PROGRAM - REVENUE**

Interfund Transfers	34,552	48,631	118,000	46,245	152,450	25,000	177,450
Fees & Charges	59,620	52,907	66,500	4,112	52,000	0	52,000
Provincial Grants	8,400	1,000	98,400	22,665	20,000	-	20,000
Other Revenue	18,922	50,050	14,700	7,036	32,000	0	32,000
<b>TOTAL - Revenues</b>	<b>121,494</b>	<b>152,588</b>	<b>297,600</b>	<b>80,058</b>	<b>256,450</b>	<b>25,000</b>	<b>281,450</b>
<b>NET</b>	<b>619,987</b>	<b>737,169</b>	<b>703,616</b>	<b>662,574</b>	<b>695,908</b>	<b>0</b>	<b>695,908</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Parks

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 3750 - 010 - 001	Full Time Salaries	143,044	203,813	183,000	180,787	191,220		191,220
1 - 6 - 3750 - 010 - 002	Part Time Salaries	34,995	29,010	61,777	42,179	50,000		50,000
1 - 6 - 3750 - 020 - 021	CPP	6,723	9,503	11,511	10,372	11,971		11,971
1 - 6 - 3750 - 020 - 022	EI	3,481	4,697	5,292	4,304	4,913		4,913
1 - 6 - 3750 - 020 - 023	Group Benefits	17,045	14,943	22,088	16,999	19,376		19,376
1 - 6 - 3750 - 020 - 025	OMERS	12,564	17,518	15,933	16,089	16,243		16,243
1 - 6 - 3750 - 020 - 026	EHT	3,560	2,775	4,729	4,373	4,704		4,704
1 - 6 - 3750 - 020 - 027	WSIB	6,735	7,442	7,761	7,086	7,659		7,659
	<b>Sub total</b>	<b>228,146</b>	<b>289,700</b>	<b>312,091</b>	<b>282,189</b>	<b>306,086</b>	<b>0</b>	<b>306,086</b>
<b>Equipment Costs</b>								
1 - 6 - 3750 - 080 - 081	Fuel	17,399	17,123	10,500	14,458	10,500		10,500
1 - 6 - 3750 - 080 - 082	External Repairs	22,962	36,012	17,650	17,960	17,500		17,500
1 - 6 - 3750 - 080 - 362	License Fee	0	1,397	1,200	1,517	1,200		1,200
	<b>Sub total</b>	<b>40,360</b>	<b>54,531</b>	<b>29,350</b>	<b>33,935</b>	<b>29,200</b>	<b>0</b>	<b>29,200</b>
<b>Facility Costs</b>								
1 - 6 - 3750 - 150 - 151	Hydro	7,522	6,716	8,000	4,652	6,000		6,000
1 - 6 - 3750 - 150 - 152	Heat	-	-	-	-	0		0
1 - 6 - 3750 - 150 - 153	Water	53,277	23,038	24,000	13,189	18,000		18,000
1 - 6 - 3750 - 150 - 154	Sewer	3,071	2,704	2,339	1,820	2,300		2,300
	<b>Sub total</b>	<b>63,871</b>	<b>32,458</b>	<b>34,339</b>	<b>19,661</b>	<b>26,300</b>	<b>0</b>	<b>26,300</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3750 - 100 - 102	Maintenance & Supplies	89,769	67,953	63,787	46,044	63,787		63,787
1 - 6 - 3750 - 100 - 103	Maintenance - Trees	15,518	43,472	30,000	42,115	30,000		30,000
1 - 6 - 3750 - 100 - 104	Maintenance - Parking Lots	-	3,404	-	-	0		0
1 - 6 - 3750 - 758 - 800	Minor Capital	33,392	43,379	189,900	20,212	147,450		147,450
	<b>Sub total</b>	<b>138,679</b>	<b>158,208</b>	<b>283,687</b>	<b>108,372</b>	<b>241,237</b>	<b>0</b>	<b>241,237</b>
<b>External Contracts</b>								
1 - 6 - 3750 - 200 - 121	Maintenance Contracts	87,645	139,591	141,000	120,394	141,000		141,000
	<b>Sub total</b>	<b>87,645</b>	<b>139,591</b>	<b>141,000</b>	<b>120,394</b>	<b>141,000</b>	<b>0</b>	<b>141,000</b>
<b>Other Costs</b>								
1 - 6 - 3750 - 190 - 962	Transfer to Insurance Reserve	22,853	24,902	23,639	23,639	23,864		23,864
1 - 6 - 3750 - 190 - 965	Transfer to Equipment Reserve Fund	13,378	19,486	23,876	23,876	29,736		29,736
1 - 6 - 3750 - 190 - 966	Transfer to Building Reserve Fund	17,091	18,800	20,680	20,680	20,680		20,680
	<b>Sub total</b>	<b>53,322</b>	<b>63,188</b>	<b>68,195</b>	<b>68,195</b>	<b>74,280</b>	<b>0</b>	<b>74,280</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Parks

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Woolwich Trails</b>								
1 - 6 - 3759 - 010 - 001	Trails Salaries	0	37,018	73,348	64,916	74,778		74,778
1 - 6 - 3759 - 010 - 002	Trails PT Salaries	74,497	40,115	-	0	7,500		7,500
1 - 6 - 3759 - 020 - 021	CPP	0	1,299	2,749	2,929	3,183		3,183
1 - 6 - 3759 - 020 - 022	EI	0	468	1,204	1,090	1,199		1,199
1 - 6 - 3759 - 020 - 023	Group Benefits	0	719	4,478	4,228	4,607		4,607
1 - 6 - 3759 - 020 - 025	OMERS	0	3,748	7,578	7,529	7,787		7,787
1 - 6 - 3759 - 020 - 026	EHT	0	719	1,430	1,288	1,458		1,458
1 - 6 - 3759 - 020 - 027	WSIB	0	1,161	2,347	2,087	2,393		2,393
1 - 6 - 3759 - 040 - 041	Mileage	829	1,770	850	614	850		850
1 - 6 - 3759 - 100 - 105	Trail Maintenance	26,507	11,206	11,500	6,135	10,000		10,000
1 - 6 - 3759 - 100 - 106	TWEEC	19,142	48,946	18,000	18,490	13,000		13,000
1 - 6 - 3759 - 100 - 107	Clean Waterways	1,157	2,414	3,570	0	0		0
1 - 6 - 3759 - 100 - XXX	Greening/Climate	0	0	-	0	0	25,000	25,000
1 - 6 - 3759 - 100 - 108	Woolwich Healthy Communities	2,238	2,497	3,000	582	2,500		2,500
1 - 6 - 3759 - 758 - 800	Minor Capital	5,088	-	2,500	0	5,000		5,000
	<b>Sub total</b>	<b>129,458</b>	<b>152,080</b>	<b>132,554</b>	<b>109,887</b>	<b>134,255</b>	<b>25,000</b>	<b>159,255</b>
	<b>TOTAL -Expenditures</b>	<b>741,481</b>	<b>889,756</b>	<b>1,001,216</b>	<b>742,632</b>	<b>952,358</b>	<b>25,000</b>	<b>977,358</b>

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>								
1 - 5 - 3750 - 190 - 948	Contribution from Special Circum. Fund	-	-	-	5,639	0		0
1 - 5 - 3750 - 190 - 949	Contribution from Reserve Fund	33,392	43,379	118,000	24,687	152,450	25,000	177,450
1 - 5 - 3750 - 830 - 831	Donations	1,160	5,252	-	15,919	0		0
	<b>Sub total</b>	<b>34,552</b>	<b>48,631</b>	<b>118,000</b>	<b>46,245</b>	<b>152,450</b>	<b>25,000</b>	<b>177,450</b>
<b>Fees &amp; Charges</b>								
1 - 5 - 3750 - 840 - 849	Diamond Rental	24,087	19,624	28,000	2,885	20,000		20,000
1 - 5 - 3750 - 840 - 821	Park Rental	3,852	3,682	4,000	296	3,500		3,500
1 - 5 - 3750 - 840 - 822	Soccer Pitch Rental	4,117	4,176	4,000	512	2,500		2,500
1 - 5 - 3750 - 840 - 238	Minor Ball	6,333	4,520	8,000	352	8,000		8,000
1 - 5 - 3750 - 840 - 237	Youth Soccer	21,230	20,905	22,500	66	18,000		18,000
	<b>Sub total</b>	<b>59,620</b>	<b>52,907</b>	<b>66,500</b>	<b>4,112</b>	<b>52,000</b>	<b>-</b>	<b>52,000</b>
1 - 5 - 3750 - 810 - 811	<b>Federal Grants</b>	<b>8,400</b>	<b>1,000</b>	<b>8,500</b>	<b>22,665</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>
1 - 5 - 3750 - 810 - 812	<b>Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>89,900</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Revenues</b>								
1 - 5 - 3750 - 870 - 106	TWEEC	7,168	36,004	5,700	1,118	20,000		20,000
1 - 5 - 3750 - 870 - 300	Miscellaneous	9,328	10,539	6,500	2,450	9,500		9,500
1 - 5 - 3750 - 870 - 832	Board of Ed Recovery (snow clearing)	2,426	3,507	2,500	3,468	2,500		2,500
	<b>Sub total</b>	<b>18,922</b>	<b>50,050</b>	<b>14,700</b>	<b>7,036</b>	<b>32,000</b>	<b>0</b>	<b>32,000</b>
	<b>TOTAL - Revenue</b>	<b>121,494</b>	<b>152,588</b>	<b>297,600</b>	<b>80,058</b>	<b>256,450</b>	<b>25,000</b>	<b>281,450</b>
	<b>NET</b>	<b>619,987</b>	<b>737,169</b>	<b>703,616</b>	<b>662,574</b>	<b>695,908</b>	<b>0</b>	<b>695,908</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT RECREATION & COMMUNITY SERVICES**  
**PROGRAM Recreation Programming and Community Development**

2020 Full-time Equivalent 1.21  
2021 Full-time Equivalent 1.21

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	228,225	204,875	243,634	169,742	197,159	-	197,159
Equipment Costs	-	-	-	-	-	-	-
Facility Costs	62,041	76,466	69,311	69,128	61,800	-	61,800
Operating/Material Costs	106,936	80,416	79,325	39,117	60,475	-	60,475
External Contracts	42,936	48,617	31,500	23,813	22,000	-	22,000
Other Costs/Fees For Service	-	-	-	-	-	-	-
Subsidized Costs	-	-	-	-	-	-	-
<b>TOTAL - Expenditures</b>	<b>440,138</b>	<b>410,373</b>	<b>423,770</b>	<b>301,800</b>	<b>341,434</b>	<b>0</b>	<b>341,434</b>

**PROGRAM - REVENUE**

Interfund Transfers	23,046	28,591	32,000	3,320	25,250	-	25,250
Fees & Charges	192,068	199,505	217,904	77,322	137,080	-	137,080
Provincial Grants	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
<b>TOTAL - Revenues</b>	<b>215,114</b>	<b>228,095</b>	<b>249,904</b>	<b>80,642</b>	<b>162,330</b>	<b>0</b>	<b>162,330</b>
<b>NET</b>	<b>225,025</b>	<b>182,278</b>	<b>173,866</b>	<b>221,158</b>	<b>179,104</b>	<b>0</b>	<b>179,104</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Recreation Programming and Community Development

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Bloomingsdale Recreation Centre</b>								
<b>Staff Costs</b>								
1 - 6 - 3751 - 010 - 001	Full Time Salaries	11,797	7,321	8,296	6,690	9,189		9,189
1 - 6 - 3751 - 010 - 002	Part Time Salaries	25,253	28,517	30,000	9,544	10,000		10,000
1 - 6 - 3751 - 020 - 021	CPP	0	464	1,748	649	776		776
1 - 6 - 3751 - 020 - 022	EI	0	255	884	337	366		366
1 - 6 - 3751 - 020 - 023	Group Benefits	0	58	1,192	561	854		854
1 - 6 - 3751 - 020 - 025	OMERS	0	119	803	673	903		903
1 - 6 - 3751 - 020 - 026	EHT	0	233	747	321	374		374
1 - 6 - 3751 - 020 - 027	WSIB	0	377	1,225	520	607		607
<b>Sub total</b>		<b>37,049</b>	<b>37,345</b>	<b>44,895</b>	<b>19,296</b>	<b>23,069</b>	<b>-</b>	<b>23,069</b>
<b>Equipment Costs</b>								
1 - 6 - 3751 - 080 - 081	Fuel	-	-	-	-	0		0
1 - 6 - 3751 - 080 - 082	External Repairs	-	-	-	-	0		0
1 - 6 - 3751 - 080 - 362	License Fee	-	-	-	-	0		0
<b>Sub total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Facility Costs</b>								
1 - 6 - 3751 - 150 - 151	Hydro	2,894	2,842	3,000	1,419	2,750		2,750
1 - 6 - 3751 - 150 - 152	Heat	5,547	4,194	4,500	4,680	4,000		4,000
1 - 6 - 3751 - 150 - 153	Water	-	-	-	-	0		0
1 - 6 - 3751 - 150 - 154	Sewer	-	-	-	-	0		0
1 - 6 - 3751 - 110 - 098	Maintenance/repair	2,348	524	2,500	555	1,500		1,500
<b>Sub total</b>		<b>10,789</b>	<b>7,560</b>	<b>10,000</b>	<b>6,655</b>	<b>8,250</b>	<b>0</b>	<b>8,250</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3751 - 100 - 102	Maintenance & Supplies	3,113	3,580	2,000	3,024	2,000		2,000
1 - 6 - 3751 - 170 - 270	Contrib to Rec Assoc/Gen Admin	200	-	200	-	200		200
1 - 6 - 3751 - 270 - 276	Telephone	962	968	950	965	950		950
1 - 6 - 3751 - 270 - 271	Office Supplies/Program Supplies	-	21	75	-	75		75
1 - 6 - 3751 - 758 - 800	Minor Capital	0	7,533	2,000	0	2,500		2,500
<b>Sub total</b>		<b>4,275</b>	<b>12,103</b>	<b>5,225</b>	<b>3,989</b>	<b>5,725</b>	<b>0</b>	<b>5,725</b>
<b>External Contracts</b>								
1 - 6 - 3751 - 200 - 121	Maintenance Contracts	-	-	-	-	0		0
<b>Sub total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL -Expenditures</b>		<b>52,113</b>	<b>57,008</b>	<b>60,120</b>	<b>29,940</b>	<b>37,044</b>	<b>0</b>	<b>37,044</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Recreation Programming and Community Development

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>								
1 - 5 - 3751 - 190 - 949	Contribution from Reserve Fund	-	7,533	2,000	-	2,500		2,500
		-	7,533	2,000	-	2,500	0	2,500
<b>Fees &amp; Charges</b>								
1 - 5 - 3751 - 840 - 849	Diamond Rental	-	-	-	-	5,000		5,000
	Park Rental	-	-	-	-	0		0
	Soccer Pitch Rental	-	-	-	-	0		0
1 - 5 - 3751 - 840 - 846	Centre Rentals	-	-	-	-	15,000		15,000
	Program Registration				3,587	0		0
1 - 5 - 3751 - 870 - 200	Contribution from Rec Assoc. (Wage)	28,367	29,713	33,654	0	0		0
	<b>Sub total</b>	<b>28,367</b>	<b>29,713</b>	<b>33,654</b>	<b>3,587</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>
	<b>TOTAL - Revenue</b>	<b>28,367</b>	<b>37,246</b>	<b>35,654</b>	<b>3,587</b>	<b>22,500</b>	<b>0</b>	<b>22,500</b>
	<b>NET</b>	<b>23,746</b>	<b>19,762</b>	<b>24,466</b>	<b>26,353</b>	<b>14,544</b>	<b>0</b>	<b>14,544</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Recreation Programming and Community Development

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Breslau Recreation Centre</b>								
<b>Staff Costs</b>								
1 - 6 - 3752 - 010 - 001	Full Time Salaries	71,661	44,288	41,538	48,070	45,021		45,021
1 - 6 - 3752 - 010 - 002	Part Time Salaries	36,468	38,370	30,750	25,381	25,000		25,000
1 - 6 - 3752 - 010 - 018	Facility Attendants - Janitorial / Rental	22,290	18,062	30,000	8,948	20,000		20,000
1 6 3752 - 010 - 121	Program Instruction	21,031	29,363	18,000	5,493	10,000		10,000
1 6 3752 - 020 - 021	CPP	0	1,937	5,634	3,425	4,958		4,958
1 6 3752 - 020 - 022	EI	0	1,122	2,679	1,628	2,103		2,103
1 6 3752 - 020 - 023	Group Benefits	0	58	5,656	2,914	6,366		6,366
1 6 3752 - 020 - 025	OMERS	0	934	3,553	4,133	4,029		4,029
1 6 3752 - 020 - 026	EHT	0	1,017	2,268	1,554	2,028		2,028
1 6 3752 - 020 - 027	WSIB	0	1,643	3,721	2,518	3,285		3,285
<b>Sub total</b>		<b>151,450</b>	<b>136,794</b>	<b>143,799</b>	<b>104,065</b>	<b>122,790</b>	<b>-</b>	<b>122,790</b>
<b>Equipment Costs</b>								
1 - 6 - 3752 - 080 - 081	Fuel	-	-	-	-	0		0
1 - 6 - 3752 - 080 - 082	External Repairs	-	-	-	-	0		0
1 - 6 - 3752 - 080 - 362	License Fee	-	-	-	-	0		0
<b>Sub total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Facility Costs</b>								
1 - 6 - 3752 - 150 - 151	Hydro	18,468	21,503	18,500	18,198	18,500		18,500
1 - 6 - 3752 - 150 - 152	Heat	6,225	2,355	6,565	4,692	4,000		4,000
1 - 6 - 3752 - 150 - 153	Water	1,321	2,198	1,968	2,095	2,000		2,000
1 - 6 - 3752 - 150 - 154	Sewer	-	830	1,500	2,229	1,500		1,500
1 - 6 - 3752 - 270 - 276	Telephone	1,890	1,825	1,800	1,722	1,900		1,900
1 - 6 - 3752 - 110 - 098	Maintenance/repair	8,424	21,335	9,500	15,613	9,500		9,500
<b>Sub total</b>		<b>36,327</b>	<b>50,046</b>	<b>39,833</b>	<b>44,548</b>	<b>37,400</b>	<b>0</b>	<b>37,400</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3752 - 100 - 102	Maintenance & Supplies	13,186	10,841	11,000	4,492	7,000		7,000
1 6 3752 - 200 - 123	Snow Removal	13,586	12,482	11,550	18,220	12,000		12,000
1 - 6 - 3752 - 170 - 270	General Administration	4,897	486	3,000	-	2,000		2,000
1 - 6 - 3752 - 270 - 271	Office Supplies/Program Supplies	10,646	5,155	5,000	1,724	2,500		2,500
1 - 6 - 3752 - 758 - 800	Minor Capital	12,635	9,181	19,500	3,320	14,000		14,000
<b>Sub total</b>		<b>54,949</b>	<b>38,146</b>	<b>50,050</b>	<b>27,756</b>	<b>37,500</b>	<b>0</b>	<b>37,500</b>
<b>External Contracts</b>								
1 - 6 - 3752 - 200 - 121	Maintenance Contracts	25,941	20,468	8,000	9,212	8,000		8,000
1 - 6 - 3752 - 200 - 515	External Contracts	-	-	-	-	-		-
<b>Sub total</b>		<b>25,941</b>	<b>20,468</b>	<b>8,000</b>	<b>9,212</b>	<b>8,000</b>	<b>-</b>	<b>8,000</b>
<b>TOTAL -Expenditures</b>		<b>268,667</b>	<b>245,454</b>	<b>241,682</b>	<b>185,581</b>	<b>205,690</b>	<b>0</b>	<b>205,690</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Recreation Programming and Community Development

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>								
1 - 5 - 3752 - 190 - 949	Contribution from Reserve Fund	12,635	9,181	19,500	3,320	14,000	0	14,000
		<b>12,635</b>	<b>9,181</b>	<b>19,500</b>	<b>3,320</b>	<b>14,000</b>	<b>0</b>	<b>14,000</b>
<b>Fees &amp; Charges</b>								
1 - 5 - 3752 - 840 - 849	Diamond Rental	17,790	14,444	20,000	2,857	14,000		14,000
1 - 5 - 3752 - 840 - 821	Park Rental	130	260	500	0	500		500
1 - 5 - 3752 - 840 - 822	Soccer Pitch Rental	0	0	-	0	0		0
1 - 5 - 3752 - 840 - 846	Centre Rentals	73,040	87,935	80,500	49,046	52,628		52,628
1 - 5 - 3752 - 830 - 823	Programs	35,550	30,584	37,500	12,683	24,345		24,345
1 - 5 - 3752 - 870 - 300	Miscellaneous	789	1,200	1,500	450	1,000		1,000
	<b>Sub total</b>	<b>127,299</b>	<b>134,422</b>	<b>140,000</b>	<b>65,036</b>	<b>92,473</b>	<b>0</b>	<b>92,473</b>
	<b>TOTAL - Revenue</b>	<b>139,934</b>	<b>143,604</b>	<b>159,500</b>	<b>68,355</b>	<b>106,473</b>	<b>-</b>	<b>106,473</b>
	<b>NET</b>	<b>128,733</b>	<b>101,850</b>	<b>82,182</b>	<b>117,226</b>	<b>99,217</b>	<b>0</b>	<b>99,217</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Recreation Programming and Community Development

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Conestogo Recreation Centre</b>								
<b>Staff Costs</b>								
1 - 6 - 3753 - 010 - 001	Full Time Salaries	3,867	2,801	3,346	3,373	2,742		2,742
1 - 6 - 3753 - 010 - 002	Part Time Salaries	-	-	-	-	0		0
1 - 6 - 3753 - 020 - 021	CPP	0	39	213	155	211		211
1 - 6 - 3753 - 020 - 022	EI	0	12	96	62	96		96
1 - 6 - 3753 - 020 - 023	Group Benefits	0	58	693	374	623		623
1 - 6 - 3753 - 020 - 025	OMERS	0	97	538	372	521		521
1 - 6 - 3753 - 020 - 026	EHT	0	20	104	72	97		97
1 - 6 - 3753 - 020 - 027	WSIB	0	32	171	116	168		168
	<b>Sub total</b>	<b>3,867</b>	<b>3,058</b>	<b>5,161</b>	<b>4,524</b>	<b>4,458</b>	<b>0</b>	<b>4,458</b>
<b>Equipment Costs</b>								
	<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Facility Costs</b>								
1 - 6 - 3753 - 150 - 151	Hydro	2,262	1,408	2,000	1,247	1,000		1,000
1 - 6 - 3753 - 150 - 152	Heat	1,992	1,685	1,500	2,549	1,500		1,500
1 - 6 - 3753 - 150 - 153	Water	430	384	500	217	250		250
1 - 6 - 3753 - 150 - 154	Sewer	-	-	-	-	0		0
	<b>Sub total</b>	<b>4,684</b>	<b>3,477</b>	<b>4,000</b>	<b>4,013</b>	<b>2,750</b>	<b>0</b>	<b>2,750</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3753 - 100 - 102	Maintenance & Supplies	13,619	7,383	2,000	4,822	1,000		1,000
1 - 6 - 3753 - 170 - 270	General Administration	-	-	-	-	0		0
1 - 6 - 3753 - 270 - 273	Adverstising	-	-	-	-	0		0
1 - 6 - 3753 - 270 - 271	Office Supplies/Program Supplies	-	-	-	-	0		0
1 - 6 - 3753 - 758 - 800	Minor Capital	-	2,237	1,500	-	1,000		1,000
	<b>Sub total</b>	<b>13,619</b>	<b>9,620</b>	<b>3,500</b>	<b>4,822</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>
<b>External Contracts</b>								
	<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL -Expenditures</b>	<b>22,170</b>	<b>16,155</b>	<b>12,661</b>	<b>13,359</b>	<b>9,208</b>	<b>0</b>	<b>9,208</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>								
1 - 5 - 3753 - 190 - 949	Contribution from Reserve Fund	-	2,237	1,500	-	1,000		1,000
		-	<u>2,237</u>	<u>1,500</u>	-	<u>1,000</u>	<u>0</u>	<u>1,000</u>
<b>Fees &amp; Charges</b>								
1 - 5 - 3753 - 840 - 849	Diamond Rental	3,590	2,003	4,000	-	0		0
1 - 5 - 3753 - 840 - 821	Park Rental		-	-	-	0		0
1 - 5 - 3753 - 840 - 846	Centre Rentals	3,937	1,980	3,000	681	3,000		3,000
1 - 5 - 3753 - 870 - 200	Contribution from Rec Assoc. (Wage)	-	-	-	-	0		0
	<b>Sub total</b>	<u>7,528</u>	<u>3,983</u>	<u>7,000</u>	<u>681</u>	<u>3,000</u>	<u>0</u>	<u>3,000</u>
	<b>TOTAL - Revenue</b>	<u>7,528</u>	<u>6,220</u>	<u>8,500</u>	<u>681</u>	<u>4,000</u>	<u>-</u>	<u>4,000</u>
	<b>NET</b>	<u>14,642</u>	<u>9,935</u>	<u>4,161</u>	<u>12,678</u>	<u>5,208</u>	<u>0</u>	<u>5,208</u>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Recreation Programming and Community Development

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Heidelberg Recreation Centre</b>								
<b>Staff Costs</b>								
1 - 6 - 3755 - 010 - 001	Full Time Salaries	8,857	5,971	9,280	11,039	10,339		10,339
1 - 6 - 3755 - 010 - 002	Part Time Salaries	6,795	5,994	11,000	5,601	9,000		9,000
1 - 6 - 3755 - 020 - 021	CPP	0	237	851	665	781		781
1 - 6 - 3755 - 020 - 022	EI	0	119	477	306	371		371
1 - 6 - 3755 - 020 - 023	Group Benefits	0	58	1,358	789	932		932
1 - 6 - 3755 - 020 - 025	OMERS	0	340	892	1,400	1,009		1,009
1 - 6 - 3755 - 020 - 026	EHT	0	113	415	308	377		377
1 - 6 - 3755 - 020 - 027	WSIB	0	182	681	500	612		612
	<b>Sub total</b>	<b>15,652</b>	<b>13,013</b>	<b>24,954</b>	<b>20,608</b>	<b>23,421</b>	<b>0</b>	<b>23,421</b>
<b>Equipment Costs</b>								
	<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Facility Costs</b>								
1 - 6 - 3755 - 150 - 151	Hydro	2,149	2,285	2,250	1,765	2,250		2,250
1 - 6 - 3755 - 150 - 152	Heat	1,045	1,231	1,250	685	1,250		1,250
1 - 6 - 3755 - 150 - 153	Water	151	304	200	220	200		200
1 - 6 - 3755 - 150 - 154	Sewer	-	-	-	-	0		0
	<b>Sub total</b>	<b>3,345</b>	<b>3,821</b>	<b>3,700</b>	<b>2,671</b>	<b>3,700</b>	<b>0</b>	<b>3,700</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3755 - 100 - 102	Maintenance & Supplies	12,007	4,503	4,000	1,491	2,500		2,500
1 - 6 - 3755 - 170 - 270	Contrib to Rec Assoc/Gen Admin	-	-	-	-	0		0
1 - 6 - 3755 - 270 - 273	Adverstising	98	839	500	-	250		250
1 - 6 - 3755 - 270 - 271	Office Supplies/Program Supplies	-	-	250	-	250		250
1 - 6 - 3755 - 758 - 800	Minor Capital	9,094	1,510	7,500	-	3,250		3,250
	<b>Sub total</b>	<b>21,199</b>	<b>6,852</b>	<b>12,250</b>	<b>1,491</b>	<b>6,250</b>	<b>0</b>	<b>6,250</b>
<b>External Contracts</b>								
1 - 6 - 3755 - 200 - 121	Maintenance Contracts	-	6,483	6,000	7,002	6,500		6,500
	<b>Sub total</b>	<b>-</b>	<b>6,483</b>	<b>6,000</b>	<b>7,002</b>	<b>6,500</b>	<b>0</b>	<b>6,500</b>
	<b>TOTAL -Expenditures</b>	<b>40,195</b>	<b>30,168</b>	<b>46,904</b>	<b>31,771</b>	<b>39,871</b>	<b>0</b>	<b>39,871</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>								
1 - 5 - 3755 - 190 - 949	Contribution from Reserve Fund	9,094	1,510	7,500	0	3,250	0	3,250
		<b>9,094</b>	<b>1,510</b>	<b>7,500</b>	<b>-</b>	<b>3,250</b>	<b>0</b>	<b>3,250</b>
<b>Fees &amp; Charges</b>								
1 - 5 - 3755 - 820 - 849	Diamond Rental	2,826	2,940	2,750	-	2,000		2,000
1 - 5 - 3755 - 820 - 821	Park Rental	-	-	500	-	500		500
1 - 5 - 3755 - 820 - 822	Soccer Pitch Rental	-	-	-	-	0		0
1 - 5 - 3755 - 820 - 846	Centre Rentals	2,438	5,877	4,500	2,969	2,862		2,862
1 - 5 - 3755 - 820 - 823	Programs	4,117	5,986	6,500	1,368	4,000		4,000
1 - 5 - 3755 - 820 - 814	Wellesley Township	2,000	2,000	2,000	2,000	2,000		2,000
1 - 5 - 3755 - 870 - 200	Miscellaneous	1,947	0	2,500	0	2,000		2,000
	<b>Sub total</b>	<b>13,329</b>	<b>16,802</b>	<b>18,750</b>	<b>6,337</b>	<b>13,362</b>	<b>0</b>	<b>13,362</b>
	<b>TOTAL - Revenue</b>	<b>22,422</b>	<b>18,312</b>	<b>26,250</b>	<b>6,337</b>	<b>16,612</b>	<b>0</b>	<b>16,612</b>
	<b>NET</b>	<b>17,773</b>	<b>11,856</b>	<b>20,654</b>	<b>25,434</b>	<b>23,259</b>	<b>0</b>	<b>23,259</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Recreation Programming and Community Development

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Maryhill Recreation Centre</b>								
<b>Staff Costs</b>								
1 - 6 - 3756 - 010 - 001	Full Time Salaries	12,670	7,934	9,280	11,560	10,339		10,339
1 - 6 - 3756 - 010 - 002	Part Time Salaries	7,536	5,703	11,000	5,583	9,000		9,000
1 - 6 - 3756 - 020 - 021	CPP	0	221	798	709	781		781
1 - 6 - 3756 - 020 - 022	EI	0	114	453	313	371		371
1 - 6 - 3756 - 020 - 023	Group Benefits	0	72	1,358	789	932		932
1 - 6 - 3756 - 020 - 025	OMERS	0	333	892	1,465	1,009		1,009
1 - 6 - 3756 - 020 - 026	EHT	0	113	395	316	377		377
1 - 6 - 3756 - 020 - 027	WSIB	0	175	649	513	612		612
	<b>Sub total</b>	<b>20,206</b>	<b>14,665</b>	<b>24,825</b>	<b>21,249</b>	<b>23,421</b>	<b>-</b>	<b>23,421</b>
<b>Equipment Costs</b>								
1 - 6 - 3756 - 080 - 081	Fuel	-	-	-	-	0		0
1 - 6 - 3756 - 080 - 082	External Repairs	-	-	-	-	0		0
1 - 6 - 3756 - 080 - 362	License Fee	-	-	-	-	0		0
	<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Facility Costs</b>								
1 - 6 - 3756 - 150 - 151	Hydro	3,270	3,840	3,500	2,441	3,500		3,500
1 - 6 - 3756 - 150 - 152	Heat	928	1,180	1,219	1,301	1,200		1,200
1 - 6 - 3756 - 150 - 153	Water	853	1,101	1,107	1,129	1,100		1,100
1 - 6 - 3756 - 150 - 154	Sewer	-	-	-	-	0		0
1 - 6 - 3756 - 270 - 276	Telephone	789	792	952	789	900		900
1 - 6 - 3756 - 110 - 098	Maintenance/repair	1,057	4,649	5,000	5,581	3,000		3,000
	<b>Sub total</b>	<b>6,897</b>	<b>11,562</b>	<b>11,778</b>	<b>11,241</b>	<b>9,700</b>	<b>0</b>	<b>9,700</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3756 - 100 - 102	Maintenance & Supplies	11,390	5,545	6,300	1,060	4,000		4,000
1 - 6 - 3756 - 170 - 270	General Administration	-	0	250	-	250		250
1 - 6 - 3756 - 270 - 271	Office Supplies/Program Supplies	186	21	250	-	250		250
1 - 6 - 3756 - 758 - 800	Minor Capital	1,318	8,128	1,500	-	4,500		4,500
	<b>Sub total</b>	<b>12,894</b>	<b>13,694</b>	<b>8,300</b>	<b>1,060</b>	<b>9,000</b>	<b>0</b>	<b>9,000</b>
<b>External Contracts</b>								
1 - 6 - 3756 - 200 - 121	Maintenance Contracts	16,995	21,666	17,500	7,600	7,500		7,500
	<b>Sub total</b>	<b>16,995</b>	<b>21,666</b>	<b>17,500</b>	<b>7,600</b>	<b>7,500</b>	<b>0</b>	<b>7,500</b>
	<b>TOTAL -Expenditures</b>	<b>56,992</b>	<b>61,588</b>	<b>62,403</b>	<b>41,149</b>	<b>49,621</b>	<b>0</b>	<b>49,621</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>								
1 - 5 - 3756 - 190 - 949	Contribution from Reserve Fund	1,318	8,128	1,500	-	4,500		4,500
		<b>1,318</b>	<b>8,128</b>	<b>1,500</b>	<b>-</b>	<b>4,500</b>	<b>0</b>	<b>4,500</b>
<b>Fees &amp; Charges</b>								
1 - 5 - 3756 - 840 - 846	Community Hall	13,089	11,837	13,500	1,068	5,245		5,245
1 - 5 - 3756 - 830 - 823	Programs	1,642	2,747	5,000	613	3,000		3,000
1 - 5 - 3756 - 870 - 300	Miscellaneous	814	-	-	-	0		0
	<b>Sub total</b>	<b>15,545</b>	<b>14,584</b>	<b>18,500</b>	<b>1,681</b>	<b>8,245</b>	<b>-</b>	<b>8,245</b>
	<b>TOTAL - Revenue</b>	<b>16,863</b>	<b>22,712</b>	<b>20,000</b>	<b>1,681</b>	<b>12,745</b>	<b>-</b>	<b>12,745</b>
	<b>NET</b>	<b>40,130</b>	<b>38,875</b>	<b>42,403</b>	<b>39,468</b>	<b>36,876</b>	<b>0</b>	<b>36,876</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT RECREATION & COMMUNITY SERVICES**  
**PROGRAM Special Events & Community Programs**

2020 Full-time Equivalent 0.25  
2021 Full-time Equivalent 0.25

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	10,871	9,026	17,003	6,990	18,421	0	18,421
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	0	0	0
Operating/Material Costs	6,147	9,760	10,500	2,005	6,500	0	6,500
External Contracts	-	-	-	-	0	0	0
Other Costs	403	1,163	1,500	60	1,000	0	1,000
<b>TOTAL - Expenditures</b>	<b>17,421</b>	<b>19,949</b>	<b>29,003</b>	<b>9,055</b>	<b>25,921</b>	<b>0</b>	<b>25,921</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees & Charges	-	-	750	-	0	0	0
Provincial Grants	1,200	3,500	3,500	1,500	2,500	0	2,500
Other Revenue	4,799	4,758	8,500	723	8,500	0	8,500
<b>TOTAL - Revenue</b>	<b>5,999</b>	<b>8,258</b>	<b>12,750</b>	<b>2,223</b>	<b>11,000</b>	<b>0</b>	<b>11,000</b>
<b>NET</b>	<b>11,422</b>	<b>11,691</b>	<b>16,253</b>	<b>6,832</b>	<b>14,921</b>	<b>0</b>	<b>14,921</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Special Events & Community Programs

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 3760 - 010 - 001	Full Time Salaries	10,482	8,686	12,292	5,527	14,366		14,366
1 - 6 - 3760 - 010 - 002	Instructor Wages	355	225	-	-	0		0
1 - 6 - 3760 - 020 - 021	CPP	4	40	599	266	735		735
1 - 6 - 3760 - 020 - 022	EI	3	10	294	107	300		300
1 - 6 - 3760 - 020 - 023	Group Benefits	18	-	2,079	311	965		965
1 - 6 - 3760 - 020 - 025	OMERS	-	37	1,106	502	1,315		1,315
1 - 6 - 3760 - 020 - 026	EHT	3	8	240	106	280		280
1 - 6 - 3760 - 020 - 027	WSIB	5	20	393	171	460		460
	<b>Sub total</b>	<b>10,871</b>	<b>9,026</b>	<b>17,003</b>	<b>6,990</b>	<b>18,421</b>	<b>-</b>	<b>18,421</b>
<b>Equipment Costs</b>		-	-	-	-	0	0	0
<b>Facility Costs</b>								
1 - 6 - 3760 - 200 - 874	Facility Rental	-	-	-	-	0		0
	<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating/Materials Costs</b>								
1 - 6 - 3760 - 200 - 112	Program Supplies	345	459	2,000	226	1,500		1,500
1 - 6 - 3760 - 200 - 824	Special Activities	5,801	9,301	8,500	1,779	5,000		5,000
	<b>Sub total</b>	<b>6,147</b>	<b>9,760</b>	<b>10,500</b>	<b>2,005</b>	<b>6,500</b>	<b>0</b>	<b>6,500</b>
<b>External Contracts</b>		-	-	-	-		0	0
1 - 6 - 3760 - 270 - 219	Volunteer Recognition	403	1,163	1,500	60	1,000		1,000
	<b>Other Costs</b>	<b>403</b>	<b>1,163</b>	<b>1,500</b>	<b>60</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>
	<b>TOTAL - Expenditures</b>	<b>17,421</b>	<b>19,949</b>	<b>29,003</b>	<b>9,055</b>	<b>25,921</b>	<b>0</b>	<b>25,921</b>
<b>PROGRAM - REVENUE</b>								
<b>Interfund Transfers</b>		-	-	-	-	0	0	0
<b>Fees &amp; Charges</b>								
1 - 5 - 3760 - 830 - 823	Registration	-	-	750	-	0		0
	<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>750</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
1 - 5 - 3760 - 820 - 812	Provincial Grants	1,200	3,500	3,500	1,500	2,500	0	2,500
<b>Other Revenue</b>								
1 - 5 - 3760 - 870 - 824	Special Activities	4,799	4,758	8,500	723	8,500		8,500
1 - 5 - 3760 - 870 - 825	Band Concerts	-	-	-	-	0		0
	<b>Sub total</b>	<b>4,799</b>	<b>4,758</b>	<b>8,500</b>	<b>723</b>	<b>8,500</b>	<b>0</b>	<b>8,500</b>
	<b>TOTAL - Revenue</b>	<b>5,999</b>	<b>8,258</b>	<b>12,750</b>	<b>2,223</b>	<b>11,000</b>	<b>-</b>	<b>11,000</b>
	<b>NET</b>	<b>11,422</b>	<b>11,691</b>	<b>16,253</b>	<b>6,832</b>	<b>14,921</b>	<b>0</b>	<b>14,921</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      RECREATION & COMMUNITY SERVICES**  
**PROGRAM          Day Camps**

2020 Full-time Equivalent    0.00  
2021 Full-time Equivalent    0.00

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	75,020	84,445	91,775	59,839	66,995	0	66,995
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	-	-	-	-	0	0	0
Operating/Material Costs	10,151	18,335	12,000	3,165	6,000	0	6,000
External Contracts	-	-	-	-	0	0	0
Other Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>85,170</b>	<b>102,780</b>	<b>103,775</b>	<b>63,004</b>	<b>72,995</b>	<b>0</b>	<b>72,995</b>

**PROGRAM - REVENUE**

Interfund Transfers	-	-	-	-	0	0	0
Fees & Charges	90,511	121,420	122,000	46,999	80,000	0	80,000
Provincial/Federal Grants	10,080	1,000	9,000	17,470	12,000	0	12,000
Other Revenues	579	475	650	-	0	0	0
<b>TOTAL - Revenues</b>	<b>101,170</b>	<b>122,895</b>	<b>131,650</b>	<b>64,469</b>	<b>92,000</b>	<b>0</b>	<b>92,000</b>
<b>NET</b>	<b>-16,000</b>	<b>-20,114</b>	<b>-27,875</b>	<b>-1,465</b>	<b>-19,005</b>	<b>0</b>	<b>-19,005</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Day Camps

PROGRAM - EXPENDITURES

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 3770 - 010 - 002	Part Time Wages	60,257	68,628	74,500	53,645	53,000		53,000
1 - 6 - 3770 - 020 - 021	CPP	1,944	1,683	3,623	1,632	2,698		2,698
1 - 6 - 3770 - 020 - 022	EI	1,400	1,426	1,735	1,187	1,067		1,067
1 - 6 - 3770 - 020 - 023	Group Benefits	-	-	0	-	-		0
1 - 6 - 3770 - 020 - 025	OMERS	-	-	0	-	-		0
1 - 6 - 3770 - 020 - 026	EHT	1,175	1,332	1,414	1,046	1,034		1,034
1 - 6 - 3770 - 020 - 027	WSIB	2,584	2,214	2,320	1,695	1,696		1,696
1 - 6 - 3770 - 040 - 041	Mileage	-	-	200	-	-		0
1 - 6 - 3770 - 040 - 048	Uniforms	737	1,865	500	450	500		500
1 - 6 - 3770 - 200 - 117	Leadership Training	939	1,314	1,500	183	1,500		1,500
1 - 6 - 3770 - 200 - 116	Pool Guard	5,983	5,983	5,983	-	5,500		5,500
	<b>Sub total</b>	<b>75,020</b>	<b>84,445</b>	<b>91,775</b>	<b>59,839</b>	<b>66,995</b>	<b>0</b>	<b>66,995</b>
<b>Equipment Costs</b>								
		-	-	-	-	0	0	0
<b>Facility Costs</b>								
1 - 6 - 3770 - 200 - 874	Facility Rental	-	-	-	-	0	0	0
		-	-	-	-	0	0	0
<b>Operating/Materials Costs</b>								
1 - 6 - 3770 - 210 - 112	Program Supplies	10,151	18,335	12,000	3,165	6,000		6,000
	<b>Sub total</b>	<b>10,151</b>	<b>18,335</b>	<b>12,000</b>	<b>3,165</b>	<b>6,000</b>	<b>0</b>	<b>6,000</b>
<b>External Contracts</b>								
		-	-	-	-	0	0	0
<b>Other Costs</b>								
1 - 6 - 3770 - 200 - 262	Refunds	-	-	-	-	0	0	0
	<b>Sub total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - Expenditures</b>		<b>85,170</b>	<b>102,780</b>	<b>103,775</b>	<b>63,004</b>	<b>72,995</b>	<b>0</b>	<b>72,995</b>
<b>PROGRAM - REVENUE</b>								
<b>Interfund Transfers</b>								
		-	-	-	-	0	0	0
<b>Fees &amp; Charges</b>								
1 - 5 - 3770 - 830 - 823	Registrations	90,511	121,420	122,000	46,999	80,000		80,000
	<b>Sub total</b>	<b>90,511</b>	<b>121,420</b>	<b>122,000</b>	<b>46,999</b>	<b>80,000</b>	<b>0</b>	<b>80,000</b>
1 - 5 - 3770 - 810 - 812	Provincial Grants	-	-	9,000	-	12,000		12,000
1 - 5 - 3770 - 870 - 811	Federal Grants	10,080	1,000	-	17,470	0		0
<b>Other Revenues</b>								
1 - 5 - 3770 - 870 - 300	Miscellaneous	209	105	150	-	0		0
1 - 5 - 3770 - 830 - 831	Donations	370	370	500	-	0		0
	<b>Sub total</b>	<b>579</b>	<b>475</b>	<b>650</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - Revenue</b>		<b>101,170</b>	<b>122,895</b>	<b>131,650</b>	<b>64,469</b>	<b>92,000</b>	<b>-</b>	<b>92,000</b>
<b>NET</b>		<b>-16,000</b>	<b>-20,114</b>	<b>-27,875</b>	<b>-1,465</b>	<b>-19,005</b>	<b>0</b>	<b>-19,005</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      RECREATION & COMMUNITY SERVICES**  
**PROGRAM          Libraries**

2020 Full-time Equivalent      0.60  
2021 Full-time Equivalent      0.60

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	3,079	2,525	5,801	3,127	6,110	0	6,110
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	1,364	3,043	2,200	3,445	2,500	0	2,500
Operating/Materials Costs	6,221	4,159	9,500	2,624	23,000	0	23,000
External Contracts	-	-	-	-	0	0	0
Other Costs	10,910	11,993	13,059	13,059	13,067	0	13,067
Subsidized Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>21,573</b>	<b>21,719</b>	<b>30,560</b>	<b>22,254</b>	<b>44,677</b>	<b>0</b>	<b>44,677</b>

**PROGRAM - REVENUE**

Interfund Transfers	4,503	-	5,000	-	20,000	0	20,000
Fees & Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	-	-	-	-	0	0	0
<b>TOTAL - Revenue</b>	<b>4,503</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>
<b>NET</b>	<b>17,071</b>	<b>21,719</b>	<b>25,560</b>	<b>22,254</b>	<b>24,677</b>	<b>0</b>	<b>24,677</b>



## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Libraries

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 3800 - 010 - 001	Full Time Wages	2,406	2,078	4,363	2,268	4,592		4,592
1 - 6 - 3800 - 020 - 021	CPP	64	59	165	102	187		187
1 - 6 - 3800 - 020 - 022	EI	26	23	72	41	72		72
1 - 6 - 3800 - 020 - 023	Group Benefits	235	139	527	312	546		546
1 - 6 - 3800 - 020 - 025	OMERS	188	145	449	272	483		483
1 - 6 - 3800 - 020 - 026	EHT	41	30	85	50	90		90
1 - 6 - 3800 - 020 - 027	WSIB	119	50	140	82	140		140
	<b>Sub total</b>	<b>3,079</b>	<b>2,525</b>	<b>5,801</b>	<b>3,127</b>	<b>6,110</b>	<b>-</b>	<b>6,110</b>
<b>Equipment Costs</b>								
		-	-	-	-	0	0	0
<b>Facility Costs</b>								
1 - 6 - 3800 - 120 - 123	Snow Removal	1,364	3,043	2,200	3,445	2,500		2,500
1 - 6 - 3800 - 120 - 124	Garbage	-	-	-	-	0		0
	<b>Sub total</b>	<b>1,364</b>	<b>3,043</b>	<b>2,200</b>	<b>3,445</b>	<b>2,500</b>	<b>0</b>	<b>2,500</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3800 - 120 - 098	Library Outside Maintenance	1,718	4,159	4,500	2,624	3,000		3,000
1 - 6 - 3800 - 758 - 800	Minor Capital	4,503	-	5,000	-	20,000		20,000
	<b>Sub total</b>	<b>6,221</b>	<b>4,159</b>	<b>9,500</b>	<b>2,624</b>	<b>23,000</b>	<b>0</b>	<b>23,000</b>
<b>External Contracts</b>								
		-	-	-	-	0	0	0
<b>Other Costs</b>								
1 - 6 - 3800 - 190 - 962	Transfer to Insurance Reserve	811	884	839	839	847		847
1 - 6 - 3800 - 190 - 966	Transfer to Building Reserve Fund	10,099	11,109	12,220	12,220	12,220		12,220
	<b>Sub total</b>	<b>10,910</b>	<b>11,993</b>	<b>13,059</b>	<b>13,059</b>	<b>13,067</b>	<b>0</b>	<b>13,067</b>
<b>TOTAL - Expenditures</b>		<b>21,573</b>	<b>21,719</b>	<b>30,560</b>	<b>22,254</b>	<b>44,677</b>	<b>0</b>	<b>44,677</b>
<b>PROGRAM - REVENUE</b>								
<b>Interfund Transfers</b>								
1 - 5 - 3800 - 190 - 949	Transfer from Building Reserve	4,503	-	5,000	-	20,000	0	20,000
	<b>Sub Total</b>	<b>4,503</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>
<b>Fees &amp; Charges</b>								
		-	-	-	-	0	0	0
<b>Provincial Grants</b>								
		-	-	-	-	0	0	0
1 - 5 - 3800 - 870 - 300	<b>Other Revenue</b>						0	0
<b>TOTAL - Revenue</b>		<b>4,503</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>
<b>NET</b>		<b>17,071</b>	<b>21,719</b>	<b>25,560</b>	<b>22,254</b>	<b>24,677</b>	<b>0</b>	<b>24,677</b>

done

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**                      **RECREATION & COMMUNITY SERVICES**  
**PROGRAM**                            **Other Township Owned Facilities**

2020 Full-time Equivalent    0.60  
2021 Full-time Equivalent    0.60

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	4,549	3,401	5,801	3,127	6,110	0	6,110
Equipment Costs	-	-	-	-	0	0	0
Facility Costs	39,039	25,509	31,776	24,764	30,368	-	30,368
Operating/Material Costs	4,977	928	3,000	7,833	10,000	0	10,000
External Contracts	16,399	13,127	68,000	20,352	15,000	0	15,000
Other Costs	31,267	34,359	37,253	37,253	37,286	0	37,286
Subsidized Costs	-	-	-	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>96,231</b>	<b>77,324</b>	<b>145,830</b>	<b>93,329</b>	<b>98,764</b>	<b>0</b>	<b>98,764</b>

**PROGRAM - REVENUE**

Interfund Transfers	4,977	928	50,000	20,352	10,000	0	10,000
Fees & Charges	114,527	116,054	125,645	112,428	126,725	0	126,725
Provincial Grants	-	-	-	-	0	0	0
Other Revenues	-	-	-	-	0	0	0
<b>TOTAL - Revenues</b>	<b>119,504</b>	<b>116,982</b>	<b>175,645</b>	<b>132,780</b>	<b>136,725</b>	<b>0</b>	<b>136,725</b>
<b>NET</b>	<b>-23,273</b>	<b>-39,658</b>	<b>-29,815</b>	<b>-39,450</b>	<b>-37,961</b>	<b>0</b>	<b>-37,961</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Other Township Owned Facilities

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>							
1 - 6 - 3795 - 010 - 001 Full Time Wages	3,555	2,725	4,363	2,268	4,592		4,592
1 - 6 - 3795 - 020 - 021 CPP	95	88	165	102	187		187
1 - 6 - 3795 - 020 - 022 EI	39	34	72	41	72		72
1 - 6 - 3795 - 020 - 023 Group Benefits	347	228	527	312	546		546
1 - 6 - 3795 - 020 - 025 OMERS	272	211	449	272	483		483
1 - 6 - 3795 - 020 - 026 EHT	60	43	85	50	90		90
1 - 6 - 3795 - 020 - 027 WSIB	182	72	140	82	140		140
<b>Sub Total</b>	<b>4,549</b>	<b>3,401</b>	<b>5,801</b>	<b>3,127</b>	<b>6,110</b>	<b>0</b>	<b>6,110</b>
<b>Equipment Costs</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Facility Costs</b>							
<u>Bristow Park Building - Elmira</u>							
1 - 6 - 3795 - 712 - 098 VIC (Elmira/St. Jacobs) - R & M	4,350	-	590	11	590		590
1 - 6 - 3795 - 712 - 151 VIC (Elmira/St. Jacobs) - Hydro	1,699	1,489	1,695	1,131	1,695		1,695
1 - 6 - 3795 - 712 - 152 VIC (Elmira/St. Jacobs) - Heat	-	-	-	-	0		0
1 - 6 - 3795 - 712 - 153 VIC (Elmira/St. Jacobs) - Water	136	168	236	159	200		200
1 - 6 - 3795 - 712 - 154 VIC (Elmira/St. Jacobs) - Sewer	109	176	469	162	200		200
<b>Sub Total</b>	<b>6,295</b>	<b>1,833</b>	<b>2,990</b>	<b>1,464</b>	<b>2,685</b>	<b>-</b>	<b>2,685</b>
<u>Warehouse - St. Jacobs</u>							
1 - 6 - 3795 - 764 - 098 Warehouse - R & M	2,079	1,475	2,710	2,579	2,500		2,500
1 - 6 - 3795 - 764 - 151 Warehouse - Hydro	8,521	8,366	9,992	7,240	9,000		9,000
1 - 6 - 3795 - 764 - 152 Warehouse - Heat	4,746	4,802	5,156	4,790	5,100		5,100
1 - 6 - 3795 - 764 - 153 Warehouse - Water	292	410	275	437	275		275
1 - 6 - 3795 - 764 - 154 Warehouse - Sewer	380	569	308	539	308		308
1 - 6 - 3795 - 764 - 155 Warehouse - Taxes	6,956	7,657	7,345	7,715	7,500		7,500
<b>Sub Total</b>	<b>22,974</b>	<b>23,279</b>	<b>25,786</b>	<b>23,300</b>	<b>24,683</b>	<b>-</b>	<b>24,683</b>
<u>Miscellaneous</u>							
1 - 6 - 3795 - 772 - 098 Surplus Building Costs-General Repairs	9,771	397	3,000	-	3,000		3,000
<b>Sub Total</b>	<b>9,771</b>	<b>397</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>
<b>Operating/Material Costs</b>							
1 - 6 - 3795 - 758 - 800 Minor Capital	4,977	928	3,000	7,833	10,000		10,000
<b>Sub Total</b>	<b>4,977</b>	<b>928</b>	<b>3,000</b>	<b>7,833</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>
<b>External Contracts</b>							
1 - 6 - 3795 - 711 - 121 Contract Facilities Inspection	16,399	13,127	68,000	20,352	15,000		15,000
<b>Sub Total</b>	<b>16,399</b>	<b>13,127</b>	<b>68,000</b>	<b>20,352</b>	<b>15,000</b>	<b>-</b>	<b>15,000</b>
<b>Other Costs</b>							
1 - 6 - 3795 - 190 - 962 Transfer to Insurance Reserve	3,300	3,595	3,413	3,413	3,446		3,446
1 - 6 - 3795 - 190 - 966 Transfer to Building Reserve Fund	27,967	30,764	33,840	33,840	33,840		33,840
<b>Sub Total</b>	<b>31,267</b>	<b>34,359</b>	<b>37,253</b>	<b>37,253</b>	<b>37,286</b>	<b>0</b>	<b>37,286</b>
<b>TOTAL -Expenditures</b>	<b>96,231</b>	<b>77,324</b>	<b>145,830</b>	<b>93,329</b>	<b>98,764</b>	<b>-</b>	<b>98,764</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Other Township Owned Facilities

PROGRAM - REVENUE

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Interfund Transfers</b>							
1 - 5 - 3795 - 190 - 949 Transfer from Reserve Fund	4,977	928	50,000	20,352	10,000	0	10,000
<b>Sub Total</b>	<b>4,977</b>	<b>928</b>	<b>50,000</b>	<b>20,352</b>	<b>10,000</b>	<b>-</b>	<b>10,000</b>
<b>Fees &amp; Charges</b>							
<u>Warehouse (St. Jacobs) &amp; VIC (Elmira)</u>							
1 - 5 - 3795 - 870 - 151 Hydro	10,221	9,855	10,515	8,371	10,500		10,500
1 - 5 - 3795 - 870 - 152 Heat	4,746	4,802	6,000	4,790	6,000		6,000
1 - 5 - 3795 - 870 - 153 Water	292	410	375	437	375		375
1 - 5 - 3795 - 870 - 154 Sewer	380	569	350	539	350		350
1 - 5 - 3795 - 870 - 155 Taxes	6,956	7,657	9,505	7,715	9,500		9,500
1 - 5 - 3795 - 870 - 874 Rent	91,933	92,761	98,900	90,576	100,000		100,000
1 - 5 - 3795 - 870 - 200 Misc Recoverable	-	-	-	-	-		0
<b>Sub Total</b>	<b>114,527</b>	<b>116,054</b>	<b>125,645</b>	<b>112,428</b>	<b>126,725</b>	<b>0</b>	<b>126,725</b>
<b>Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - Revenue</b>	<b>119,504</b>	<b>116,982</b>	<b>175,645</b>	<b>132,780</b>	<b>136,725</b>	<b>0</b>	<b>136,725</b>
<b>NET</b>	<b>-23,273</b>	<b>-39,658</b>	<b>-29,815</b>	<b>-39,450</b>	<b>-37,961</b>	<b>0</b>	<b>-37,961</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT            RECREATION & COMMUNITY SERVICES**  
**PROGRAM                Administrative Building**

2020 Full-time Equivalent    0.90  
2021 Full-time Equivalent    0.90

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	Staff Costs	4,541	3,401	8,580	13,723	12,005	0	12,005
	Equipment Costs	-	-	-	-	0	0	0
	Facility Costs	18,105	19,184	32,900	18,799	31,900	0	31,900
	Operating/Material Costs	70,523	84,584	81,089	85,148	89,500	0	89,500
	External Contracts	39,386	40,624	42,756	34,542	44,000	0	44,000
	Other Costs	28,037	30,823	33,640	33,640	33,656	0	33,656
	Subsidized Costs	-	-	-	-	0	0	0
	<b>TOTAL Expenditures</b>	<b>160,593</b>	<b>178,616</b>	<b>198,965</b>	<b>185,852</b>	<b>211,061</b>	<b>0</b>	<b>211,061</b>

**PROGRAM - REVENUE**

Interfund Transfer	9,051	22,289	5,000	13,250	24,500	0	24,500
Fees and Charges	-	-	-	-	0	0	0
Provincial Grants	-	-	-	-	0	0	0
Other Revenue	181,921	187,811	193,965	193,966	186,561	0	186,561
<b>TOTAL - Revenue</b>	<b>190,972</b>	<b>210,100</b>	<b>198,965</b>	<b>207,216</b>	<b>211,061</b>	<b>0</b>	<b>211,061</b>

<b>NET</b>	<b>- 30,380</b>	<b>- 31,484</b>	<b>- -</b>	<b>21,364</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT RECREATION & COMMUNITY SERVICES  
PROGRAM Administrative Building

PROGRAM - EXPENDITURES

ACCOUNT DESCRIPTION		2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
1 - 6 - 3794 - 010 - 001	Full Time Wages	3,555	2,724	6,448	11,187	9,756		9,756
1 - 6 - 3794 - 020 - 021	CPP	95	88	247	339	280		280
1 - 6 - 3794 - 020 - 022	EI	39	34	108	121	108		108
1 - 6 - 3794 - 020 - 023	Group Benefits	347	228	785	768	815		815
1 - 6 - 3794 - 020 - 025	OMERS	272	211	660	898	705		705
1 - 6 - 3794 - 020 - 026	EHT	60	43	126	156	132		132
1 - 6 - 3794 - 020 - 027	WSIB	174	73	206	252	209		209
	<b>Sub total</b>	<b>4,541</b>	<b>3,401</b>	<b>8,580</b>	<b>13,723</b>	<b>12,005</b>	<b>-</b>	<b>12,005</b>
<b>Equipment Costs</b>								
		-	-	-	-	0	0	0
<b>Facility Costs</b>								
1 - 6 - 3794 - 110 - 098	Repairs	14,155	14,329	26,000	13,617	25,000		25,000
1 - 6 - 3794 - 120 - 122	Services	-	-	-	-	0		0
1 - 6 - 3794 - 120 - 123	Snow Removal	3,950	4,854	6,900	5,182	6,900		6,900
	<b>Sub total</b>	<b>18,105</b>	<b>19,184</b>	<b>32,900</b>	<b>18,799</b>	<b>31,900</b>	<b>0</b>	<b>31,900</b>
<b>Operating/Material Costs</b>								
1 - 6 - 3794 - 150 - 151	Hydro	39,598	42,473	42,000	37,748	42,000		42,000
1 - 6 - 3794 - 150 - 152	Heat	3,250	4,670	5,000	5,969	4,500		4,500
1 - 6 - 3794 - 150 - 153	Water	707	706	1,089	684	1,000		1,000
1 - 6 - 3794 - 150 - 154	Sewer	883	910	1,000	754	1,000		1,000
1 - 6 - 3794 - 270 - 276	Telephone	17,033	13,536	22,000	13,494	18,000		18,000
1 - 6 - 3794 - 758 - 800	Minor Capital	9,051	22,289	10,000	26,499	23,000		23,000
	<b>Sub total</b>	<b>70,523</b>	<b>84,584</b>	<b>81,089</b>	<b>85,148</b>	<b>89,500</b>	<b>0</b>	<b>89,500</b>
<b>External Contracts</b>								
1 - 6 - 3794 - 120 - 121	Contracts	39,386	40,624	42,756	34,542	44,000		44,000
	<b>Sub total</b>	<b>39,386</b>	<b>40,624</b>	<b>42,756</b>	<b>34,542</b>	<b>44,000</b>	<b>0</b>	<b>44,000</b>
<b>Other Costs</b>								
1 - 6 - 3794 - 190 - 962	Transfer to Insurance Reserve	1,624	1,769	1,680	1,680	1,696		1,696
1 - 6 - 3794 - 190 - 966	Transfer to Building Reserve Fund	26,413	29,054	31,960	31,960	31,960		31,960
	<b>Sub total</b>	<b>28,037</b>	<b>30,823</b>	<b>33,640</b>	<b>33,640</b>	<b>33,656</b>	<b>0</b>	<b>33,656</b>
<b>TOTAL Expenditures</b>		<b>160,593</b>	<b>178,616</b>	<b>198,965</b>	<b>185,852</b>	<b>211,061</b>	<b>0</b>	<b>211,061</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      RECREATION & COMMUNITY SERVICES  
PROGRAM          Administrative Building

PROGRAM - REVENUE

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
1 - 5 - 3794 - 190 - 949	Contribution from Reserve Fund	9,051	22,289	5,000	13,250	24,500	0	24,500
	<b>Interfund Transfers</b>	<b>9,051</b>	<b>22,289</b>	<b>5,000</b>	<b>13,250</b>	<b>24,500</b>	<b>0</b>	<b>24,500</b>
	<b>Fees &amp; Charges</b>	-	-	-	-	0	0	0
	<b>Provincial Grants</b>	-	-	-	-	0	0	0
	<b>Other Revenues</b>							
1 - 5 - 3794 - 170 - 175	Facility Cost Allocation	181,921	187,811	193,965	193,966	186,561	0	186,561
1 - 5 - 3794 - 870 - 300	Miscellaneous	-	-	-	-	0		0
	<b>Sub total</b>	<b>181,921</b>	<b>187,811</b>	<b>193,965</b>	<b>193,966</b>	<b>186,561</b>	<b>0</b>	<b>186,561</b>
	<b>TOTAL - Revenue</b>	<b>190,972</b>	<b>210,100</b>	<b>198,965</b>	<b>207,216</b>	<b>211,061</b>	<b>0</b>	<b>211,061</b>
	<b>NET</b>	<b>-30,380</b>	<b>-31,484</b>	<b>-</b>	<b>-21,364</b>	<b>0</b>	<b>0</b>	<b>0</b>

# TOWNSHIP OF WOOLWICH

## Capital Forecast 2021

### Capital Budget Summary

	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
<b><u>CAPITAL EXPENDITURES</u></b>								
INFORMATION TECHNOLOGY	273,500	88,947	378,203	69,000	154,000	125,000	89,000	815,203
INFRASTRUCTURE SERVICES	10,563,335	5,211,396	15,861,800	17,605,000	17,780,000	12,406,500	12,785,000	76,438,300
FIRE DEPARTMENT	463,220	453,860	473,000	120,000	120,000	120,000	120,000	953,000
EQUIPMENT REPLACEMENT	1,602,407	1,173,311	1,939,000	1,370,000	720,000	397,300	450,000	4,876,300
RECREATION & COMMUNITY SERVICES								
PARKS	654,000	349,213	770,000	835,000	685,000	750,000	725,000	3,765,000
FACILITIES MAINTENANCE	937,000	173,803	1,469,747	2,090,000	1,900,000	520,000	820,000	6,799,747
MAJOR FACILITIES	750,000	156,962	650,000	350,000	0	700,000	0	1,700,000
<b>Total Capital Expenditures</b>	<b>15,243,462</b>	<b>7,607,492</b>	<b>21,541,750</b>	<b>22,439,000</b>	<b>21,359,000</b>	<b>15,018,800</b>	<b>14,989,000</b>	<b>95,347,550</b>
<b><u>CAPITAL REVENUE</u></b>								
INFORMATION TECHNOLOGY	204,500	24,343	309,203	0	45,000	0	0	354,203
INFRASTRUCTURE SERVICES	9,545,339	4,917,158	15,048,344	16,644,050	16,796,260	11,403,300	11,764,900	71,656,854
FIRE DEPARTMENT	343,220	333,860	353,000	0	0	0	0	353,000
EQUIPMENT REPLACEMENT	1,602,407	1,173,311	1,939,000	1,370,000	720,000	397,300	450,000	4,876,300
RECREATION & COMMUNITY SERVICES								
PARKS	654,000	349,213	770,000	835,000	685,000	750,000	725,000	3,765,000
PROPERTY MAINTENANCE	937,000	151,137	1,469,747	2,090,000	1,900,000	520,000	820,000	6,799,747
MAJOR FACILITIES	750,000	156,962	650,000	227,500	0	700,000	0	1,577,500
<b>Total Capital Revenue</b>	<b>14,036,466</b>	<b>7,105,984</b>	<b>20,539,294</b>	<b>21,166,550</b>	<b>20,146,260</b>	<b>13,770,600</b>	<b>13,759,900</b>	<b>89,382,604</b>
<b>GENERAL LEVY</b>	<b>1,206,996</b>	<b>501,508</b>	<b>1,002,456</b>	<b>1,272,450</b>	<b>1,212,740</b>	<b>1,248,200</b>	<b>1,229,100</b>	<b>5,964,946</b>



# TOWNSHIP OF WOOLWICH

## Capital Forecast 2021

**DEPARTMENT: INFORMATION TECHNOLOGY**

**PROGRAM: INFORMATION TECHNOLOGY CAPITAL 2021 - 2025**

Project Description	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
Computer:								
Hardware, Misc. Equipment	83,500	69,867	106,000	44,000	54,000	125,000	69,000	398,000
Software	105,000	19,080	57,000					57,000
Digitizing/Scanning Documents (incl Software)	85,000		85,000					85,000
Facility UPS Replacements			10,486		100,000			110,486
Council Chambers AV Upgrade			100,000					100,000
TV Display Replacement - WMC			11,718					11,718
Security Testing				20,000			20,000	40,000
Contribution to/from Reserve Fund			8,000	5,000				13,000
<b>ANNUAL GRAND TOTAL</b>	<b>273,500</b>	<b>88,947</b>	<b>378,203</b>	<b>69,000</b>	<b>154,000</b>	<b>125,000</b>	<b>89,000</b>	<b>815,203</b>
<b>FUNDING METHOD :</b>								
Provincial/Federal Grants	139,000	18,619	266,703					266,703
Water reserve fund	6,000	2,862						0
Sewer reserve fund - other	6,000	2,862						0
Other Reserves/Reserve Funds	53,500	-	42,500		45,000			87,500
<b>FUNDING TOTAL</b>	<b>204,500</b>	<b>24,343</b>	<b>309,203</b>	<b>0</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>354,203</b>
<b>NET EXPENDITURE - general levy</b>	<b>69,000</b>	<b>64,604</b>	<b>69,000</b>	<b>69,000</b>	<b>109,000</b>	<b>125,000</b>	<b>89,000</b>	<b>461,000</b>

**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2020**

DEPARTMENT: INFRASTRUCTURE SERVICES  
PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2021 - 2025

Project Description	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
Capital Paving	2,802,000	1,958,082	2,325,000	2,675,000	2,675,000	2,675,000	2,675,000	13,025,000
Capital Bridge Repairs	1,459,600	1,483,122	3,206,000	1,700,000	1,700,000	1,700,000	1,700,000	10,006,000
Capital Streetlights	325,000	39,205	75,000	550,000	550,000	100,000	100,000	1,375,000
Sidewalks Repair and Replacement	218,735	63,105	133,800	130,000	130,000	130,000	130,000	653,800
Old Scout Place	150,000	3,410		150,000				150,000
Sanitary Lining Works	1,000,000	461,636	500,000	500,000	500,000			1,500,000
Arthur Street Construction						700,000		1,400,000
Bauman College Reconstruction	160,000	210,989	4,870,000	1,450,000	196,000	70,000		6,586,000
Barnswallow Construction	30,000	25,123		4,000,000		140,000		4,140,000
Breslau Collector Road EA	150,000	269,583	70,000					70,000
Breslau Wet Well	80,000	56,775	125,000		1,200,000			1,325,000
Centre Street Reconstruction				90,000		550,000		640,000
Church Street Construction				800,000	800,000			1,600,000
Duke Street	120,000	54,887	115,000		3,000,000		140,000	3,255,000
Elmira By-pass Road EA				400,000				400,000
First Street East Reconstruction				90,000		600,000		690,000
Flamingo Drive / Grosbeak Road		19,609	71,000		1,400,000	100,000		1,571,000
George St. / High St. Construction	125,000	37,068	125,000		2,200,000		100,000	2,425,000
Glasgow St South Road Works			300,000					300,000
Greenhouse Road			200,000			2,000,000		2,200,000
Halter / Isley / Notre Dame Construction			115,000		1,189,000	100,000		1,404,000
Hampton Street Reconstruction				75,000		400,000		475,000
Hawkesville Road Construction	500,000	25,162						0
Henry Street					120,000		3,100,000	3,220,000
Industrial Drive	130,000	77,328	190,000	2,800,000	80,000			3,070,000
Kramp Road					150,000		1,500,000	1,650,000
Kressler Road	443,000	379	443,000					443,000
Listowel Road Construction	186,000	236,041						0
Martin's Lane Reconstruction				90,000		750,000		840,000
Mill Race Storm Outlet	165,000	15,004						0
North Sanitary Pumping Station	70,000	33,308	105,000	800,000				905,000
Portable Radios	25,000	22,348						0
Queen Street Reconstruction				150,000	180,000	1,300,000	3,200,000	4,830,000
Riverside Drive East Retaining Wall					120,000			120,000
Sanitary Upsizing - East Side Lands	135,000	4,195	135,000	680,000				815,000
Sawmill Road Conestogo/Bloomingtondale	2,029,000	14,164	1,763,000					1,763,000
St. Charles St Storm Sewer	60,000	326				591,500		591,500
Water/Young I&I	100,000	4,836	125,000		800,000		140,000	1,065,000
Water/Wastewater Network and Growth Study			400,000	400,000				800,000
William Street Construction	100,000	95,712	110,000					110,000
Woolwich Street North			360,000		90,000			450,000
Wyatt Street East Construction				75,000		500,000		575,000
<b>Total</b>	<b>10,563,335</b>	<b>5,211,396</b>	<b>15,861,800</b>	<b>17,605,000</b>	<b>17,780,000</b>	<b>12,406,500</b>	<b>12,785,000</b>	<b>76,438,300</b>
<b>FUNDING METHOD</b>								
Water reserve fund	965,850	185,222	2,071,050	1,932,000	4,580,900	1,825,000	2,150,800	12,559,750
Sewer reserve fund	1,547,000	682,744	2,863,200	3,405,750	3,101,000	998,000	2,550,200	12,918,150
Development charges reserve fund	1,980,367	676,479	3,780,659	4,841,300	2,256,360	3,173,050	2,546,900	16,598,269
Infrastructure reserve fund	1,671,125	1,550,842	1,953,053	1,560,000	1,522,000	1,517,250	1,412,000	7,964,303
Other Funding[ Incls Unexpended]	2,305,997	363,925	2,953,382	630,843	666,843	630,843	630,843	5,512,754
Provincial/Federal Grants	1,075,000	1,457,947	700,000	700,000	700,000	700,000	700,000	3,500,000
Debt/Debenture	0	-	727,000	0	0	0	0	727,000
Upper Gov't Funding Required	0	-	0	3,574,157	3,969,157	2,559,157	1,774,157	11,876,628
<b>FUNDING TOTAL</b>	<b>9,545,339</b>	<b>4,917,158</b>	<b>15,048,344</b>	<b>16,644,050</b>	<b>16,796,260</b>	<b>11,403,300</b>	<b>11,764,900</b>	<b>71,656,854</b>
<b>NET LEVY</b>	<b>1,017,996</b>	<b>294,238</b>	<b>813,456</b>	<b>960,950</b>	<b>983,740</b>	<b>1,003,200</b>	<b>1,020,100</b>	<b>4,781,446</b>

**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2021**

DEPARTMENT: INFRASTRUCTURE SERVICES  
PROGRAM: INFRASTRUCTURE SERVICES CAPITAL 2021 - 2025

2021 Projects	Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Federal Gas Tax	Debt	Upper Government Funding Required	Fund Total	Levy Cost	Check	
Bauman St. / College St. / Union St. Construction	4,870,000	1,217,500	1,948,000	1,266,200	70,000	30,000			4,531,700	338,300	4,870,000	
Breslau Collector Road EA	70,000			70,000					70,000	0	70,000	
Breslau Wet Well Engineering	125,000			125,000					125,000	0	125,000	
Capital Bridge Expenditures	3,206,000			209,412	1,061,190	1,111,883	700,000		3,082,485	123,515	3,206,000	
Floradale Road Engineering (Structure 040106)										0		
Glasgow St South Rehabilitation (Structure 320144)										0		
Guiderail Installation										0		
Martin Grove Road Replacement (Structure 370143)										0		
Maryhill Road Replacement (850m South of Crowsfoot Rd.)										0		
Low Level Bridge Engineering (Structure 310121)										0		
Pine Creek Road Engineering (Structure 380164)										0		
South Field Drive Engineering (Structure 220227)										0		
Duke St Engineering	115,000	37,950	46,000	18,975	12,075				115,000	0	115,000	
Flamingo Drive / Grosbeak Road Engineering	71,000	35,500	14,200		21,300				71,000	0	71,000	
George St. / High St. / Charles St. Engineering	125,000	62,500		62,500					125,000	0	125,000	
Glasgow St South Road Works	300,000			30,000					30,000	270,000	300,000	
Greenhouse Road Engineering	200,000			184,000	16,000				200,000	0	200,000	
Halter / Isley / Notre Dame Engineering	115,000	57,500			57,500				115,000	0	115,000	
Hot Mix Resurfacing	2,155,000			400,000	222,157	805,843	727,000		2,155,000	0	2,155,000	
Chilligo Road										0		
Hill Street										0		
Menno Street										0		
St. Charles Street East										0		
Woolwich Guelph Townline										0		
Industrial Dr Engineering	190,000	37,950	46,000		31,050	75,000			190,000	0	190,000	
Kressler Rd Construction	443,000	420,850			22,150				443,000	0	443,000	
Maintenance Paving	170,000				170,000				170,000	0	170,000	
Sandpiper Court										0		
Sunset Place										0		
Weigel Avenue										0		
North Sanitary Pumping Station Engineering	105,000		105,000						105,000	0	105,000	
Sanitary Lining	500,000		500,000						500,000	0	500,000	
Sanitary Upsizing - East Side Lands	135,000			135,000					135,000	0	135,000	
Sidewalk - Capital Repairs	133,800			34,788	99,012				133,800	0	133,800	
Sawmill Rd/Snyder's Flats Rd Construction	1,763,000			799,084	95,619	786,656			1,681,359	81,641	1,763,000	
Streetslights	75,000				75,000				75,000	0	75,000	
Water St/Young St I&I	125,000	65,000	60,000						125,000	0	125,000	
Water/Wastewater Network and Growth Study	400,000	100,000	100,000	200,000					400,000	0	400,000	
William Street Surface Asphalt	110,000	36,300	44,000	29,700					110,000	0	110,000	
Woolwich Street North Engineering/Construction	360,000			216,000		144,000			360,000	0	360,000	
<b>Total 2021</b>	<b>15,861,800</b>	<b>2,071,050</b>	<b>2,863,200</b>	<b>3,780,659</b>	<b>1,953,053</b>	<b>2,953,382</b>	<b>700,000</b>	<b>727,000</b>	<b>0</b>	<b>15,048,344</b>	<b>813,456</b>	<b>15,861,800</b>

2022 Projects	Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Federal Gas Tax	Debt	Upper Government Funding Required	Fund Total	Levy Cost	Check
Barnswallow Drive Construction	4,000,000			2,600,000	700,000	700,000			4,000,000	0	4,000,000
Bauman St. / College St. Construction	1,450,000	362,500	580,000	362,500					1,305,000	145,000	1,450,000
Capital Bridge Expenditures	1,700,000			170,000				1,530,000	1,700,000	0	1,700,000
Greenhouse Road Replacement (Structure 400172)											
Martin Creek Road Rehabilitation (Structure 340236)											
Centre Street Engineering	90,000	45,000	18,000						63,000	27,000	90,000
Church Street East Construction	800,000	400,000	200,000	200,000					800,000	0	800,000
Elmira By-pass Road EA	400,000			400,000					400,000	0	400,000
First Street East Engineering	90,000	45,000							45,000	45,000	90,000
Hampton Street Engineering	75,000	37,500							37,500	37,500	75,000

**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2021**

Hot Mix Resurfacing Maryhill Road Reid Woods Drive Sideroad 16 Spitzig Road	2,475,000								1,844,157	2,475,000	0	2,475,000
Industrial Drive Construction	2,800,000	840,000	1,120,000		840,000					2,800,000	0	2,800,000
Maintenance Paving Elgin Street East Glasgow Street North	200,000								200,000	200,000	0	200,000
Martin's Lane Engineering	90,000	27,000	18,000	45,000						90,000	0	90,000
North Sanitary Pumping Station Construction	800,000		800,000							800,000	0	800,000
Old Scout Place Surface Asphalt	150,000			150,000						150,000	0	150,000
Queen Street Engineering	150,000	75,000	30,000							105,000	45,000	150,000
Sanitary Lining	500,000		500,000							500,000	0	500,000
Sanitary Upsizing - East Side Lands	680,000			680,000						680,000	0	680,000
Sidewalk - Repairs/Expansion	130,000			33,800						33,800	96,200	130,000
Streetlights	550,000				20,000					20,000	530,000	550,000
Water/Wastewater Network and Growth Study	400,000	100,000	100,000	200,000						400,000	0	400,000
Wyatt Street East Engineering	75,000		39,750							39,750	35,250	75,000
<b>Total 2022</b>	<b>17,605,000</b>	<b>1,932,000</b>	<b>3,405,750</b>	<b>4,841,300</b>	<b>1,560,000</b>	<b>630,843</b>	<b>700,000</b>	<b>0</b>	<b>3,574,157</b>	<b>16,644,050</b>	<b>960,950</b>	<b>17,605,000</b>

2023 Projects		Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Federal Gas Tax	Debt	Upper Government Funding Required	Fund Total	Levy Cost	Check
Arthur Street South Construction	700,000	280,000	315,000		105,000					700,000	0	700,000
Bauman St. / College St. / Union St. Surface /	196,000	49,000	78,400	50,960						178,360	17,640	196,000
Breslau Wet Well Construction	1,200,000			1,200,000						1,200,000	0	1,200,000
Capital Bridge Expenditures	1,700,000			170,000					1,530,000	1,700,000	0	1,700,000
Church Street West Construction	800,000	400,000	200,000						200,000	800,000	0	800,000
Duke Street Construction	3,000,000	900,000	1,200,000		900,000					3,000,000	0	3,000,000
Flamingo Drive / Grosbeak Road Constructio	1,400,000	700,000	280,000						420,000	1,400,000	0	1,400,000
George St. / High St. Construction	2,200,000	1,122,000		561,000	517,000					2,200,000	0	2,200,000
Halter / Isley / Notre Dame Construction	1,189,000	594,500							225,000	819,500	369,500	1,189,000
Henry Street Engineering	120,000	36,000	42,000	12,600						90,600	29,400	120,000
Hot Mix Resurfacing	2,475,000					630,843	700,000		1,144,157	2,475,000	0	2,475,000
Industrial Drive Surface Asphalt	80,000	24,000	29,600							53,600	26,400	80,000
Kramp Road Engineering	150,000			138,000						138,000	12,000	150,000
Maintenance Paving	200,000									0	200,000	200,000
Queensway Drive Engineering	180,000	59,400	72,000	36,000						167,400	12,600	180,000
Riverside Drive East Retaining Wall	120,000									0	120,000	120,000
Sanitary Lining	500,000		500,000							500,000	0	500,000
Sidewalk - Repairs/Expansion	130,000			33,800						33,800	96,200	130,000
Streetlights	550,000								450,000	450,000	100,000	550,000
Water St/Young St I&I Construction	800,000	416,000	384,000							800,000	0	800,000
Woolwich Street North Surface Asphalt	90,000			54,000		36,000				90,000	0	90,000
<b>Total 2023</b>	<b>17,780,000</b>	<b>4,580,900</b>	<b>3,101,000</b>	<b>2,256,360</b>	<b>1,522,000</b>	<b>666,843</b>	<b>700,000</b>	<b>0</b>	<b>3,969,157</b>	<b>16,796,260</b>	<b>983,740</b>	<b>17,780,000</b>

2024 Projects		Water	Sewer Other	Development Charges	Infrastructure Reserve Fund	Other Funding	Federal Gas Tax	Debt	Upper Government Funding Required	Fund Total	Levy Cost	Check
Arthur Street North Construction	700,000	140,000	157,500	350,000	52,500					700,000	0	700,000
Barnswallow Drive Surface Asphalt	140,000			91,000	49,000					140,000	0	140,000
Bauman St. / College St. Surface Asphalt	70,000	17,500	28,000	17,500						63,000	7,000	70,000
Capital Bridge Expenditures	1,700,000			170,000					1,530,000	1,700,000	0	1,700,000
Centre Street Construction	550,000	275,000	110,000							385,000	165,000	550,000
First Street East Construction	600,000	300,000							300,000	600,000	0	600,000
Flamingo Drive / Grosbeak Road Surface Asp	100,000	50,000	20,000							70,000	30,000	100,000
Greenhouse Road Construction	2,000,000			1,840,000	160,000					2,000,000	0	2,000,000
Halter / Isley / Notre Surface Asphalt	100,000	50,000			50,000					100,000	0	100,000
Hampton Street Construction	400,000	200,000			200,000					400,000	0	400,000
Hot Mix Resurfacing	2,475,000					630,843	700,000		729,157	2,460,000	15,000	2,475,000
Maintenance Paving	200,000									0	200,000	200,000
Martin's Lane Construction	750,000	142,500	157,500	375,000	75,000					750,000	0	750,000
Queen Street Construction	1,300,000	650,000	260,000							910,000	390,000	1,300,000
St. Charles St Storm Sewer Construction	591,500			295,750	295,750					591,500	0	591,500
Sidewalk - Repairs/Expansion	130,000			33,800						33,800	96,200	130,000
Streetlights	100,000									0	100,000	100,000
Wyatt Street East Construction	500,000		265,000		235,000					500,000	0	500,000
<b>Total 2024</b>	<b>12,406,500</b>	<b>1,825,000</b>	<b>998,000</b>	<b>3,173,050</b>	<b>1,517,250</b>	<b>630,843</b>	<b>700,000</b>	<b>0</b>	<b>2,559,157</b>	<b>11,403,300</b>	<b>1,003,200</b>	<b>12,406,500</b>

2025 Projects	Water	Sewer Other	TOWNSHIP OF WOOLWICH Capital Forecast 2021			Federal Gas Tax	Debt	Upper Government Funding Required	Fund Total	Levy Cost	Check	
			Development	Infrastructure	Other Funding							
Capital Bridge Expenditures	1,700,000		170,000	400,000			1,130,000	1,700,000	0	1,700,000		
Duke Street Surface Asphalt	140,000	42,000						98,000	42,000	140,000		
George St. / High St. Surface Asphalt	100,000	50,000		50,000				100,000	0	100,000		
Henry Street Construction	3,100,000	930,000	1,147,000	306,900	392,000			2,775,900	324,100	3,100,000		
Hot Mix Resurfacing	2,475,000				500,000	630,843	700,000	2,475,000	0	2,475,000		
Kramp Road Construction	1,500,000			1,380,000	120,000			1,500,000	0	1,500,000		
Queensway Drive Construction	3,200,000	1,056,000	1,280,000	640,000				2,976,000	224,000	3,200,000		
Maintenance Paving								0	200,000	200,000		
Sidewalk - Repairs/Expansion								0	130,000	130,000		
Streetlights								0	100,000	100,000		
Water St/Young St I&I Surface Asphalt	140,000	72,800	67,200					140,000	0	140,000		
<b>Total 2025</b>	<b>12,785,000</b>	<b>2,150,800</b>	<b>2,550,200</b>	<b>2,546,900</b>	<b>1,412,000</b>	<b>630,843</b>	<b>700,000</b>	<b>0</b>	<b>1,774,157</b>	<b>11,764,900</b>	<b>1,020,100</b>	<b>12,785,000</b>

# TOWNSHIP OF WOOLWICH

## Capital Forecast 2021

DEPARTMENT: FIRE DEPARTMENT  
 PROGRAM: FIRE CAPITAL 2021 - 2025

Project Description	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
Air Pack Upgrades	382,000	368,727	382,000					382,000
Pagers/Portable Radios	5,000	8,168						0
<b>Fire Fighting Gear - Replacement</b>	<b>20,220</b>	<b>14,100</b>	<b>35,000</b>					<b>35,000</b>
<b>Auto Ex Equipment</b>	<b>6,000</b>	-	<b>6,000</b>					<b>6,000</b>
SCBA - Spare Bottles	50,000	62,865	50,000					50,000
Back-up Generator - Fire Station								0
Contribution to/from Reserve Fund				120,000	120,000	120,000	120,000	480,000
<b>Total Expenditures</b>	<b>463,220</b>	<b>453,860</b>	<b>473,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>953,000</b>
<b>FUNDING METHOD</b>								
Other Funding								0
Infrastructure Reserve Fund	238,220	228,860	312,000					312,000
<b>Other Reserves/Reserve Funds [Deferred Reven</b>	<b>105,000</b>	<b>105,000</b>	<b>41,000</b>					<b>41,000</b>
Development Charges								0
<b>FUNDING TOTAL</b>	<b>343,220</b>	<b>333,860</b>	<b>353,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>353,000</b>
<b>NET EXPENDITURE - general levy</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>600,000</b>

**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2021**

DEPARTMENT: RECREATION & FACILITIES SERVICES  
PROGRAM: EQUIPMENT REPLACEMENT CAPITAL 2021-2025

Project Description	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
<b>Fire Rolling Stock</b>								
1999 Maryhill Pumper	724,407	730,821						0
Breslau USED 75 ft Aerial								0
2011 GMC Pick-up								0
2001 Conestogo Rescue				600,000				600,000
2001 St Jacobs Pumper			660,000					660,000
2002 Freightliner Rescue - Elmira					600,000			600,000
1986 E-One Platform Aerial (2005)							400,000	400,000
2015 Dodge Pick-up - Quad Truck							50,000	50,000
<b>Sub total</b>	<b>724,407</b>	<b>730,821</b>	<b>660,000</b>	<b>600,000</b>	<b>600,000</b>	<b>0</b>	<b>450,000</b>	<b>2,310,000</b>
<b>Public Works Rolling Stock</b>								
E093 - 2009 GMC Cargo Van	40,000	37,203						0
E091 - 2006 Volvo Tandem	285,000	288,623						0
E003 - 2011 Dodge Ram	35,000		47,500					47,500
E097 - 2009 GMC 2500 Utility Truck	60,000		73,000					73,000
E004 - 2011 Case 621E Loader	225,000							0
2009 Maschio 210E Roadside Mower	20,000	18,446						0
NEW - Roads Supervisor Pick-up Truck	35,000	35,249						0
NEW - Asphalt Hot Box	58,000	43,645						0
NEW - Tractor (125 HP)			150,000					
NEW - Utility Crane Truck								120,000
E094 - Volvo Tandem Plow Truck			298,000					298,000
E006 - Tymco Regenerative Air Street Sweeper			390,000					390,000
<b>E018 - 2019 Dodge 1500</b>			<b>40,500</b>					<b>40,500</b>
E001 - 2010 John Deere 772 Grader				435,000				435,000
E095 - 2010 International Tandem				300,000				300,000
E009 - 2015 Ford F350 Sign Truck					60,000			60,000
E010 - 2015 Ford F350 Water Utility Truck					60,000			60,000
E005 - 2012 International Single Axle Plow Truck						300,000		300,000
E011 - 2016 Ford F150						40,000		40,000
<b>Sub total</b>	<b>758,000</b>	<b>423,165</b>	<b>1,119,000</b>	<b>735,000</b>	<b>120,000</b>	<b>340,000</b>	<b>0</b>	<b>2,164,000</b>
<b>Recreation Rolling Stock</b>								
60" Zero Turn mower	20,000	19,324						0
2011 Chevy Silverado 3/4	50,000		50,000					50,000
NEW Electric Vehicle for Parks/Trails	50,000		50,000					50,000
2013 GMC Sierra			40,000					40,000
NEW 2021 UTV (Utility Terrain Vehicle)			20,000					20,000
1999 Kubota Tractor - Elmira						27,300		27,300
2014 GMC Sierra 1500						30,000		30,000
<b>Sub total</b>	<b>120,000</b>	<b>19,324</b>	<b>160,000</b>	<b>0</b>	<b>0</b>	<b>57,300</b>	<b>0</b>	<b>217,300</b>
<b>Other Rolling Stock</b>								
By-law Enforcement Truck				35,000				35,000
<b>Sub total</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>
<b>Total Expenditures</b>	<b>1,602,407</b>	<b>1,173,311</b>	<b>1,939,000</b>	<b>1,370,000</b>	<b>720,000</b>	<b>397,300</b>	<b>450,000</b>	<b>4,726,300</b>
<b>FUNDING TOTAL</b>								
Provincial Grant	50,000		50,000					50,000
Reserves/Reserve Fund	0		40,500					40,500
Development Charges	35,000	35,249	120,000					120,000
Equipment Reserve Fund	1,517,407	1,138,062	1,728,500	1,370,000	720,000	397,300	450,000	4,556,300
<b>Total Funding</b>	<b>1,602,407</b>	<b>1,173,311</b>	<b>1,939,000</b>	<b>1,370,000</b>	<b>720,000</b>	<b>397,300</b>	<b>450,000</b>	<b>4,766,800</b>
	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-40,500</b>

**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2021**

DEPARTMENT: RECREATION & FACILITIES SERVICES  
PROGRAM: PARKS CAPITAL 2021 - 2025

Project Description	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
Playground Renewal/Trail Development	20,000	17,157						0
Bolender Park Portable Washroom	0	57,796						0
Elmira Tennis Court Surfacing	25,000	14,255						0
Bridge replacement dog park	15,000	13,503						0
Conestoga Park - Ball Diamond Lighting (deferred)	0							0
Conestoga Playground (deferred)	0							0
Floradale Playground replacement	40,000	56,816						0
Gibson Park Accessible Washroom	150,000	15,220						0
Heidelberg Park Diamond fencing (deferred)	0							0
Heidelberg Playground replacement	75,000	67,411						0
Hopewell Playground	75,000							0
Sports field upgrades (Lion's - lighting drainage)	99,000	94,972						0
Tower Removal	20,000	3,338						0
Walter Bean Trail Development	90,000	8,746						0
Westfield Playground (park)	45,000							0
Bolender Park Erosion Mitigation			50,000					50,000
Breslau Tennis Court Resurface			35,000					35,000
Conestoga Picnic Shelter			50,000					50,000
Conestoga Playground Replacement (carryover Westfield)			65,000					65,000
Gibson Park Accessible Washroom			200,000					200,000
<b>Heidelberg Park Fencing</b>				<b>75,000</b>				<b>75,000</b>
Hopewell Playground replacement (carryover 2020)			90,000					90,000
Playground Renewal/Trail Development			30,000	25,000	30,000	25,000	25,000	135,000
Snyder Park Tennis Court			20,000					20,000
Sportsfield Bleacher /Fencing repairs			25,000					25,000
Lion's Park - Tower Foundation			90,000					90,000
Trail Bridge Replacement			25,000					25,000
Walter Bean Trail Development			90,000	50,000				140,000
Bolender Park - Parking Lot paving				100,000				100,000
Bolender Park Bridge Stat replacement				25,000				25,000
Gibson Park Tennis Lighting				75,000				75,000
Bristow Creek Playground Replacement				65,000				65,000
Crane Playground Replacement				65,000				65,000
Floradale Picnic Shelter Replacement				80,000				80,000
Heidelberg Park Ball Diamond Lighting				200,000				200,000
New Ball Diamond Bleachers - Township				25,000				25,000
Optimist Park Playground replacement				50,000				50,000
Bleacher Replacement					25,000			25,000
Breslau Tennis Lighting Replacement					75,000			75,000
Lion's Park - Ball Diamond Lighting					225,000			225,000
Maryhill Playground replacement					90,000			90,000
Westfield Playground Replacement					90,000			90,000
Valleyview Playground replacement					90,000			90,000
Snyder Park Stair Removal					50,000			50,000
Light Tower Removal					10,000			10,000
Bloomingdale Ball Diamond Fencing						55,000		55,000
Bolender Park Feature replacement						30,000		30,000
Lion's Park - Parking Lot						500,000		500,000
Maryhill Park Rink Board Replacement						65,000		65,000
Trail/Bridge Repairs						25,000		25,000
Pavilion Updates (Bloomingdale, Snider, Riverside)						50,000		50,000
Park Manor - Parking Lot							150,000	150,000
Gibson Park Bridge Replacement							100,000	100,000
Floradale Washroom Replacement							50,000	50,000
Lions Park Ball Diamond Lighting							300,000	300,000
Valleyview Park Improvements							100,000	100,000
<b>TOTAL EXPENDITURES</b>	<b>654,000</b>	<b>349,213</b>	<b>770,000</b>	<b>835,000</b>	<b>685,000</b>	<b>750,000</b>	<b>725,000</b>	<b>3,765,000</b>
<b>FUNDING METHOD</b>	<b>2020</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>TOTAL</b>
Donations	200,000	74,062	200,000	0	100,000	0	0	300,000
Development Charges	6,000	5,147	6,000	6,250	7,500	6,250	6,250	32,250
Park Fund	190,000	149,914	200,000	198,750	227,500	73,750	118,750	818,750
Infrastructure Reserve Fund	153,000	80,820	174,000	425,000	150,000	620,000	400,000	1,769,000
Property Building Reserve Fund	15,000	30,524	0	80,000	0	50,000	200,000	330,000
Federal Gas tax	0	0	0	75,000	200,000	0	0	275,000
Reserve Fund	90,000	8,746	90,000	50,000	0	0	0	140,000
Capital Reserve	0	0	50,000	0	0	0	0	50,000
Provincial/Federal Grants	0	0	50,000	0	0	0	0	50,000
Recreation Association	0	0	0	0	0	0	0	0
Other Funding	0	0	0	0	0	0	0	0
<b>TOTAL REVENUE</b>	<b>654,000</b>	<b>349,213</b>	<b>770,000</b>	<b>835,000</b>	<b>685,000</b>	<b>750,000</b>	<b>725,000</b>	<b>3,765,000</b>
<b>NET EXPENDITURE - general levy</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2021**

DEPARTMENT: RECREATION & FACILITIES SERVICES  
PROGRAM: PARKS FUNDING 2021 - 2025

	Project Total Cost	Donations	Development Charges	Park Fund	Infrastructure Res Fund	Property Building	Federal Gas Tax	Reserve Fund	Capital Reserve	Grants	Recreation Associations	Other Funding	Funding Total	Levy cost	Check
<b>2021 Projects</b>															
Bolender Park Erosion Mitigation	50,000									50,000			50,000	0	50,000
Breslau Tennis Court Resurface	35,000			35,000									35,000	0	35,000
Conestoga Picnic Shelter	50,000								50,000				50,000	0	50,000
Conestoga Playground Replacement	65,000			65,000									65,000	0	65,000
Gibson Park Accessible Washroom	200,000	200,000											200,000	0	200,000
Hopewell Playground replacement	90,000			15,000	75,000								90,000	0	90,000
Playground Renewal/Trail Development	30,000		6,000		24,000								30,000	0	30,000
Snyder Park Tennis Court	20,000			20,000									20,000	0	20,000
Sportsfield Bleacher /Fencing repairs	25,000			25,000									25,000	0	25,000
Lion's Park - Tower Foundation	90,000			40,000	50,000								90,000	0	90,000
Trail/ Bridge Replacement	25,000				25,000								25,000	0	25,000
Walter Bean Trail Development	90,000							90,000					90,000	0	90,000
<b>Total</b>	<b>770,000</b>	<b>200,000</b>	<b>6,000</b>	<b>200,000</b>	<b>174,000</b>	<b>0</b>	<b>0</b>	<b>90,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>770,000</b>	<b>0</b>	<b>770,000</b>
<b>2022 Projects</b>															
Bolender Park - Parking Lot paving	100,000				100,000								100,000	0	100,000
Bolender Park Bridge Slat replacement	25,000				25,000								25,000	0	25,000
Gibson Park Tennis Lighting	75,000						75,000						75,000	0	75,000
Bristow Creek Playground Replacement	65,000			65,000									65,000	0	65,000
Crane Playground Replacement	65,000			65,000									65,000	0	65,000
Floradale Picnic Shelter Replacement	80,000					80,000							80,000	0	80,000
<b>Heidelberg Park Fencing</b>	<b>75,000</b>				<b>75,000</b>								<b>75,000</b>	<b>0</b>	<b>75,000</b>
Heidelberg Park Ball Diamond Lighting	200,000				200,000								200,000	0	200,000
New Ball Diamond Bleachers - Township	25,000				25,000								25,000	0	25,000
Optimist Park Playground replacement	50,000			50,000									50,000	0	50,000
Playground Renewal/Trail Development	25,000		6,250	18,750									25,000	0	25,000
Walter Bean Trail Development	50,000							50,000					50,000	0	50,000
<b>Total</b>	<b>835,000</b>	<b>0</b>	<b>6,250</b>	<b>198,750</b>	<b>425,000</b>	<b>80,000</b>	<b>75,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>835,000</b>	<b>0</b>	<b>835,000</b>
<b>2023 Projects</b>															
Bleacher Replacement	25,000			25,000									25,000	0	25,000
Breslau Tennis Lighting Replacement	75,000						75,000						75,000	0	75,000
Lion's Park - Ball Diamond Lighting	225,000	100,000					125,000						225,000	0	225,000
Maryhill Playground replacement	90,000			90,000									90,000	0	90,000
Westfield Playground Replacement	90,000			90,000									90,000	0	90,000
Valleyview Playground replacement	90,000				90,000								90,000	0	90,000
Snyder Park Stair Removal	50,000				50,000								50,000	0	50,000
Light Tower Removal	10,000				10,000								10,000	0	10,000
Playground Renewal/Trail Development	30,000		7,500	22,500									30,000	0	30,000
<b>Total</b>	<b>685,000</b>	<b>100,000</b>	<b>7,500</b>	<b>227,500</b>	<b>150,000</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>685,000</b>	<b>0</b>	<b>685,000</b>
<b>2024 Projects</b>															
Playground Renewal/Trail Development	25,000		6,250	18,750									25,000	0	25,000
Bloomingtondale Ball Diamond Fencing	55,000				55,000								55,000	0	55,000
Bolender Park Feature replacement	30,000			30,000									30,000	0	30,000
Lion's Park - Parking Lot	500,000				500,000								500,000	0	500,000
Maryhill Park Rink Board Replacement	65,000				65,000								65,000	0	65,000
Trail/Bridge Repairs	25,000			25,000									25,000	0	25,000
Pavillion Updates (Bloomingtondale, Snider, Riverside)	50,000					50,000							50,000	0	50,000
<b>Total</b>	<b>750,000</b>	<b>0</b>	<b>6,250</b>	<b>73,750</b>	<b>620,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>0</b>	<b>750,000</b>
<b>2025 Projects</b>															
Playground Renewal/Trail Development	25,000		6,250	18,750									25,000	0	25,000
Park Manor - Parking Lot	150,000					150,000							150,000	0	150,000
Gibson Park Bridge Replacement	100,000				100,000								100,000	0	100,000
Floradale Washroom Replacement	50,000					50,000							50,000	0	50,000
Lions Park Ball Diamond Lighting	300,000				300,000								300,000	0	300,000
Valleyview Park Improvements	100,000			100,000									100,000	0	100,000
<b>Total</b>	<b>725,000</b>	<b>0</b>	<b>6,250</b>	<b>118,750</b>	<b>400,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>725,000</b>	<b>0</b>	<b>725,000</b>

**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2021**

DEPARTMENT: RECREATION & FACILITIES SERVICES  
PROGRAM: PROPERTY MAINTENANCE CAPITAL 2021-2025

Facility	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
<b>Recreation &amp; Facilities Services</b>								
<b>General Facilities &amp; Buildings</b>								
Accessibility Audit/Improvements	50,000	22,666	35,000	50,000	50,000	50,000		185,000
Energy Management/Energy Efficiencies	50,000		90,000	50,000	50,000	50,000		240,000
Electric Vehicle Charging Stations (WMC & Water St Parking Lot, St. Jacobs)	58,000		70,000					70,000
RFS Storage building	125,000				200,000			200,000
Administrative building lighting replacement	65,000	63,555						0
Parking Lot Crack Sealing	20,000	13,432						0
Admin Building Improvements				25,000	25,000			50,000
Generator - Inventor Battery replacement					30,000			30,000
Park Lot Improvements (Works Yards, Parks)							450,000	
<b>Union Cemetery, Elmira</b>								
Columbarium				50,000				50,000
<b>Woolwich Memorial Centre</b>								
Fitness Centre equipment	13,000							0
WMC - Refrigeration Plant Improvements	150,000	74,150	150,000					150,000
WMC Berm work and other grounds improvem	25,000							0
Site Improvements, Concrete Repairs			50,000					50,000
WMC Compressor Replacement				40,000		45,000		85,000
WMC Pool Upgrades				50,000				50,000
WMC Refrigeration Plant Improvements				300,000				300,000
WMC - parking lot replacement					1,000,000			1,000,000
WMC HVAC equipment replacement					150,000			150,000
WMC Boiler replacement					75,000	75,000		150,000
WMC Rubber Flooring Replacement						120,000		120,000
WMC Facility HVAC/refrigeraiton replacmeent							250,000	250,000
								0
<b>St Jacobs Arena</b>								
Parking Lot replacement			300,000					300,000
Roof replacement			106,075					106,075
St. Jacob's Floor and board replacement				1,200,000				1,200,000
HVAC Improvements			25,999					25,999
								0
								0
<b>Elmira/St. Jacobs Library</b>								
Improvements				50,000		100,000		150,000
St. Jacobs Library Window Replacement						30,000		30,000
Elmira Library Windows						50,000		50,000
<b>Bloomingtondale Recreation Centre</b>								
Bloomingtondale Parking lot paved	200,000		200,000					200,000
<b>Breslau Community Centre</b>								

**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2021**

Facility	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
Secondary EOC generator	91,000		100,000					100,000
Breslau Community Centre improvements								0
Breslau Park Fieldhouse Renovation				80,000				80,000
<b>Conestogo Park Centre</b>								
<b>Maryhill Community Centre</b>								
Expand Parking				75,000				75,000
<b>Lions Park</b>								
Lion's Washroom accessibility improvements	90,000		50,000					50,000
<b>Recreation &amp; Facilities Totals</b>	<b>937,000</b>	<b>173,803</b>	<b>1,177,074</b>	<b>1,970,000</b>	<b>1,580,000</b>	<b>520,000</b>	<b>700,000</b>	<b>5,497,074</b>
<b><u>Fire Services</u></b>								
<b>Elmira Fire Station</b>								
Elmira Fire Station improvements			100,000					100,000
Elmira Fire Station Roof Replacement			106,075					106,075
<b>Conestogo Fire Station</b>								
Roof			45,000					45,000
Conestogo Fire (BCA 1-4) Roof/Window Replacement				70,000				70,000
<b>St Jacobs Fire Station</b>								
Cladding Replacement							120,000	120,000
<b>Fire Totals</b>	<b>-</b>	<b>-</b>	<b>251,075</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>120,000</b>	<b>441,075</b>
<b><u>Engineering and Planning Services</u></b>								
<b>Township Yard - Elmira</b>								
Howard Street drainage works								0
Conestoga Works Yard HVAC/LED light replacement			41,598					41,598
Howard Street Operations (BCA 1-4)				50,000				50,000
Howard Street Roof					120,000			120,000
Union Street Operations Yard (BCA 1-4) roof, renovations					200,000			200,000
Park Lot Improvements (Works Yards, Parks)								0
<b>Township Yard - Conestogo</b>								
<b>Engineering &amp; Planning Totals</b>	<b>0</b>	<b>-</b>	<b>41,598</b>	<b>50,000</b>	<b>320,000</b>	<b>0</b>	<b>0</b>	<b>411,598</b>
<b>Total Expenditures</b>	<b>937,000</b>	<b>173,803</b>	<b>1,469,747</b>	<b>2,090,000</b>	<b>1,900,000</b>	<b>520,000</b>	<b>820,000</b>	<b>6,799,747</b>

**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2021**

Facility	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
<b>Other Revenue</b>								
Development Charges	0		0	0	0	0	0	0
Other Funding	40,000	10,280	0	0	0	0	0	0
Grants	58,000		279,747	0	0	0	0	279,747
Donations	0		0	0	0	0	0	0
Infrastructure Reserve Fund	325,000		500,000	1,720,000	1,440,000	270,000	820,000	4,750,000
Property Building Reserve Fund	161,000	13,432	230,000	255,000	175,000	80,000	0	740,000
Federal Gas Tax	290,000	127,425	390,000	90,000	125,000	170,000	0	775,000
Reserve Fund	13,000		70,000	0	0	0	0	70,000
Sewer Reserve Fund	0		0	12,500	80,000	0	0	92,500
Water Reserve Fund	0		0	12,500	80,000	0	0	92,500
Unfunded	50,000		0	0	0	0	0	0
<b>Sub total</b>	<b>937,000</b>	<b>151,137</b>	<b>1,469,747</b>	<b>2,090,000</b>	<b>1,900,000</b>	<b>520,000</b>	<b>820,000</b>	<b>6,799,747</b>
<b>Total Revenue</b>	<b>937,000</b>	<b>151,137</b>	<b>1,469,747</b>	<b>2,090,000</b>	<b>1,900,000</b>	<b>520,000</b>	<b>820,000</b>	<b>6,799,747</b>
<b>NET EXPENDITURE - general levy</b>	<b>0</b>	<b>22,666</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**TOWNSHIP OF WOOLWICH**  
**Capital Forecast 2021**

DEPARTMENT: RECREATION & FACILITIES SERVICES  
PROGRAM: PROPERTY MAINTENANCE FUNDING 2021 - 2025

	Project Total Cost	Development Charges	Other Funding	Grants	Donations	Infrastructure Res Fund	Property Building Reserve Fund	Federal Gas Tax	Reserve Fund	Sewer Res Fund	Water Res Fund	Unfunded	Funding Total	Levy cost	Check
<b>2021 Projects</b>															
Accessibility Audit Improvements	35,000						35,000						35,000	0	35,000
Bloomingtondale CC - parking lot paving	200,000					200,000							200,000	0	200,000
Breslau CC - Secondary EOC generator	100,000						100,000						100,000	0	100,000
Conestoga Fire Hall Roof Replacement	45,000						45,000						45,000	0	45,000
<b>Conestoga Works Yard HVAC/LED light replacer</b>	<b>41,598</b>			<b>41,598</b>									<b>41,598</b>	<b>0</b>	<b>41,598</b>
Elmira Fire Station improvements	100,000					100,000							100,000	0	100,000
<b>Elmira Fire Station Roof Replacement</b>	<b>106,075</b>			<b>106,075</b>									<b>106,075</b>	<b>0</b>	<b>106,075</b>
Energy Efficiencies (WMC pool and exterior LED)	90,000							90,000					90,000	0	90,000
EV Charging Stations	70,000								70,000				70,000	0	70,000
Lion's Park Washroom Accessibility Improvement	50,000						50,000						50,000	0	50,000
St. Jacob's Arena - Parking Lot replacement	300,000							300,000					300,000	0	300,000
<b>St. Jacob's Arena - HVAC improvements</b>	<b>25,999</b>			<b>25,999</b>									<b>25,999</b>	<b>0</b>	<b>25,999</b>
<b>St. Jacob's Arena - roof replacement</b>	<b>106,075</b>			<b>106,075</b>									<b>106,075</b>	<b>0</b>	<b>106,075</b>
WMC - Refrigeration Plant Improvements	150,000					150,000							150,000	0	150,000
WMC - Site Improvements, Concrete Repairs	50,000					50,000							50,000	0	50,000
<b>Total</b>	<b>1,469,747</b>	<b>0</b>	<b>0</b>	<b>279,747</b>	<b>0</b>	<b>500,000</b>	<b>230,000</b>	<b>390,000</b>	<b>70,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,469,747</b>	<b>0</b>	<b>1,469,747</b>
<b>2022 Projects</b>															
Accessibility Audit Improvements	50,000						50,000						50,000	0	50,000
Administration Building - Improvements	25,000						25,000						25,000	0	25,000
Breslau Park Fieldhouse Renovation	80,000						80,000						80,000	0	80,000
Cemeteries Columbarium #2	50,000					50,000							50,000	0	50,000
Conestoga Fire Window Replacement	70,000					70,000							70,000	0	70,000
Energy Management - Lions Park Parking Lot Lightir	50,000							50,000					50,000	0	50,000
Howard Street Operations (BCA 1-4)	50,000					25,000				12,500	12,500		50,000	0	50,000
Library Improvements	50,000						50,000						50,000	0	50,000
Maryhill CC Parking lot expansion	75,000					75,000							75,000	0	75,000
St. Jacob's Floor and board replacement	1,200,000					1,200,000							1,200,000	0	1,200,000
WMC Compressor Replacement	40,000							40,000					40,000	0	40,000
WMC Pool Upgrades	50,000						50,000						50,000	0	50,000
WMC Refrigeration Plant Improvements	300,000					300,000							300,000	0	300,000
<b>Total</b>	<b>2,090,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,720,000</b>	<b>255,000</b>	<b>90,000</b>	<b>0</b>	<b>12,500</b>	<b>12,500</b>	<b>0</b>	<b>2,090,000</b>	<b>0</b>	<b>2,090,000</b>
<b>2023 Projects</b>															
Accessibility Audit Improvements	50,000					50,000							50,000	0	50,000
Administration Building - Improvements	25,000						25,000						25,000	0	25,000
Energy Efficiencies enhancements	50,000							50,000					50,000	0	50,000
RCS Storage building	200,000					200,000							200,000	0	200,000
Generator - Invertor Battery replacement	30,000					30,000							30,000	0	30,000
Howard Street - roof replacement	120,000					60,000			30,000	30,000			120,000	0	120,000
WMC - parking lot replacement	1,000,000					1,000,000							1,000,000	0	1,000,000
Union Street Operations Yard (BCA 1-4) roof, renov	200,000					100,000			50,000	50,000			200,000	0	200,000
WMC HVAC equipment replacement	150,000						150,000						150,000	0	150,000
WMC Boiler replacement	75,000							75,000					75,000	0	75,000
<b>Total</b>	<b>1,900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,440,000</b>	<b>175,000</b>	<b>125,000</b>	<b>0</b>	<b>80,000</b>	<b>80,000</b>	<b>0</b>	<b>1,900,000</b>	<b>0</b>	<b>1,900,000</b>
<b>2024 Projects</b>															
Accessibility Audit improvements	50,000						50,000						50,000	0	50,000
Elmira Library Windows	50,000					50,000							50,000	0	50,000
Energy Efficiencies	50,000							50,000					50,000	0	50,000
Library renovations	100,000					100,000							100,000	0	100,000
St. Jacobs Library Window Replacement	30,000						30,000						30,000	0	30,000
WMC Boiler Replacement	75,000							75,000					75,000	0	75,000
WMC Compressor Replacement	45,000							45,000					45,000	0	45,000
WMC Rubber Flooring Replacement	120,000					120,000							120,000	0	120,000
<b>Total</b>	<b>520,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>270,000</b>	<b>80,000</b>	<b>170,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>520,000</b>	<b>0</b>	<b>520,000</b>
<b>2025 Projects</b>															
Park Lot Improvements (Works Yards, Parks)	450,000					450,000							450,000	0	450,000
WMC Facility HVAC/refrigeraiton replacemnt	250,000					250,000							250,000	0	250,000
St. Jacob's Fire Station - Cladding replacement	120,000					120,000							120,000	0	120,000
<b>Total</b>	<b>820,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>820,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>820,000</b>	<b>0</b>	<b>820,000</b>

# TOWNSHIP OF WOOLWICH

## Capital Forecast 2021

DEPARTMENT: RECREATION & FACILITIES SERVICES  
PROGRAM : MAJOR FACILITIES CAPITAL 2021 - 2025

FACILITY	2020 Budget	2020 Actual	2021	2022	2023	2024	2025	TOTAL
<b>RECREATION &amp; FACILITIES</b>								
Woolwich Memorial Centre								0
<b>Total Rec &amp; Fac</b>	0	0	0	0	0	0	0	0
<b>FIRE</b>								
Elmira Fire Station Addition						700,000		700,000
Breslau Fire Station								0
Maryhill Fire Station	500,000	2,391	500,000	350,000				850,000
<b>Total Fire</b>	500,000	2,391	500,000	350,000	0	700,000	0	1,550,000
<b>ENGINEERING &amp; PLANNING</b>								
Public Works Facility (Conestogo)	150,000	152,784						0
Public Works Facility - EA	100,000	1,786	150,000					150,000
<b>Total Eng &amp; Plan</b>	250,000	154,571	150,000	0	0	0	0	150,000
<b>Total Expenditures</b>	750,000	156,962	650,000	350,000	0	700,000	0	1,700,000
<b>Revenue</b>								
Development Charges	117,000	750	138,000	52,500		700,000		890,500
Debenture								0
Regional Partnerships								0
Park Fund								0
Reserve Fund	500,000	78,784	425,000	175,000				600,000
Recreation Association								0
Sewer/Water Reserve	133,000	77,428	87,000					87,000
Sale of Assets								0
Unfunded								0
<b>Revenue</b>	750,000	156,962	650,000	227,500	0	700,000	0	1,577,500
<b>Net Cost - Levy Impact</b>	0	-	0	122,500	0	0	0	122,500

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      WATER  
PROGRAM          Function Summary

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Water Mains	307,057	400,775	446,738	351,004	457,200	0	457,200
Water Service	51,337	36,199	46,081	60,995	53,000	0	53,000
Meters	92,076	141,433	488,827	451,046	285,300	0	285,300
Hydrants	25,358	36,098	64,154	36,085	64,000	0	64,000
Billing and Collecting	69,647	81,034	73,517	67,923	75,262	0	75,262
Administration Overhead	785,707	678,460	623,343	655,205	702,191	0	702,191
<b>Township Expenditures</b>	<b>1,331,181</b>	<b>1,374,000</b>	<b>1,742,660</b>	<b>1,622,258</b>	<b>1,636,953</b>	<b>0</b>	<b>1,636,953</b>
Transfer to Reserve Fund	1,050,812	1,071,364	1,080,000	1,113,393	1,100,000	0	1,100,000
Wholesale water cost	2,547,808	2,897,729	2,705,895	3,020,928	2,876,402	0	2,876,402
<b>Other Expenditures</b>	<b>3,598,620</b>	<b>3,969,093</b>	<b>3,785,895</b>	<b>4,134,321</b>	<b>3,976,402</b>	<b>0</b>	<b>3,976,402</b>
<b>TOTAL-Expenditures</b>	<b>4,929,801</b>	<b>5,343,093</b>	<b>5,528,555</b>	<b>5,756,579</b>	<b>5,613,355</b>	<b>0</b>	<b>5,613,355</b>

**PROGRAM - REVENUE**

Water Mains	24,388	98,641	105,238	25,615	106,700	0	106,700
Water Service	7,573	2,241	7,647	91	8,000	0	8,000
Meters	79,156	187,747	486,405	513,555	306,600	0	306,600
Hydrants	21,390	32,612	33,925	27,036	37,100	0	37,100
Billing and Collecting	19,723	23,107	18,000	26,267	20,500	0	20,500
Administrative Overhead	58,466	60,281	57,560	88,962	99,130	0	99,130
Utility User Charges	-	-	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>210,695</b>	<b>404,629</b>	<b>708,775</b>	<b>681,525</b>	<b>578,030</b>	<b>0</b>	<b>578,030</b>
<b>NET</b>	<b>4,719,106</b>	<b>4,938,464</b>	<b>4,819,780</b>	<b>5,075,054</b>	<b>5,035,325</b>	<b>0</b>	<b>5,035,325</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      WATER  
PROGRAM          Department Summary

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	563,025	521,940	593,179	551,636	630,942	0	630,942
Equipment Cost	150,937	97,124	123,234	112,971	127,413	0	127,413
Facility Costs	51,045	45,915	46,204	44,845	47,480	0	47,480
Operating/Material Costs	361,464	422,143	296,636	284,158	333,504	0	333,504
External Contracts	148,246	232,607	629,692	568,044	436,900	0	436,900
Other costs	56,464	54,271	53,715	60,604	60,715	0	60,715
<b>Township Expenditures</b>	<b>1,331,181</b>	<b>1,374,000</b>	<b>1,742,660</b>	<b>1,622,258</b>	<b>1,636,953</b>	<b>0</b>	<b>1,636,953</b>
Transfer to Reserve Fund	1,050,812	1,071,364	1,080,000	1,113,393	1,100,000		1,100,000
Other Operating	2,547,808	2,897,729	2,705,895	3,020,928	2,876,402	0	2,876,402
<b>Other Expenditures</b>	<b>3,598,620</b>	<b>3,969,093</b>	<b>3,785,895</b>	<b>4,134,321</b>	<b>3,976,402</b>	<b>0</b>	<b>3,976,402</b>
<b>TOTAL -Expenditures</b>	<b>4,929,801</b>	<b>5,343,093</b>	<b>5,528,555</b>	<b>5,756,578.56</b>	<b>5,613,355</b>	<b>0</b>	<b>5,613,355</b>
<b><u>PROGRAM - REVENUE</u></b>							
Interfund Transfers	80,124	150,820	567,055	451,430	410,010	0	410,010
Fees and Charges	75,228	198,541	89,000	174,682	114,500		114,500
Provincial Grants	-	-	0	-	0		0
Other Revenues	55,344	55,267	52,720	55,413	53,520		53,520
<b>TOTAL - Revenue</b>	<b>210,695</b>	<b>404,629</b>	<b>708,775</b>	<b>681,525</b>	<b>578,030</b>	<b>0</b>	<b>578,030</b>
<b>NET</b>	<b>4,719,106</b>	<b>4,938,464</b>	<b>4,819,780</b>	<b>5,075,054</b>	<b>5,035,325</b>	<b>0</b>	<b>5,035,325</b>



## TOWNSHIP OF WOOLWICH 2021 BUDGET

### Water Rate Calculation

	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT		2021 BUDGET
Program Expenditures	4,929,801	5,343,093	5,528,555	5,756,579	5,613,355	0	5,613,355
Deduct: Program Revenue	-210,695	-404,629	-708,775	-681,525	-578,030	0	-578,030
<b>Net Cost</b>	<b>4,719,106</b>	<b>4,938,464</b>	<b>4,819,780</b>	<b>5,075,054</b>	<b>5,035,325</b>	<b>0</b>	<b>5,035,325</b>
Deduct: Service Charge Revenue							
8 - 5 - 1800 - 850 - 855 Residential service Charges	-1,031,552	-1,071,364	-1,080,000	-1,113,393	-1,100,000		-1,100,000
8 - 5 - 1800 - 850 - 857 Commercial Service Charges	-19,259	0	0	0	0		0
To Reserve Fund	-1,050,811	-1,071,364	-1,080,000	-1,113,393	-1,100,000	0	-1,100,000
<b>Amount to be raised from water rates</b>	<b>3,668,294</b>	<b>3,867,100</b>	<b>3,739,780</b>	<b>3,961,660</b>	<b>3,935,325</b>	<b>0</b>	<b>3,935,325</b>
Water Consumption			2,129,135		2,240,489		2,240,489
Expense divided by consumption			1.76		1.76		1.76 0.00%

The following is a list of the water rates for the last few years:

#### **Useage Rates**

2010 (effective Apr 1)	1.33
2011 (effective Apr 1)	1.43
2012 (effective Mar 1)	1.52
2013 (effective Mar 1)	1.61
2014 (effective Mar 1)	1.62
2015 (effective Mar 1)	1.67
2016 (effective Mar 1)	1.71
2017 (effective Mar 1)	1.71
2018 (effective Mar 1)	1.72
2019 (effective Mar 1)	1.73
2020 (effective Mar 1)	1.76

#### **Bi-Monthly Renewal & Replacement Charges**

2010	26.00
2011	26.00
2012	26.00
2013	26.00
2014	26.00
2015	26.00
2016	26.00
2017	26.00
2018	26.00
2019	26.00
2020	26.00

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

Surplus (deficit) calculation  
Revenue

8-5-1800-850-520 Elmira	2,035,171.03			
8-5-1800-850-521 St. Jacobs	349,907.79			
8-5-1800-850-522 Heidelberg	63,637.36			
8-5-1800-850-523 Maryhill	36,874.29			
8-5-1800-850-524 Conestogo	-			
8-5-1800-850-525 West Montrose	33,066.52			
8-5-1800-850-526 Conestogo Turkey Farms	136,454.60			
8-5-1800-850-532 Breslau	1,381,062.57			
<b>Total</b>	<b>0 4,036,174.16</b>	<b>0</b>	<b>0</b>	<b>0</b>

Net Expenditures 3,961,660.33

Surplus (deficit) 74,513.83  
 Opening Surplus (deficit) -  
 Year-end Accumulated Surplus (deficit) 74,513.83

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Water Mains

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	106,428	117,235	133,500	132,937	138,100	0	138,100
Equipment Costs	63,998	74,327	88,200	77,250	94,000	0	94,000
Facility Costs	-	-	0	-	0	0	0
Operating/Material Costs	39,667	40,496	37,332	22,728	38,100	0	38,100
External contracts	96,964	168,717	187,706	118,089	187,000	0	187,000
Other Costs	-	-	0	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>307,057</b>	<b>400,775</b>	<b>446,738</b>	<b>351,004</b>	<b>457,200</b>	<b>0</b>	<b>457,200</b>

**PROGRAM - REVENUE**

Interfund Transfers	24,388	98,641	105,238	25,615	106,700	0	106,700
Fees and Charges	-	-	0	-	0	0	0
Provincial Grants	-	-	0	-	0	0	0
Other Revenues	-	-	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>24,388</b>	<b>98,641</b>	<b>105,238</b>	<b>25,615</b>	<b>106,700</b>	<b>0</b>	<b>106,700</b>

<b>NET</b>	<b>282,669</b>	<b>302,134</b>	<b>341,500</b>	<b>325,389</b>	<b>350,500</b>	<b>0</b>	<b>350,500</b>
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**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Watermains

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
8 - 6 - 1802 - 452 - 500	Labour - watermain repairs	16,074	8,230	12,050	9,650	12,050	0	12,050
8 - 6 - 1802 - 450 - 500	Labour - valve replacement	204	1,513	700	2,685	1,500	0	1,500
8 - 6 - 1802 - 454 - 500	Labour - valve repair	3,142	3,912	3,600	4,399	3,600	0	3,600
8 - 6 - 1802 - 462 - 500	Labour - curb stop replacement	1,782	2,813	3,300	2,087	3,300	0	3,300
8 - 6 - 1802 - 464 - 500	Labour - curb stop maintenance	11,504	7,388	8,200	4,899	8,200	0	8,200
8 - 6 - 1802 - 480 - 500	Labour - cleaning	-	-	3,350	-	3,350	0	3,350
8 - 6 - 1802 - 481 - 500	Labour - flushing	8,124	14,812	18,200	24,921	20,000	0	20,000
8 - 6 - 1802 - 482 - 500	Labour - valve maintenance	4,467	8,125	14,150	3,199	14,150	0	14,150
8 - 6 - 1802 - 484 - 500	Labour - water quality complaints	3,294	4,328	5,950	7,203	5,950	0	5,950
8 - 6 - 1802 - 488 - 500	Labour - bacteriological testing	37,210	40,683	38,600	46,316	38,600	0	38,600
8 - 6 - 1802 - 486 - 500	Labour - lead testing	1,636	1,605	2,200	1,637	1,700	0	1,700
8 - 6 - 1802 - 489 - 500	Labour - joint use mains	529	83	2,700	-	2,700	0	2,700
8 - 6 - 1802 - 490 - 500	Labour - locates	18,463	23,743	20,500	25,941	23,000	0	23,000
	<b>Sub total</b>	<b>106,428</b>	<b>117,235</b>	<b>133,500</b>	<b>132,937</b>	<b>138,100</b>	<b>0</b>	<b>138,100</b>
<b>Equipment Costs</b>								
8 - 6 - 1802 - 452 - 510	Rental - watermain repairs	16,028	7,369	11,900	7,650	11,900	0	11,900
8 - 6 - 1802 - 450 - 510	Rental - valve replacement	29	1,018	1,600	1,290	1,600	0	1,600
8 - 6 - 1802 - 454 - 510	Rental - valve repairs	4,245	1,881	8,700	3,818	8,700	0	8,700
8 - 6 - 1802 - 462 - 510	Rental - curb stop replacements	1,421	4,173	5,100	2,473	5,100	0	5,100
8 - 6 - 1802 - 464 - 510	Rental - curb stop maintenance	13,437	4,758	10,100	3,344	10,100	0	10,100
8 - 6 - 1802 - 480 - 510	Rental - cleaning	-	-	1,150	-	1,150	0	1,150
8 - 6 - 1802 - 481 - 510	Rental - flushing	3,643	8,415	9,700	12,603	11,000	0	11,000
8 - 6 - 1802 - 482 - 510	Rental - valve maintenance	1,759	4,286	3,850	1,484	3,850	0	3,850
8 - 6 - 1802 - 484 - 510	Rental - water quality complaints	944	1,457	2,550	3,731	2,550	0	2,550
8 - 6 - 1802 - 488 - 510	Rental - bacteriological testing	14,497	28,493	21,000	24,009	21,000	0	21,000
8 - 6 - 1802 - 486 - 510	Rental - lead testing	662	779	1,200	814	1,200	0	1,200
8 - 6 - 1802 - 489 - 510	Rental - joint use mains	246	45	1,350	-	1,350	0	1,350
8 - 6 - 1802 - 490 - 510	Rental - locates	7,088	11,650	10,000	16,034	14,500	0	14,500
	<b>Sub total</b>	<b>63,998</b>	<b>74,327</b>	<b>88,200</b>	<b>77,250</b>	<b>94,000</b>	<b>0</b>	<b>94,000</b>
<b>Facility Costs</b>								
		-	-	0	-	0	0	0

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Watermains

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Operating/Material Costs</b>								
8 - 6 - 1802 - 452 - 517	Material - watermain repairs	21,365	17,027	15,300	10,652	15,300	0	15,300
8 - 6 - 1802 - 450 - 517	Material - valve replacement	7,881	4,465	3,060	-	3,100	0	3,100
8 - 6 - 1802 - 454 - 517	Material - valve repairs	1,558	4,291	2,142	3,181	3,000	0	3,000
8 - 6 - 1802 - 462 - 517	Material - curb stop replacement	4,076	1,904	1,836	1,516	1,800	0	1,800
8 - 6 - 1802 - 464 - 517	Material - curb stop maintenance	406	1,614	2,040	66	2,000	0	2,000
8 - 6 - 1802 - 480 - 517	Material - watermain cleaning	-	-	204	621	300	0	300
8 - 6 - 1802 - 481 - 517	Material - flushing	9	2,586	2,550	1,638	2,500	0	2,500
8 - 6 - 1802 - 482 - 517	Material - valve maintenance	-	-	0	-	0	0	0
8 - 6 - 1802 - 488 - 517	Material - bacteriological testing	3,618	6,503	7,854	3,913	7,800	0	7,800
8 - 6 - 1802 - 486 - 517	Material - lead testing	-	435	510	-	500	0	500
8 - 6 - 1802 - 490 - 517	Material - locates	755	1,671	1,836	1,142	1,800	0	1,800
	<b>Sub total</b>	<b>39,667</b>	<b>40,496</b>	<b>37,332</b>	<b>22,728</b>	<b>38,100</b>	<b>0</b>	<b>38,100</b>
<b>External Contracts</b>								
8 - 6 - 1802 - 452 - 515	Watermain repairs	16,373	8,828	18,360	26,850	16,000		16,000
8 - 6 - 1802 - 450 - 515	Valve replacement	-	66,738	65,000	4,244	65,000		65,000
8 - 6 - 1802 - 454 - 515	Valve repairs	51	5,932	10,200	218	10,000		10,000
8 - 6 - 1802 - 464 - 515	Curb stop maintenance	341	-	0	1,534	500		500
8 - 6 - 1802 - 480 - 515	Watermain cleaning	7,948	-	25,806	-	25,000		25,000
8 - 6 - 1802 - 482 - 515	Valve maintenance	-	-	0	-	0		0
8 - 6 - 1802 - 484 - 515	Water complaints	-	24	1,020	-	1,000		1,000
8 - 6 - 1802 - 488 - 515	Bacteriological sampling	70,864	80,464	62,628	78,452	65,000		65,000
8 - 6 - 1802 - 487 - 515	Watermain alarm monitoring	-	-	0	-	0		0
8 - 6 - 1802 - 489 - 515	Joint-use mains	-	-	0	-	0		0
8 - 6 - 1802 - 490 - 515	Locates	1,388	5,374	2,040	5,509	3,000		3,000
8 - 6 - 1802 - 491 - 515	Lead test sampling	-	1,357	2,652	1,282	1,500		1,500
	<b>Sub total</b>	<b>96,964</b>	<b>168,717</b>	<b>187,706</b>	<b>118,089</b>	<b>187,000</b>	<b>0</b>	<b>187,000</b>
	<b>Other Costs</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL - Expenditures</b>	<b>307,057</b>	<b>400,775</b>	<b>446,738</b>	<b>351,004</b>	<b>457,200</b>	<b>0</b>	<b>457,200</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	<b>Interfund transfers</b>							
	<b>Contribution from Water ReserveFund</b>							
8 - 5 - 1800 - 870 - 949	Water valve replacement	8,114	73,734	70,360	8,220	71,200	0	71,200
8 - 5 - 1800 - 870 - 949	Water valve repairs	8,996	16,017	24,642	11,320	25,300	0	25,300
8 - 5 - 1800 - 870 - 949	Curb stop replacement	7,278	8,891	10,236	6,075	10,200	0	10,200
	<b>Sub total</b>	<b>24,388</b>	<b>98,641</b>	<b>105,238</b>	<b>25,615</b>	<b>106,700</b>	<b>0</b>	<b>106,700</b>
	Fees and Charges	-	-	0	-	0	0	0
	Provincial Grants	-	-	0	-	0	0	0
	Other Revenues	-	-	0	-	0	0	0
	<b>TOTAL - Revenue</b>	<b>24,388</b>	<b>98,641</b>	<b>105,238</b>	<b>25,615</b>	<b>106,700</b>	<b>0</b>	<b>106,700</b>
	<b>NET</b>	<b>282,669</b>	<b>302,134</b>	<b>341,500</b>	<b>325,389</b>	<b>350,500</b>	<b>0</b>	<b>350,500</b>

	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
452 Watermain Repairs	69,840	41,453	57,610	54,803	55,250	0	55,250
450 Valve Replacement	8,114	73,734	70,360	8,220	71,200	0	71,200
454 Valve Repairs	8,996	16,017	24,642	11,615	25,300	0	25,300
462 Curb stop replacement	7,278	8,891	10,236	6,075	10,200	0	10,200
464 Curb stop maintenance	25,687	13,761	20,340	9,842	20,800	-	20,800
480 Cleaning	7,948	-	30,510	621	29,800	0	29,800
481 Flushing	11,776	25,813	30,450	39,162	33,500	0	33,500
482 Valve Maintenance	6,225	12,411	18,000	4,683	18,000	-	18,000
484 Water quality complaints	4,238	5,810	9,520	10,934	9,500	0	9,500
487 Watermain Alarm Monitoring	-	-	0	-	0	0	0
488 Bacteriological sampling	126,189	156,143	130,082	152,691	132,400	0	132,400
489 Joint Use Mains	775	128	4,050	-	4,050	-	4,050
490 Water locates	27,694	42,438	34,376	48,626	42,300	0	42,300
491 Lead Test Sampling	2,298	4,177	6,562	3,733	4,900	0	4,900
	<b>307,057</b>	<b>400,775</b>	<b>446,738</b>	<b>351,004</b>	<b>457,200</b>	<b>0</b>	<b>457,200</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

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DEPARTMENT    WATER  
PROGRAM        Water Services

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	13,011	5,226	15,685	15,547	15,700	0	15,700
Equipment Costs	15,740	5,657	13,005	15,256	13,100	0	13,100
Facility Costs	-	-	0	-	0	0	0
Operating/Material Costs	7,243	4,285	5,151	2,383	5,200	0	5,200
External contracts	15,342	21,032	12,240	27,809	19,000	0	19,000
Other Costs	-	-	0	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>51,337</b>	<b>36,199</b>	<b>46,081</b>	<b>60,995</b>	<b>53,000</b>	<b>0</b>	<b>53,000</b>

**PROGRAM - REVENUE**

Interfund Transfers	7,573	2,241	7,647	91	8,000	0	8,000
Fees and Charges	-	-	0	-	0	0	0
Provincial Grants	-	-	0	-	0	0	0
Other Revenues	-	-	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>7,573</b>	<b>2,241</b>	<b>7,647</b>	<b>91</b>	<b>8,000</b>	<b>0</b>	<b>8,000</b>
<b>NET</b>	<b>43,764</b>	<b>33,959</b>	<b>38,433</b>	<b>60,904</b>	<b>45,000</b>	<b>0</b>	<b>45,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Water Service

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
8 - 6 - 1805 - 456 - 500	Labour - water service repairs	8,883	3,269	9,370	10,494	9,500	0	9,500
8 - 6 - 1805 - 458 - 500	Labour - service inspections	1,064	1,898	4,583	4,993	4,500	0	4,500
8 - 6 - 1805 - 460 - 500	Labour - service replacement	3,065	59	1,731	60	1,700	0	1,700
	<b>Sub total</b>	<b>13,011</b>	<b>5,226</b>	<b>15,685</b>	<b>15,547</b>	<b>15,700</b>	<b>0</b>	<b>15,700</b>
<b>Equipment Costs</b>								
8 - 6 - 1805 - 456 - 510	Rental - water service repairs	13,024	4,531	8,772	13,281	9,000	0	9,000
8 - 6 - 1805 - 458 - 510	Rental - service inspections	522	1,126	2,346	1,944	2,300	0	2,300
8 - 6 - 1805 - 460 - 510	Rental - service replacements	2,195	-	1,887	30	1,800	0	1,800
	<b>Sub total</b>	<b>15,740</b>	<b>5,657</b>	<b>13,005</b>	<b>15,256</b>	<b>13,100</b>	<b>0</b>	<b>13,100</b>
<b>Facility Costs</b>								
		-	-	0	-	0	0	0
<b>Operating/Material Costs</b>								
8 - 6 - 1805 - 456 - 517	Material - water service repairs	6,866	4,285	4,692	2,383	4,700	0	4,700
8 - 6 - 1805 - 458 - 517	Material - service inspections	-	-	0	-	0	0	0
8 - 6 - 1805 - 460 - 517	Material - service replacement	378	-	459	-	500	0	500
	<b>Sub Total</b>	<b>7,243</b>	<b>4,285</b>	<b>5,151</b>	<b>2,383</b>	<b>5,200</b>	<b>0</b>	<b>5,200</b>
<b>External Contract</b>								
8 - 6 - 1805 - 456 - 515	Water service repairs	13,407	18,850	8,670	27,809	15,000		15,000
8 - 6 - 1805 - 460 - 515	Service replacement	1,935	2,182	3,570	-	4,000		4,000
	<b>Sub total</b>	<b>15,342</b>	<b>21,032</b>	<b>12,240</b>	<b>27,809</b>	<b>19,000</b>	<b>0</b>	<b>19,000</b>
<b>Other Costs</b>								
		-	-	0	-	0	0	0
	<b>TOTAL - Expenditures</b>	<b>51,337</b>	<b>36,199</b>	<b>46,081</b>	<b>60,995</b>	<b>53,000</b>	<b>0</b>	<b>53,000</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>PROGRAM - REVENUE</u></b>								
	<b>Interfund Transfers</b>							
	<b>Contribution from Water Reserve fund</b>							
8 - 5 - 1800 - 870 - 949	Service replacement	7,573	2,241	7,647	91	8,000	0	8,000
	<b>Sub total</b>	<b>7,573</b>	<b>2,241</b>	<b>7,647</b>	<b>91</b>	<b>8,000</b>	<b>0</b>	<b>8,000</b>
	<b>Fees and Charges</b>	-	-	0	-	0	0	0
	<b>Provincial Grants</b>	-	-	0	-	0	0	0
	<b>Other Revenues</b>	-	-	0	-	0	0	0
	<b>TOTAL - Revenue</b>	<b>7,573</b>	<b>2,241</b>	<b>7,647</b>	<b>91</b>	<b>8,000</b>	<b>0</b>	<b>8,000</b>
	<b>NET</b>	<b>43,764</b>	<b>33,959</b>	<b>38,433</b>	<b>60,904</b>	<b>45,000</b>	<b>0</b>	<b>45,000</b>
		<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2020 ACTUAL</b>	<b>2021 DEPARTMENT</b>	<b>ADJUSTMENTS</b>	<b>2021 BUDGET</b>
	456 Water Service Repair	42,179	30,935	31,504	53,967	38,200	0	38,200
	458 Service Inspections	1,585	3,024	6,929	6,937	6,800	0	6,800
	460 Service Replacement	7,573	2,241	7,647	91	8,000	0	8,000
	TOTAL - Expenditures	51,337	36,199	46,081	60,995	53,000	0	53,000

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

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DEPARTMENT WATER  
PROGRAM Water Meters

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	11,628	3,864	14,615	2,634	14,800	0	14,800
Equipment Costs	4,536	2,000	4,651	1,387	5,100	0	5,100
Facility Costs	-	-	0	-	0	0	0
Operating/Material Costs	69,525	135,569	78,540	61,600	79,300	0	79,300
External contracts	6,387	-	391,020	385,425	186,100	0	186,100
Other Costs	-	-	0	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>92,076</b>	<b>141,433</b>	<b>488,827</b>	<b>451,046</b>	<b>285,300</b>	<b>0</b>	<b>285,300</b>

**PROGRAM - REVENUE**

Interfund Transfers	17,936	5,719	411,405	387,311	206,600	0	206,600
Fees and Charges	61,220	182,027	75,000	126,244	100,000	0	100,000
Provincial Grants	-	-	0	-	0	0	0
Other Revenues	-	-	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>79,156</b>	<b>187,747</b>	<b>486,405</b>	<b>513,555</b>	<b>306,600</b>	<b>0</b>	<b>306,600</b>
<b>NET</b>	<b>12,920</b>	<b>-46,313</b>	<b>2,422</b>	<b>-62,509</b>	<b>-21,300</b>	<b>0</b>	<b>-21,300</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Water Meters

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
8 - 6 - 1807 - 465 - 500	Labour - testing	1,263	332	662	299	700	0	700
8 - 6 - 1807 - 466 - 500	Labour - maintenance	8,599	2,749	10,491	1,260	10,500	0	10,500
8 - 6 - 1807 - 468 - 500	Labour - meter complaints	1,479	340	917	420	1,000	0	1,000
8 - 6 - 1807 - 470 - 500	Labour - installation	287	443	2,546	656	2,600	0	2,600
	<b>Subtotal</b>	<b>11,628</b>	<b>3,864</b>	<b>14,615</b>	<b>2,634</b>	<b>14,800</b>	<b>0</b>	<b>14,800</b>
<b>Equipment</b>								
8 - 6 - 1807 - 465 - 510	Rental - testing	1,735	173	367	160	400	0	400
8 - 6 - 1807 - 466 - 510	Rental - maintenance	2,065	1,418	3,774	626	3,800	0	3,800
8 - 6 - 1807 - 468 - 510	Rental - meter complaints	591	213	510	206	500	0	500
8 - 6 - 1807 - 470 - 510	Rental - installation	145	197	0	396	400	0	400
	<b>Subtotal</b>	<b>4,536</b>	<b>2,000</b>	<b>4,651</b>	<b>1,387</b>	<b>5,100</b>	<b>0</b>	<b>5,100</b>
<b>Facility Costs</b>								
		-	-	0	-	0	0	0
<b>Operating/Material Costs</b>								
8 - 6 - 1807 - 465 - 517	Material - testing	-	-	0	-	0	0	0
8 - 6 - 1807 - 466 - 517	Material - maintenance	884	1,552	12,240	-	12,300	0	12,300
8 - 6 - 1807 - 468 - 517	Material - meter complaints	-	-	0	-	0	0	0
8 - 6 - 1807 - 469 - 517	Material - large meters	-	-	0	-	0	0	0
8 - 6 - 1807 - 470 - 517	Material - installation	68,641	134,017	66,300	61,600	67,000	0	67,000
	<b>Subtotal</b>	<b>69,525</b>	<b>135,569</b>	<b>78,540</b>	<b>61,600</b>	<b>79,300</b>	<b>0</b>	<b>79,300</b>
<b>External Contracts</b>								
8 - 6 - 1807 - 465 - 515	External contracts - testing	-	-	6,120	-	6,100	0	6,100
8 - 6 - 1807 - 466 - 515	External contracts - maint.	-	-	0	1,391	0	0	0
8 - 6 - 1807 - 470 - 515	External contracts - installation	6,387	-	384,900	384,034	180,000	0	180,000
		<b>6,387</b>	<b>-</b>	<b>391,020</b>	<b>385,425</b>	<b>186,100</b>	<b>0</b>	<b>186,100</b>
<b>Other Costs</b>								
		-	-	0	-	0	0	0
	<b>TOTAL - Expenditures</b>	<b>92,076</b>	<b>141,433</b>	<b>488,827</b>	<b>451,046</b>	<b>285,300</b>	<b>0</b>	<b>285,300</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2015 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	2021 ADJUSTMENTS	2021 BUDGET
<b><u>PROGRAM - REVENUE</u></b>								
	Interfund transfer							
	Contribution from Water Reserve Fund							
8 - 5 - 1800 - 870 - 949	Replacement	17,936	5,719	411,405	387,311	206,600	0	206,600
	<b>Subtotal</b>	<b>17,936</b>	<b>5,719</b>	<b>411,405</b>	<b>387,311</b>	<b>206,600</b>	<b>0</b>	<b>206,600</b>
	Fees and Charges							
8 - 5 - 1807 - 870 - 858	Meter Sales	61,220	182,027	75,000	126,244	100,000		100,000
	<b>Subtotal</b>	<b>61,220</b>	<b>182,027</b>	<b>75,000</b>	<b>126,244</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>
	Provincial Grants	-	-	0	-	0	0	0
	Other Revenues	-	-	0	-	0	0	0
	<b>TOTAL - Revenue</b>	<b>79,156</b>	<b>187,747</b>	<b>486,405</b>	<b>513,555</b>	<b>306,600</b>	<b>0</b>	<b>306,600</b>
	<b>NET</b>	<b>12,920</b>	<b>-46,313</b>	<b>2,422</b>	<b>-62,509</b>	<b>-21,300</b>	<b>0</b>	<b>-21,300</b>

	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	2021 ADJUSTMENTS	2021 BUDGET
465 Testing	2,998	505	7,149	459	7,200	0	7,200
466 replacement/maintenance	11,549	5,719	26,505	3,277	26,600	0	26,600
468 meter complaints	2,070	553	1,427	626	1,500	0	1,500
469 large meters	-	-	0	-	0	0	0
470 Installation	75,459	134,656	453,746	446,685	250,000	0	250,000
	<b>92,076</b>	<b>141,433</b>	<b>488,827</b>	<b>451,046</b>	<b>285,300</b>	<b>0</b>	<b>285,300</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Hydrants

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	3,574	3,105	17,671	3,661	14,400	0	14,400
Equipment Costs	1,183	1,458	13,515	1,765	11,300	0	11,300
Facility Costs	-	-	0	-	0	0	0
Operating Material Costs	3,235	1,206	7,242	6,246	6,500	0	6,500
External contracts	17,366	30,329	25,726	24,412	31,800	0	31,800
Other Costs	-	-	0	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>25,358</b>	<b>36,098</b>	<b>64,154</b>	<b>36,085</b>	<b>64,000</b>	<b>0</b>	<b>64,000</b>

**PROGRAM - REVENUE**

Interfund Transfers	21,390	32,612	33,925	27,036	37,100	0	37,100
Fees and Charges	-	-	0	-	0	0	0
Provincial Grants	-	-	0	-	0	0	0
Other Revenues	-	-	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>21,390</b>	<b>32,612</b>	<b>33,925</b>	<b>27,036</b>	<b>37,100</b>	<b>0</b>	<b>37,100</b>
<b>NET</b>	<b>3,968</b>	<b>3,486</b>	<b>30,229</b>	<b>9,049</b>	<b>26,900</b>	<b>0</b>	<b>26,900</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Hydrants

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
8 - 6 - 1808 - 472 - 500	Labour - repairs	1,046	732	5,093	464	4,500	0	4,500
8 - 6 - 1808 - 474 - 500	Labour - maintenance	896	1,588	8,301	1,524	6,500	0	6,500
8 - 6 - 1808 - 476 - 500	Labour - installation	-	249	917	39	900	0	900
8 - 6 - 1808 - 478 - 500	Labour - snow clearing	1,632	537	3,361	1,633	2,500	0	2,500
	<b>Sub total</b>	<b>3,574</b>	<b>3,105</b>	<b>17,671</b>	<b>3,661</b>	<b>14,400</b>	<b>0</b>	<b>14,400</b>
<b>Equipment</b>								
8 - 6 - 1808 - 472 - 510	Rental - repairs	199	361	6,069	198	5,300	0	5,300
8 - 6 - 1808 - 474 - 510	Rental - maintenace	549	695	2,856	723	2,200	0	2,200
8 - 6 - 1808 - 476 - 510	Rental - installation	-	113	1,530	23	1,500	0	1,500
8 - 6 - 1808 - 478 - 510	Rental - snow clearing	435	288	3,060	822	2,300	0	2,300
	<b>Subtotal</b>	<b>1,183</b>	<b>1,458</b>	<b>13,515</b>	<b>1,765</b>	<b>11,300</b>	<b>0</b>	<b>11,300</b>
<b>Facility Costs</b>								
		-	-	0	-	0	0	0
<b>Operating/Material Costs</b>								
8 - 6 - 1808 - 472 - 517	Material - repairs	365	1,206	1,581	4,455	1,400	0	1,400
8 - 6 - 1808 - 474 - 517	Material - maintenance	2,870	-	2,448	580	1,900	0	1,900
8 - 6 - 1808 - 476 - 517	Material - installation	-	-	3,213	1,211	3,200	0	3,200
	<b>Subtotal</b>	<b>3,235</b>	<b>1,206</b>	<b>7,242</b>	<b>6,246</b>	<b>6,500</b>	<b>0</b>	<b>6,500</b>
<b>External Contracts</b>								
8 - 6 - 1808 - 472 - 515	External contracts - repairs	291	-	4,080	204	4,000	0	4,000
8 - 6 - 1808 - 474 - 515	External contracts - maintenance	17,075	30,329	20,320	24,209	26,500	0	26,500
8 - 6 - 1808 - 476 - 515	External contracts - installation	-	-	1,326	-	1,300	0	1,300
	<b>Subtotal</b>	<b>17,366</b>	<b>30,329</b>	<b>25,726</b>	<b>24,412</b>	<b>31,800</b>	<b>0</b>	<b>31,800</b>
<b>Other Costs</b>								
		-	-	0	-	0	0	0
	<b>TOTAL - Expenditures</b>	<b>25,358</b>	<b>36,098</b>	<b>64,154</b>	<b>36,085</b>	<b>64,000</b>	<b>0</b>	<b>64,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
8 - 5 - 1800 - 870 - 949	Interfund Transfers	21,390	32,612	33,925	27,036	37,100	0	37,100
	Fees and Charges	-	-	0	-	0	0	0
	Provincial Grants	-	-	0	-	0	0	0
	Other Revenues	-	-	0	-	0	0	0
	<b>TOTAL - Revenue</b>	<b>21,390</b>	<b>32,612</b>	<b>33,925</b>	<b>27,036</b>	<b>37,100</b>	<b>0</b>	<b>37,100</b>
	<b>NET</b>	<b>3,968</b>	<b>3,486</b>	<b>30,229</b>	<b>9,049</b>	<b>26,900</b>	<b>0</b>	<b>26,900</b>

	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
472 Repairs	1,901	2,298	16,823	5,321	15,200	0	15,200
474 Maintenance/replacement	21,390	32,612	33,925	27,036	37,100	0	37,100
476 Installation	-	362	6,986	1,273	6,900	0	6,900
478 Snow Clearing	2,067	826	6,421	2,455	4,800	0	4,800
	<b>25,358</b>	<b>36,098</b>	<b>64,154</b>	<b>36,085</b>	<b>64,000</b>	<b>0</b>	<b>64,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

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**DEPARTMENT      WATER**  
**PROGRAM          Billing and Collecting**

2020 Full-time Equivalent    0.50  
2021 Full-time Equivalent    0.50

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	34,913	35,872	36,417	32,425	38,162	0	38,162
Equipment Costs	1,290	2,689	1,600	1,385	1,600	0	1,600
Facility Costs	-	-	0	-	0	0	0
Operating Material Costs	21,255	29,944	22,500	21,805	22,500	0	22,500
External Contracts	12,188	12,528	13,000	12,308	13,000	-	13,000
Other Costs	-	-	-	-	-	-	-
<b>TOTAL -Expenditures</b>	<b>69,647</b>	<b>81,034</b>	<b>73,517</b>	<b>67,923</b>	<b>75,262</b>	<b>0</b>	<b>75,262</b>

**PROGRAM - REVENUE**

Inter fund Transfers	-	-	0	-	0	0	0
Fees and Charges	12,236	15,134	11,000	16,775	13,000	0	13,000
Provincial Grants	-	-	0	-	0	0	0
Other Revenues	7,487	7,973	7,000	9,492	7,500	0	7,500
<b>TOTAL - Revenue</b>	<b>19,723</b>	<b>23,107</b>	<b>18,000</b>	<b>26,267</b>	<b>20,500</b>	<b>0</b>	<b>20,500</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

NET	49,923	57,927	55,517	41,656	54,762	0	54,762
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**DEPARTMENT WATER**  
**PROGRAM Billing and Collecting**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Cost</b>								
8 - 6 - 1820 - 275 - 500	Labour - meter reading	4,125	5,051	3,000	2,765	3,000	0	3,000
8 - 6 - 1820 - 275 - 001	Full Time Wages	24,168	22,296	24,238	22,574	25,525	0	25,525
8 - 6 - 1820 - 275 - 021	CPP	813	1,084	1,181	1,057	1,296	0	1,296
8 - 6 - 1820 - 275 - 022	EI	377	469	580	428	599	0	599
8 - 6 - 1820 - 275 - 023	Group Benefits	2,811	3,828	3,988	2,664	4,130	0	4,130
8 - 6 - 1820 - 275 - 025	OMERS	1,642	1,953	2,181	1,831	2,297	0	2,297
8 - 6 - 1820 - 275 - 026	EHT	349	448	473	422	498	0	498
8 - 6 - 1820 - 275 - 027	WSIB	627	742	776	684	817	0	817
	<b>Subtotal</b>	<b>34,913</b>	<b>35,872</b>	<b>36,417</b>	<b>32,425</b>	<b>38,162</b>	<b>0</b>	<b>38,162</b>
<b>Equipment cost</b>								
8 - 6 - 1820 - 275 - 510	Rental - meter reading	1,290	2,689	1,600	1,385	1,600	0	1,600
	<b>Sub total</b>	<b>1,290</b>	<b>2,689</b>	<b>1,600</b>	<b>1,385</b>	<b>1,600</b>	<b>0</b>	<b>1,600</b>
<b>Facility Costs</b>								
		-	-	0	-	0	0	0
<b>Operating/Material Costs</b>								
8 - 6 - 1820 - 250 - 251	Legal	-	-	0	-	0	0	0
8 - 6 - 1820 - 200 - 210	Write-offs	-	11,460	500	2,910	500	0	500
8 - 6 - 1820 - 200 - 222	Supplies	21,255	18,484	22,000	18,894	22,000	0	22,000
	<b>Sub total</b>	<b>21,255</b>	<b>29,944</b>	<b>22,500</b>	<b>21,805</b>	<b>22,500</b>	<b>0</b>	<b>22,500</b>
<b>External Contracts</b>								
8 - 6 - 1820 - 275 - 515	Meter Reading	12,188	12,528	13,000	12,308	13,000	0	13,000
	<b>Sub total</b>	<b>12,188</b>	<b>12,528</b>	<b>13,000</b>	<b>12,308</b>	<b>13,000</b>	<b>-</b>	<b>13,000</b>
<b>Other Costs</b>								
		-	-	0	-	0	0	0

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

TOTAL -Expenditures	69,647	81,034	73,517	67,923	75,262	0	75,262
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**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT**      **WATER**  
**PROGRAM**          **Billing and Collecting**

**PROGRAM - REVENUE**

<b>ACCOUNT NUMBER</b>	<b>ACCOUNT DESCRIPTION</b>	<b>2015 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2020 ACTUAL</b>	<b>2021 DEPARTMENT</b>	<b>ADJUSTMENTS</b>	<b>2021 BUDGET</b>
	<b>Interfund Transfers</b>	-	-	0	-	0		0
	<b>Fees and Charges</b>							
8 - 5 - 1820 - 850 - 859	Connection Charges	12,236	15,134	11,000	16,775	13,000		13,000
	<b>Sub total</b>	<b>12,236</b>	<b>15,134</b>	<b>11,000</b>	<b>16,775</b>	<b>13,000</b>	<b>0</b>	<b>13,000</b>
	<b>Provincial Grants</b>	-	-	0	-	0		0
	<b>Other Revenues</b>							
8 - 5 - 1820 - 850 - 870	Penalty/Interest	7,487	7,973	7,000	9,492	7,500		7,500
	<b>Sub total</b>	<b>7,487</b>	<b>7,973</b>	<b>7,000</b>	<b>9,492</b>	<b>7,500</b>	<b>0</b>	<b>7,500</b>
	<b>TOTAL - Revenue</b>	<b>19,723</b>	<b>23,107</b>	<b>18,000</b>	<b>26,267</b>	<b>20,500</b>	<b>0</b>	<b>20,500</b>
	<b>NET</b>	<b>49,923</b>	<b>57,927</b>	<b>55,517</b>	<b>41,656</b>	<b>54,762</b>	<b>0</b>	<b>54,762</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Administrative Overhead

2020 Full-time Equivalent 2.28  
2021 Full-time Equivalent 2.28

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	393,471	356,638	375,291	364,431	409,780	0	409,780
Equipment Costs	64,190	10,992	2,263	15,928	2,313	0	2,313
Facility Costs	51,045	45,915	46,204	44,845	47,480	0	47,480
Operating /Material Costs	220,537	210,644	145,871	169,398	181,904	0	181,904
Other Costs	56,464	54,271	53,715	60,604	60,715	0	60,715
<b>TOTAL -Expenditures</b>	<b>785,707</b>	<b>678,460</b>	<b>623,343</b>	<b>655,205</b>	<b>702,191</b>	<b>0</b>	<b>702,191</b>

**PROGRAM REVENUE**

Interfund Transfers	8,838	11,607	8,840	11,378	51,610	0	51,610
Fees and Charges	1,771	1,380	3,000	31,663	1,500	0	1,500
Provincial Grants	-	-	0	-	0	0	0
Other Revenues	47,857	47,295	45,720	45,921	46,020	0	46,020
<b>TOTAL - Revenue</b>	<b>58,466</b>	<b>60,281</b>	<b>57,560</b>	<b>88,962</b>	<b>99,130</b>	<b>0</b>	<b>99,130</b>
<b>NET</b>	<b>727,241</b>	<b>618,179</b>	<b>565,783</b>	<b>566,243</b>	<b>603,061</b>	<b>0</b>	<b>603,061</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT WATER  
PROGRAM Administrative Overhead

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
<b>Union</b>								
8 - 6 - 1800 - 090 - 500	Labour - Equipment Repair	-	13	50	-	50	0	50
8 - 6 - 1800 - 700 - 500	Labour - Water Quality Study	-	83	200	-	200	0	200
8 - 6 - 1800 - 774 - 500	Labour - misc. recoverable	244	679	0	712	0	0	0
8 - 6 - 1800 - 778 - 500	Labour - contingency	-	-	0	-	0	0	0
<b>NonUnion</b>								
8 - 6 - 1800 - 010 - 001	Full time salaries	191,617	176,740	179,269	168,439	200,307		200,307
8 - 6 - 1800 - 010 - 002	Part time salaries	-	-	10,200	6,872	12,240		12,240
8 - 6 - 1800 - 020 - 021	CPP	6,446	6,533	6,619	6,271	7,642		7,642
8 - 6 - 1800 - 020 - 022	EI	2,742	2,554	2,985	2,498	2,927		2,927
8 - 6 - 1800 - 020 - 023	Group Benefits	18,407	16,373	19,949	16,745	20,923		20,923
8 - 6 - 1800 - 020 - 025	OMERS	19,457	17,486	19,135	15,473	20,401		20,401
8 - 6 - 1800 - 020 - 026	EHT	3,756	3,786	3,695	3,568	3,906		3,906
8 - 6 - 1800 - 020 - 027	WSIB	5,834	5,529	5,640	5,468	5,962		5,962
8 - 6 - 1800 - 040 - 045	Professional Fees	5,102	4,731	5,000	4,926	6,000		6,000
8 - 6 - 1800 - 040 - 046	Training and Development	8,988	5,828	8,000	1,417	8,000		8,000
8 - 6 - 1800 - 190 - 310	Staff Allocation-from Cost Sheet	130,877	116,302	114,549	132,044	121,222	0	121,222
	<b>Sub total</b>	<b>393,471</b>	<b>356,638</b>	<b>375,291</b>	<b>364,431</b>	<b>409,780</b>	<b>0</b>	<b>409,780</b>
<b>Equipment Costs</b>								
8 - 6 - 1800 - 090 - 510	Rental - equipment repair	-	12	0	-	0	0	0
8 - 6 - 1800 - 700 - 510	Rental - Water Quality Study	-	23	50	-	50	0	50
8 - 6 - 1800 - 774 - 510	Rental - misc recoverable	22	429	0	312	0	0	0
8 - 6 - 1800 - 778 - 510	Rental - contingency	-	-	0	-	0	0	0
8 - 6 - 1800 - 190 - 310	Equipment Allocation from Cost	64,169	10,529	2,213	15,616	2,263	0	2,263
	<b>Sub total</b>	<b>64,190</b>	<b>10,992</b>	<b>2,263</b>	<b>15,928</b>	<b>2,313</b>	<b>0</b>	<b>2,313</b>
<b>Facility Costs</b>								
8 - 6 - 1800 - 190 - 310	Facility Allocation from Cost Sheet	51,045	45,915	46,204	44,845	47,480	0	47,480
	<b>Sub total</b>	<b>51,045</b>	<b>45,915</b>	<b>46,204</b>	<b>44,845</b>	<b>47,480</b>	<b>0</b>	<b>47,480</b>
<b>Operating /Material Costs</b>								
8 - 6 - 1800 - 090 - 098	Equipment Repairs	-	-	0	-	0	0	0
8 - 6 - 1800 - 250 - 251	Legal	69,281	68,891	0	30,822	40,000	0	40,000
8 - 6 - 1800 - 270 - 273	Advertising	-	-	0	-	0	0	0
8 - 6 - 1800 - 270 - 300	Miscellaneous	10,434	2,660	7,500	148	7,500	0	7,500
8 - 6 - 1800 - 778 - 263	Contingency	-	-	0	-	0	0	0
8 - 6 - 1800 - 774 - 515	Misc Recoverable	-	-	0	-	0	0	0
8 - 6 - 1800 - 190 - 962	Insurance	5,857	6,382	6,058	6,058	6,116	0	6,116
8 - 6 - 1800 - 190 - 309	Administration allocation	120,000	120,000	120,000	120,000	110,000	0	110,000
8 - 6 - 1800 - 190 - 310	Operation Allocation from Cost	14,965	12,711	12,313	12,369	18,288	0	18,288
	<b>Sub total</b>	<b>220,537</b>	<b>210,644</b>	<b>145,871</b>	<b>169,398</b>	<b>181,904</b>	<b>0</b>	<b>181,904</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Administrative Overhead

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Other Costs</b>								
8 - 6 - 1800 - 701 - 515	DWQMS Audit	7,799	7,083	7,000	7,818	14,000		14,000
8 - 6 - 1800 - 190 - 310	Minor Capital Allocation	3,825	2,349	1,875	7,946	1,875	0	1,875
8 - 6 - 1800 - 180 - 182	Debenture Payment - F+C Elroy Acres	44,840	44,840	44,840	44,840	44,840		44,840
		<b>56,464</b>	<b>54,271</b>	<b>53,715</b>	<b>60,604</b>	<b>60,715</b>	<b>0</b>	<b>60,715</b>
	<b>TOTAL -Expenditures</b>	<b>785,707</b>	<b>678,460</b>	<b>623,343</b>	<b>655,205</b>	<b>702,191</b>	<b>0</b>	<b>702,191</b>
8 - 6 - 1800 - 190 - 310	Total cost Allocation to be transferred	264,882	187,805	177,153	212,820	191,127	0	
<b><u>PROGRAM REVENUE</u></b>								
8 - 5 - 1800 - 870 - 949	Contribution from Reserve Fund	8,838	11,607	8,840	11,378	51,610		51,610
	<b>Interfund Transfers</b>	<b>8,837.85</b>	<b>11,606.75</b>	<b>8,840</b>	<b>11,378</b>	<b>51,610</b>	<b>0</b>	<b>51,610</b>
<b>Fees and Charges</b>								
8 - 5 - 1800 - 870 - 200	Misc.Recoverable	1,771	1,380	3,000	31,663	1,500	0	1,500
	<b>Subtotal</b>	<b>1,771</b>	<b>1,380</b>	<b>3,000</b>	<b>31,663</b>	<b>1,500</b>	<b>0</b>	<b>1,500</b>
<b>Provincial Grants</b>								
		-	-	0	-	0	0	0
<b>Other Revenues</b>								
8 - 5 - 1800 - 774 - 300	Misc.Recoverable			0	-		0	0
8 - 5 - 1800 - 850 - 518	F+C Elroy Acres Water	44,513	44,554	44,520	44,596	44,520		44,520
8 - 5 - 1800 - 870 - 300	Miscellaneous	3,344	2,741	1,200	1,325	1,500		1,500
	<b>Subtotal</b>	<b>47,857</b>	<b>47,295</b>	<b>45,720</b>	<b>45,921</b>	<b>46,020</b>	<b>0</b>	<b>46,020</b>
	<b>TOTAL - Revenue</b>	<b>58,466</b>	<b>60,281</b>	<b>57,560</b>	<b>88,962</b>	<b>99,130</b>	<b>0</b>	<b>99,130</b>
	<b>NET</b>	<b>727,241</b>	<b>618,179</b>	<b>565,783</b>	<b>566,243</b>	<b>603,061</b>	<b>0</b>	<b>603,061</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WATER  
PROGRAM Other Costs

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	-	-	0	-	0	0	0
Equipment Costs	-	-	0	-	0	0	0
Facility Costs	-	-	0	-	0	0	0
Operating /Material Costs	-	-	0	-	0	0	0
External contracts	-	-	0	-	0	0	0
Transfer to Reserve Fund	1,050,812	1,071,364	1,080,000	1,113,393	1,100,000	0	1,100,000
Wholesale water	2,547,808	2,897,729	2,705,895	3,020,928	2,876,402	0	2,876,402
<b>TOTAL -Expenditures</b>	<b>3,598,620</b>	<b>3,969,093</b>	<b>3,785,895</b>	<b>4,134,321</b>	<b>3,976,402</b>	<b>0</b>	<b>3,976,402</b>

**PROGRAM REVENUE**

Interfund Transfers	-	-	0	-	0	0	0
Fees and Charges	-	-	0	-	0	0	0
Provincial Grants	-	-	0	-	0	0	0
Other Revenues	-	-	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>3,598,620</b>	<b>3,969,093</b>	<b>3,785,895</b>	<b>4,134,321</b>	<b>3,976,402</b>	<b>0</b>	<b>3,976,402</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      WATER  
PROGRAM          Other System Costs

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	Staff Cost	-	-	0	-	0	0	0
	Equipment Cost	-	-	0	-	0	0	0
	Facility Cost	-	-	0	-	0	0	0
	Operating/Material Cost	-	-	0	-	0	0	0
	External Contracts	-	-	0	-	0	0	0
	<b>Transfer to Reserve Fund</b>							
8 - 6 - 1800 - 190 - 967	Capital Renewal and Replacement	1,050,812	1,071,364	1,080,000	1,113,393	1,100,000	0	1,100,000
	<b>Sub total</b>	<b>1,050,812</b>	<b>1,071,364</b>	<b>1,080,000</b>	<b>1,113,393</b>	<b>1,100,000</b>	<b>0</b>	<b>1,100,000</b>
	<b>Whole sale Water</b>							
8 - 6 - 1830 - 496 - 520	Elmira	1,370,572	1,481,751	1,490,603	1,582,595	1,461,819	0	1,461,819
8 - 6 - 1830 - 496 - 521	St. Jacobs	151,385	169,385	172,031	219,531	183,426	0	183,426
8 - 6 - 1830 - 496 - 522	Heidelberg	49,467	52,251	55,651	52,871	53,913	0	53,913
8 - 6 - 1830 - 496 - 523	Maryhill	37,580	33,914	23,724	38,096	35,908	0	35,908
8 - 6 - 1830 - 496 - 524	Conestogo	56,366	51,783	60,643	54,387	60,267	0	60,267
8 - 6 - 1830 - 496 - 525	West Montrose	2,631	-	0	-	0	0	0
8 - 6 - 1830 - 496 - 526	Conestoga Plains	55,041	56,627	59,554	82,563	62,628	0	62,628
8 - 6 - 1830 - 496 - 527	City of Waterloo	131,313	132,557	130,000	109,642	138,000	0	138,000
8 - 6 - 1830 - 496 - 530	Breslau	693,454	919,462	713,689	881,243	880,441	0	880,441
8 - 6 - 1830 - 498 - 500	Breslau Water Labour	-	-	0	-	0	0	0
8 - 6 - 1830 - 499 - 510	Breslau Water Int Equip	-	-	0	-	0	0	0
	<b>Sub total</b>	<b>2,547,808</b>	<b>2,897,729</b>	<b>2,705,895</b>	<b>3,020,928</b>	<b>2,876,402</b>	<b>0</b>	<b>2,876,402</b>
	<b>TOTAL - Expenditures</b>	<b>3,598,620</b>	<b>3,969,093</b>	<b>3,785,895</b>	<b>4,134,321</b>	<b>3,976,402</b>	<b>0</b>	<b>3,976,402</b>
	<b>PROGRAM - REVENUE</b>							
	<b>TOTAL - Revenue</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>3,598,620</b>	<b>3,969,093</b>	<b>3,785,895</b>	<b>4,134,321</b>	<b>3,976,402</b>	<b>0</b>	<b>3,976,402</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT            WASTEWATER  
PROGRAM                Function Summary - System Cost

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Wastewater Mains	144,091	61,618	163,839	97,540	179,000	0	179,000
Pumping Stations	45,010	73,654	76,457	74,963	95,650	0	95,650
Billing and Collecting	70,826	85,561	427,192	426,524	241,454	0	241,454
Administrative Overhead	667,599	640,323	680,776	586,194	688,836	0	688,836
<b>Township Expenditures</b>	<b>927,526</b>	<b>861,156</b>	<b>1,348,264</b>	<b>1,185,221</b>	<b>1,204,940</b>	<b>0</b>	<b>1,204,940</b>
Transfer to Reserve Fund	913,260	926,409	940,000	966,531	970,000	0	970,000
Wholesale wastewater cost	2,764,150	2,832,148	2,957,566	3,003,344	2,950,275	0	2,950,275
<b>Other Expenditures</b>	<b>3,677,410</b>	<b>3,758,556</b>	<b>3,897,566</b>	<b>3,969,875</b>	<b>3,920,275</b>	<b>0</b>	<b>3,920,275</b>
<b>TOTAL -Expenditures</b>	<b>4,604,936</b>	<b>4,619,712</b>	<b>5,245,830</b>	<b>5,155,096</b>	<b>5,125,215</b>	<b>0</b>	<b>5,125,215</b>

**PROGRAM - REVENUE**

Wastewater Mains	0	-	0	-	0	0	0
Pumping Stations	0	-	0	-	0	0	0
Billing and Collecting	8,377	9,325	364,300	366,668	174,000	0	174,000
Administrative Overhead	89,337	156,145	136,201	91,816	104,415	0	104,415
Other Costs	0	-	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>97,714</b>	<b>165,470</b>	<b>500,501</b>	<b>458,484</b>	<b>278,415</b>	<b>0</b>	<b>278,415</b>
<b>NET</b>	<b>4,507,222</b>	<b>4,454,241</b>	<b>4,745,329</b>	<b>4,696,611</b>	<b>4,846,800</b>	<b>0</b>	<b>4,846,800</b>

## TOWNSHIP OF WOOLWICH 2021 BUDGET

DEPARTMENT            WASTEWATER  
PROGRAM                Department Summary - Systems Cost

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Cost	516,516	489,814	541,333	511,993	611,592	0	611,592
Equipment Cost	86,407	43,316	74,090	59,989	86,018	0	86,018
Facility Costs	59,679	54,148	56,506	53,072	63,880	0	63,880
Material/Operating Costs	64,159	92,306	113,120	55,854	99,604	0	99,604
External Contracts	127,153	55,398	437,485	419,035	253,117	0	253,117
Other Costs	73,611	126,174	125,730	85,279	90,730	0	90,730
<b>Township Expenditures</b>	<b>927,526</b>	<b>861,156</b>	<b>1,348,264</b>	<b>1,185,221</b>	<b>1,204,940</b>	<b>0</b>	<b>1,204,940</b>
Transfer to Reserve Fund	913,260	926,409	940,000	966,531	970,000	0	970,000
Regional wholesale wastewater cost	2,764,150	2,832,148	2,957,566	3,003,344	2,950,275	0	2,950,275
<b>Other Expenditures</b>	<b>3,677,410</b>	<b>3,758,556</b>	<b>3,897,566</b>	<b>3,969,875</b>	<b>3,920,275</b>	<b>0</b>	<b>3,920,275</b>
<b>TOTAL -Expenditures</b>	<b>4,604,936</b>	<b>4,619,712</b>	<b>5,245,830</b>	<b>5,155,096</b>	<b>5,125,215</b>	<b>0</b>	<b>5,125,215</b>

**PROGRAM - REVENUE**

Interfund Transfers	75,991	143,176	478,696	436,361	256,610	0	256,610
Fees and Charges	0	-	0	-	0	0	0
Provincial Grants	0	-	0	-	0	0	0
Other Revenue	21,723	22,294	21,805	22,123	21,805	0	21,805
<b>TOTAL - Revenue</b>	<b>97,714</b>	<b>165,470</b>	<b>500,501</b>	<b>458,484</b>	<b>278,415</b>	<b>0</b>	<b>278,415</b>
<b>NET</b>	<b>4,507,222</b>	<b>4,454,241</b>	<b>4,745,329</b>	<b>4,696,611</b>	<b>4,846,800</b>	<b>0</b>	<b>4,846,800</b>

**Wastewater Rate Calculations**

Program Expenditures	4,604,936	4,619,712	5,245,830	5,155,096	5,125,215	0	5,125,215
Deduct: Program Revenue	97,714	165,470	500,501	458,484	278,415	0	278,415
<b>Net Cost</b>	<b>4,507,222</b>	<b>4,454,241</b>	<b>4,745,329</b>	<b>4,696,611</b>	<b>4,846,800</b>	<b>0</b>	<b>4,846,800</b>

6 - 5 - 1600 - 850 - 855	-898,139	-926,409	-940,000	-966,531	-970,000	0	-970,000
6 - 5 - 1600 - 850 - 857            To Reserve Fund	-15,121	0	0	0	0	0	0
Deduct: Service Charge Revenue	-913,260	-926,409	-940,000	-966,531	-970,000	0	-970,000
<b>Amount to be raised from Sewer Rates</b>	<b>3,593,962</b>	<b>3,527,833</b>	<b>3,805,329</b>	<b>3,730,081</b>	<b>3,876,800</b>	<b>0</b>	<b>3,876,800</b>
Sewer consumption			1,306,940		1,331,510		1,331,510
Expense Divided by consumption			2.91		2.91		2.91 0.00%

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

The sewer rates for the past seven years are as follows:

**Useage Rates**

2010 - \$1.63 (effective April 1)
2011 - \$1.76 (effective April 1)
2012 - \$1.90 (effective Mar 1)
2013 - \$2.02 (effective Mar 1)
2014 - \$2.18 (effective Mar 1)
2015 - \$2.29 (effective Mar 1)
2016 - \$2.40 (effective Mar 1)
2017 - \$2.50 (effective Mar 1)
2018 - \$2.69 (effective Mar 1)
2019 - \$2.85 (effective Mar 1)
2019 - \$2.91 (effective Mar 1)

**Bi-Monthly Renewal & Replacement Charges**

2010 -	\$	26.00
2011 -	\$	26.00 (effective Nov. 1)
2012 -	\$	26.00
2013 -	\$	26.00
2014 -	\$	26.00
2015 -	\$	26.00
2016 -	\$	26.00
2017 -	\$	26.00
2018 -	\$	26.00
2019 -	\$	26.00
2019 -	\$	26.00

Revenue

6-5-1600-850-520 Elmira	2,529,455
6-5-1600-850-521 St. Jacobs	562,675
6-5-1600-850-522 Heidelberg	47,856
6-5-1600-850-523 Maryhill	0
6-5-1600-850-524 Conestogo	71,022
6-5-1600-850-532 Breslau	630,103
<b>Total</b>	<b>3,841,110.81</b>

Net Expenditures

3,730,080.75

Current Surplus (deficit)	111,030.07
Opening Surplus (deficit)	0.00
Year-end Accumulated Surplus (deficit)	111,030.07

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WASTEWATER  
PROGRAM Sewer Mains

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	23,904	29,626	50,721	37,939	55,950	0	55,950
Equipment Costs	12,990	15,963	57,834	30,629	62,700	0	62,700
Facility Costs	0	0	0	-	0	0	0
Operating/Material Costs	898	3,602	9,333	2,148	9,050	0	9,050
External Contracts	106,299	12,427	45,951	26,824	51,300	0	51,300
Other Costs	0	0	0	-	0	0	0
<b>TOTAL - Expenditures</b>	<b>144,091</b>	<b>61,618</b>	<b>163,839</b>	<b>97,540</b>	<b>179,000</b>	<b>0</b>	<b>179,000</b>

**PROGRAM - REVENUE**

Interfund Transfer	0	0	0	-	0	0	0
Fees and Charges	0	0	0	-	0	0	0
Provincial Grants	0	0	0	-	0	0	0
Other Revenue	0	0	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>144,091</b>	<b>61,618</b>	<b>163,839</b>	<b>97,540</b>	<b>179,000</b>	<b>0</b>	<b>179,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT WASTEWATER**  
**PROGRAM Sewer Mains**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
6 - 6 - 1602 - 402 - 500	Labour-flushing & inspection	2,096	1,042	21,083	6,400	22,000	0	22,000
6 - 6 - 1602 - 404 - 500	Labour-complaints	1,088	2,261	2,648	3,073	2,700	0	2,700
6 - 6 - 1602 - 406 - 500	Labour-locates	15,472	21,917	16,805	23,945	21,000	0	21,000
6 - 6 - 1602 - 408 - 500	Labour-repairs	1,278	-	2,750	1,797	2,750	0	2,750
6 - 6 - 1602 - 410 - 500	Labour-manhole repairs	413	2,154	4,991	793	5,000	0	5,000
6 - 6 - 1602 - 412 - 500	Labour-service inspections	3,558	2,253	2,444	1,930	2,500	0	2,500
	<b>Sub total</b>	<b>23,904</b>	<b>29,626</b>	<b>50,721</b>	<b>37,939</b>	<b>55,950</b>	<b>0</b>	<b>55,950</b>
<b>Equipment Costs</b>								
6 - 6 - 1602 - 402 - 510	Rental-flushing & inspection	4,177	1,771	38,658	10,822	40,000		40,000
6 - 6 - 1602 - 404 - 510	Rental-complaints	286	741	2,448	1,557	2,500		2,500
6 - 6 - 1602 - 406 - 510	Rental-locates	5,833	10,754	6,630	14,801	10,000		10,000
6 - 6 - 1602 - 408 - 510	Rental-repairs	1,268	-	2,550	2,296	2,600		2,600
6 - 6 - 1602 - 410 - 510	Rental-manhole repairs	207	1,397	6,630	332	6,700		6,700
6 - 6 - 1602 - 412 - 510	Rental-service inspections	1,220	1,301	918	822	900		900
	<b>Sub total</b>	<b>12,990</b>	<b>15,963</b>	<b>57,834</b>	<b>30,629</b>	<b>62,700</b>	<b>0</b>	<b>62,700</b>
	<b>Facility Costs</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating/Material Costs</b>								
6 - 6 - 1602 - 406 - 517	Materials-sewer locates	724	629	714	715	750	0	750
6 - 6 - 1602 - 408 - 517	Materials-repairs	0	1,232	1,887	148	1,800	0	1,800
6 - 6 - 1602 - 410 - 517	Materials-manhole repairs	0	1,741	6,732	1,285	6,500	0	6,500
6 - 6 - 1602 - 412 - 517	Materials-service inspections	174		0	-	0	0	0
	<b>Sub total</b>	<b>898</b>	<b>3,602</b>	<b>9,333</b>	<b>2,148</b>	<b>9,050</b>	<b>0</b>	<b>9,050</b>
<b>External Contracts</b>								
6 - 6 - 1602 - 402 - 515	Flushing and Inspection	99,323	397	25,500	16,671	30,000	0	30,000
6 - 6 - 1602 - 406 - 515	Sewer Locates	1,603	5,042	1,530	5,314	4,500	0	4,500
6 - 6 - 1602 - 408 - 515	Sewer Repairs	5,372	5,273	8,721	2,910	8,800	0	8,800
6 - 6 - 1602 - 410 - 515	Manhole Repairs	0	1,318	8,160	-	6,000	0	6,000
6 - 6 - 1602 - 412 - 515	Service Inspections	0	397	2,040	1,928	2,000	0	2,000
	<b>Sub total</b>	<b>106,299</b>	<b>12,427</b>	<b>45,951</b>	<b>26,824</b>	<b>51,300</b>	<b>0</b>	<b>51,300</b>
	<b>Other Costs</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL- EXPENDITURES</b>	<b>144,091</b>	<b>61,618</b>	<b>163,839</b>	<b>97,540</b>	<b>179,000</b>	<b>0</b>	<b>179,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM REVENUES**

Interfund transfers	0	-	0	-	0	0	0
Fees and Charges	0	-	0	-	0	0	0
Provincial Grants	0	-	0	-	0	0	0
Other Revenue	0	-	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>144,091</b>	<b>61,618</b>	<b>163,839</b>	<b>97,540</b>	<b>179,000</b>	<b>0</b>	<b>179,000</b>

**PROGRAM - EXPENDITURES**

Flushing	105,596	3,210	85,241	33,893	92,000	0	92,000
Complaints	1,374	3,001	5,096	4,630	5,200	0	5,200
Locates	23,632	38,342	25,679	44,775	36,250	0	36,250
Repairs	7,918	6,505	15,908	7,152	15,950	0	15,950
Manhole Repairs	620	6,609	26,513	2,410	24,200	0	24,200
Service Inspection	4,951	3,951	5,402	4,680	5,400	0	5,400
	<b>144,091</b>	<b>61,618</b>	<b>163,839</b>	<b>97,540</b>	<b>179,000</b>	<b>0</b>	<b>179,000</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

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**DEPARTMENT WASTEWATER**  
**PROGRAM Wastewater-Pumping Stations**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b><u>PROGRAM - EXPENDITURES</u></b>							
Staff Costs	16,130	18,080	22,203	24,404	32,000	0	32,000
Equipment Costs	7,255	12,563	12,801	12,358	17,600	0	17,600
Facility Costs	8,634	8,233	10,302	8,227	16,400	0	16,400
Operating/Material Costs	884	856	1,367	655	2,100	0	2,100
External Contracts	9,604	31,407	27,234	26,849	25,000	0	25,000
Other Costs	2,503	2,514	2,550	2,469	2,550	0	2,550
<b>TOTAL -Expenditures</b>	<b>45,010</b>	<b>73,654</b>	<b>76,457</b>	<b>74,963</b>	<b>95,650</b>	<b>0</b>	<b>95,650</b>
<b><u>PROGRAM - REVENUE</u></b>							
Interfund Transfers	0	0	0	-	0	0	0
Fees and Charges	0	0	0	-	0	0	0
Provincial Grants	0	0	0	-	0	0	0
Other Revenues	0	0	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>45,010</b>	<b>73,654</b>	<b>76,457</b>	<b>74,963</b>	<b>95,650</b>	<b>0</b>	<b>95,650</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT WASTEWATER  
PROGRAM Pumping Stations

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
6 - 6 - 1610 - 416 - 500	Labour-north station	4,094	4,359	4,736	4,086	4,800		4,800
6 - 6 - 1610 - 417 - 500	Labour-river run station	3,655	4,033	4,736	7,518	4,800		4,800
6 - 6 - 1610 - 418 - 500	Labour-lunor station	4,280	5,146	5,856	4,750	5,800		5,800
6 - 6 - 1610 - 419 - 500	Labour-st jacobs trail station	0	0	0	2,215	4,800		4,800
6 - 6 - 1610 - 420 - 500	Labour-victoria station	3,334	4,541	4,736	3,978	4,800		4,800
6 - 6 - 1610 - 422 - 500	Labour-hopewell station	0	0	0	420	4,800		4,800
6 - 6 - 1610 - 421 - 500	Labour-pump station cleaning	768	0	2,139	1,437	2,200		2,200
	<b>Sub-Total</b>	<b>16,130</b>	<b>18,080</b>	<b>22,203</b>	<b>24,404</b>	<b>32,000</b>	<b>0</b>	<b>32,000</b>
<b>Equipment Costs</b>								
6 - 6 - 1610 - 416 - 510	Rental-north station	1,401	3,169	2,397	2,035	2,400		2,400
6 - 6 - 1610 - 417 - 510	Rental-river run station	1,303	2,881	2,397	3,656	2,400		2,400
6 - 6 - 1610 - 418 - 510	Rental-lunor station	2,146	3,551	2,397	2,349	2,400		2,400
6 - 6 - 1610 - 419 - 510	Rental-st jacobs trail station	0	-	0	984	2,400		2,400
6 - 6 - 1610 - 420 - 510	Rental-victoria station	1,202	2,962	2,397	2,504	2,400		2,400
6 - 6 - 1610 - 422 - 510	Rental-hopewell station	0	-	0	228	2,400		2,400
6 - 6 - 1610 - 421 - 510	Rental-pump station cleaning	1,204	-	3,213	603	3,200		3,200
	<b>Sub-Total</b>	<b>7,255</b>	<b>12,563</b>	<b>12,801</b>	<b>12,358</b>	<b>17,600</b>	<b>0</b>	<b>17,600</b>
<b>Facility Costs</b>								
6 - 6 - 1610 - 416 - 151	Hydro-north station	1,551	1,935	1,836	2,185	1,850		1,850
6 - 6 - 1610 - 416 - 152	Gas-north station	423	274	357	279	400		400
6 - 6 - 1610 - 417 - 151	Hydro-river run station	785	792	1,020	686	800		800
6 - 6 - 1610 - 417 - 152	Gas-river run station	394	397	357	451	400		400
6 - 6 - 1610 - 418 - 151	Hydro-lunor station	3,812	3,831	4,080	3,019	4,000		4,000
6 - 6 - 1610 - 418 - 152	Gas-lunor station	0	0	357	0	400		400
6 - 6 - 1610 - 418 - 276	Telephone-lunor station	550	567	714	577	600		600
6 - 6 - 1610 - 419 - 151	Hydro-st jacobs trail station	0	0	0	0	1,850		1,850
6 - 6 - 1610 - 419 - 152	Gas-st jacobs trail station	0	0	0	0	400		400
6 - 6 - 1610 - 420 - 151	Hydro-victoria station	849	163	1,224	734	1,000		1,000
6 - 6 - 1610 - 420 - 152	Gas-victoria station	270	274	357	296	300		300
6 - 6 - 1610 - 422 - 151	Hydro-hopewell station	0	-	0	-	4,000		4,000
6 - 6 - 1610 - 422 - 152	Gas-hopewell station	0	-	0	-	400		400
	<b>Sub-Total</b>	<b>8,634</b>	<b>8,233</b>	<b>10,302</b>	<b>8,227</b>	<b>16,400</b>	<b>0</b>	<b>16,400</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

<b>Operating/Material Costs</b>							
6 - 6 - 1610 - 416 - 517	Materials-north station	294	140	347	53	350	350
6 - 6 - 1610 - 417 - 517	Materials-river run station	111	128	347	53	350	350
6 - 6 - 1610 - 418 - 517	Materials-lunor station	369	357	326	90	350	350
6 - 6 - 1610 - 419 - 517	Materials-st jacobs trail station	0	-	0	66	350	350
6 - 6 - 1610 - 420 - 517	Materials-victoria station	111	231	347	38	350	350
6 - 6 - 1610 - 422 - 517	Materials-hopewell station	0	-	0	356	350	350
<b>Sub-Total</b>		<b>884</b>	<b>856</b>	<b>1,367</b>	<b>655</b>	<b>2,100</b>	<b>0 2,100</b>
<b>External Contracts</b>							
6 - 6 - 1610 - 416 - 515	North pumping station	3,970	8,948	4,080	7,453	5,000	5,000
6 - 6 - 1610 - 417 - 515	River run pumping station	871	2,989	3,672	10,843	4,000	4,000
6 - 6 - 1610 - 418 - 515	Lunor pumping station	784	4,515	3,672	2,999	2,500	2,500
6 - 6 - 1610 - 419 - 515	St jacobs pumping station	0	-	0	867	2,500	2,500
6 - 6 - 1610 - 420 - 515	Victoria pumping station	3,063	13,247	11,322	3,375	4,000	4,000
6 - 6 - 1610 - 422 - 515	Hopewell pumping station	0	-	0	172	2,500	2,500
6 - 6 - 1610 - 421 - 515	Pumping station cleaning	916	1,709	4,488	1,141	4,500	4,500
<b>Sub-Total</b>		<b>9,604</b>	<b>31,407</b>	<b>27,234</b>	<b>26,849</b>	<b>25,000</b>	<b>0 25,000</b>
<b>Other costs</b>							
6 - 6 - 1610 - 150 - 156	Payment of Grant Property	813	794	850	782	850	850
6 - 6 - 1610 - 150 - 158	Flow monitoring	1,690	1,720	1,700	1,688	1,700	1,700
<b>Sub-Total</b>		<b>2,503</b>	<b>2,514</b>	<b>2,550</b>	<b>2,469</b>	<b>2,550</b>	<b>0 2,550</b>
<b>TOTAL - Expenditures</b>		<b>45,010</b>	<b>73,654</b>	<b>76,457</b>	<b>74,963</b>	<b>95,650</b>	<b>0 95,650</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
6 - 5 - 1600 - 870 - 949	Interfund Transfers	0	0	0	0	0	0	0
	Fees and Charges	0	0	0	0	0	0	0
	Provincial Grants	0	0	0	0	0	0	0
	<b>Other Revenues</b>							
6 - 5 - 1600 - 935 - 810	Grant-in-lieu	0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	<b>TOTAL - Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>45,010</b>	<b>73,654</b>	<b>76,457</b>	<b>74,963</b>	<b>95,650</b>	<b>0</b>	<b>95,650</b>
	<b>North Pumping Station</b>	11,733	18,826	13,753	16,090	14,800	0	14,800
	<b>River Run Pumping Station</b>	7,118	11,221	12,529	23,206	12,750	0	12,750
	<b>Lunor Pumping Station</b>	11,941	17,967	17,403	13,784	16,050	0	16,050
	<b>Victoria Pumping Station</b>	8,828	21,417	20,383	10,926	12,850	0	12,850
	<b>Pumping Station Cleaning</b>	2,887	1,709	9,840	3,180	9,900	0	9,900
	<b>Grant in lieu</b>	813	794	850	782	850	0	850
	<b>Flow monitoring</b>	1,690	1,720	1,700	1,688	1,700	0	1,700
		<b>45,010</b>	<b>73,654</b>	<b>76,457</b>	<b>69,655</b>	<b>68,900</b>	<b>0</b>	<b>68,900</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT      WASTEWATER**  
**PROGRAM         Billing and Collecting**

2020 Full-time Equivalent    0.50  
2021 Full-time Equivalent    0.50

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	35,565	33,490	38,417	32,425	40,162	0	40,162
Equipment Costs	1,508	2,689	1,675	1,385	1,675	0	1,675
Facility Costs	-	-	0	-	0	0	0
Operating/Material Costs	22,502	37,816	22,800	27,352	22,800	0	22,800
External Contracts	11,251	11,565	364,300	365,362	176,817	0	176,817
Other Costs	-	-	0	-	0	0	0
<b>TOTAL -Expenditures</b>	<b>70,826</b>	<b>85,561</b>	<b>427,192</b>	<b>426,524</b>	<b>241,454</b>	<b>0</b>	<b>241,454</b>

**PROGRAM - REVENUE**

Interfund Transfer	-	-	355,300	354,000	165,000	0	165,000
Fees and Charges	-	-	0	-	0	0	0
Provincial Grants	-	-	0	-	0	0	0
Other Revenue	8,377	9,325	9,000	12,668	9,000	0	9,000
<b>TOTAL - Revenue</b>	<b>8,377</b>	<b>9,325</b>	<b>364,300</b>	<b>366,668</b>	<b>174,000</b>	<b>0</b>	<b>174,000</b>
<b>NET</b>	<b>62,449</b>	<b>76,236</b>	<b>62,892</b>	<b>59,856</b>	<b>67,454</b>	<b>0</b>	<b>67,454</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

DEPARTMENT      WASTEWATER  
PROGRAM          Billing and Collecting

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Staff Costs</b>								
6 - 6 - 1620 - 275 - 500	Labour - meter reading	4,777	5,051	5,000	2,765	5,000		5,000
6 - 6 - 1620 - 275 - 001	Full Time Wages	24,168	19,915	24,238	22,574	25,525		25,525
6 - 6 - 1620 - 275 - 021	CPP	814	1,084	1,181	1,057	1,296		1,296
6 - 6 - 1620 - 275 - 022	EI	377	469	580	428	599		599
6 - 6 - 1620 - 275 - 023	Group Benefits	2,811	3,828	3,988	2,664	4,130		4,130
6 - 6 - 1620 - 275 - 025	OMERS	1,642	1,954	2,181	1,830	2,297		2,297
6 - 6 - 1620 - 275 - 026	EHT	349	448	473	422	498		498
6 - 6 - 1620 - 275 - 027	WSIB	627	742	776	684	817		817
	<b>Sub total</b>	<b>35,565</b>	<b>33,490</b>	<b>38,417</b>	<b>32,425</b>	<b>40,162</b>	<b>0</b>	<b>40,162</b>
<b>Equipment Costs</b>								
6 - 6 - 1620 - 275 - 510	Rental-billing/collecting	1,508	2,689	1,675	1,385	1,675		1,675
	<b>Sub total</b>	<b>1,508</b>	<b>2,689</b>	<b>1,675</b>	<b>1,385</b>	<b>1,675</b>	<b>0</b>	<b>1,675</b>
<b>Facility Costs</b>								
		<b>0</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating/Material Costs</b>								
6 - 6 - 1600 - 250 - 251	Legal	-	21	0	-	0		0
6 - 6 - 1620 - 200 - 210	Write-offs	1,214	19,299	800	8,458	800		800
6 - 6 - 1620 - 200 - 222	Supplies	21,255	18,484	22,000	18,894	22,000		22,000
6 - 6 - 1620 - 275 - 517	Materials - meter reading	33	12	0	-	0		0
	<b>Sub total</b>	<b>22,502</b>	<b>37,816</b>	<b>22,800</b>	<b>27,352</b>	<b>22,800</b>	<b>0</b>	<b>22,800</b>
<b>External Contracts</b>								
6 - 6 - 1620 - 275 - 515	Meter Reading	11,251	11,565	364,300	365,362	176,817		176,817
	<b>Sub total</b>	<b>11,251</b>	<b>11,565</b>	<b>364,300</b>	<b>365,362</b>	<b>176,817</b>	<b>0</b>	<b>176,817</b>
<b>Other Costs</b>								
		<b>0</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>TOTAL-Expenditures</b>	<b>70,826</b>	<b>85,561</b>	<b>427,192</b>	<b>426,524</b>	<b>241,454</b>	<b>0</b>	<b>241,454</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**PROGRAM - REVENUE**

		<b>Interfund Transfers</b>						
6	- 5 - 1600 - 870 - 949	Contribution from Reserve Fund	0	-	355,300	354,000	165,000	165,000
		<b>Sub total</b>	<b>0</b>	<b>0</b>	<b>355,300</b>	<b>354,000</b>	<b>165,000</b>	<b>0</b>
		<b>Fees and Charges</b>	0	-	0	-	0	0
		<b>Provincial Grants</b>	0	-	0	-	0	0
		<b>Other Revenue</b>						
6	- 5 - 1620 - 850 - 870	Penalty/Interest	8,377	9,325	9,000	12,668	9,000	9,000
		<b>Sub total</b>	<b>8,377</b>	<b>9,325</b>	<b>9,000</b>	<b>12,668</b>	<b>9,000</b>	<b>0</b>
		<b>TOTAL - Revenue</b>	<b>8,377</b>	<b>9,325</b>	<b>364,300</b>	<b>366,668</b>	<b>174,000</b>	<b>0</b>
		<b>NET</b>	<b>62,449</b>	<b>76,236</b>	<b>62,892</b>	<b>59,856</b>	<b>67,454</b>	<b>0</b>

**TOWNSHIP OF WOOLWICH**  
**2020 BUDGET**

**DEPARTMENT      WASTEWATER**  
**PROGRAM          Administrative Overhead**

2020 Full-time Equivalent      2.28  
2021 Full-time Equivalent      2.28

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	440,917	408,618	429,991	417,225	483,480	0	483,480
Equipment Costs	64,653	12,100	1,780	15,616	4,043	0	4,043
Facility Costs	51,045	45,915	46,204	44,845	47,480	0	47,480
Operating/Material Costs	39,875	50,031	79,621	25,698	65,654	0	65,654
External Contracts	-	-	0	-	0	0	0
Other Costs	71,108	123,660	123,180	82,809	88,180	0	88,180
<b>TOTAL -Expenditures</b>	<b>667,599</b>	<b>640,323</b>	<b>680,776</b>	<b>586,194</b>	<b>688,836</b>	<b>0</b>	<b>688,836</b>

**PROGRAM - REVENUE**

Interfund Transfers	75,991	143,176	123,396	82,361	91,610	0	91,610
Fees and Charges	-	-	0	-	0	0	0
Provincial Grants	-	-	0	-	0	0	0
Other Revenues	13,346	12,969	12,805	9,455	12,805	0	12,805
<b>TOTAL - Revenue</b>	<b>89,337</b>	<b>156,145</b>	<b>136,201</b>	<b>91,816</b>	<b>104,415</b>	<b>0</b>	<b>104,415</b>
<b>NET</b>	<b>578,262</b>	<b>484,178</b>	<b>544,575</b>	<b>494,377</b>	<b>584,421</b>	<b>0</b>	<b>584,421</b>

**TOWNSHIP OF WOOLWICH**  
**2020 BUDGET**

DEPARTMENT    WASTEWATER  
PROGRAM        Administrative Overhead

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION						2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET			
<b>Staff Costs</b>															
<b>Union Cost</b>															
6	-	6	-	1600	-	773	-	500	Labour - misc. recoverable	239	608	650	-	650	650
6	-	6	-	1600	-	440	-	500	Labour - I&I Monitoring	1,255	228	1,400	-	1,400	1,400
6	-	6	-	1600	-	816	-	500	Labour - Breslau I&I Monitoring	852	228	750	-	750	750
<b>Non Union Cost</b>															
6	-	6	-	1600	-	010	-	001	Full time salaries	190,907	178,478	179,269	168,180	200,307	200,307
6	-	6	-	1600	-	010	-	002	Part time salaries	-	-	10,200	6,872	12,240	12,240
6	-	6	-	1600	-	020	-	021	CPP	6,445	6,610	6,619	6,257	7,642	7,642
6	-	6	-	1600	-	020	-	022	EI	2,742	2,591	2,985	2,492	2,927	2,927
6	-	6	-	1600	-	020	-	023	Group Benefits	18,407	16,373	19,949	16,745	20,923	20,923
6	-	6	-	1600	-	020	-	025	OMERS	19,457	17,486	19,135	15,471	20,401	20,401
6	-	6	-	1600	-	020	-	026	EHT	3,756	3,818	3,695	3,562	3,906	3,906
6	-	6	-	1600	-	020	-	027	WSIB	5,834	5,581	5,640	5,459	5,962	5,962
6	-	6	-	1600	-	040	-	045	Professional Fees	145	290	150	145	150	150
6	-	6	-	1600	-	040	-	046	Training and Development	-	24	5,000	-	5,000	5,000
6	-	6	-	1600	-	190	-	309	Administration Allocation	60,000	60,000	60,000	60,000	80,000	80,000
6	-	6	-	1600	-	190	-	310	Staff allocation from Cost	130,877	116,302	114,549	132,044	121,222	121,222
<b>Sub total</b>						<b>440,917</b>	<b>408,618</b>	<b>429,991</b>	<b>417,225</b>	<b>483,480</b>	<b>0</b>	<b>483,480</b>			
<b>Equipment Costs</b>															
6	-	6	-	1600	-	773	-	510	Rental - Misc. recoverable	29	1,406	280	-	280	280
6	-	6	-	1600	-	440	-	510	Rental - I&I Monitoring	323	83	750	-	750	750
6	-	6	-	1600	-	816	-	510	Rental - Breslau I&I Monitoring	132	83	750	-	750	750
6	-	6	-	1600	-	190	-	310	Equipment Allocation from Cost	64,169	10,529	0	15,616	2,263	2,263
<b>Sub total</b>						<b>64,653</b>	<b>12,100</b>	<b>1,780</b>	<b>15,616</b>	<b>4,043</b>	<b>0</b>	<b>4,043</b>			
<b>Facility Costs</b>															
6	-	6	-	1600	-	190	-	310	Facility Allocation from Cost	51,045	45,915	46,204	44,845	47,480	47,480
<b>Sub total</b>						<b>51,045</b>	<b>45,915</b>	<b>46,204</b>	<b>44,845</b>	<b>47,480</b>	<b>0</b>	<b>47,480</b>			
<b>Operating/Material Costs</b>															
6	-	6	-	1600	-	270	-	300	Miscellaneous	9,978	2,572	10,000	2,387	10,000	10,000
6	-	6	-	1600	-	270	-	273	Advertising	-	-	0	-	0	0
6	-	6	-	1600	-	773	-	515	Misc. recoverable	5,461	5,165	5,500	-	5,500	5,500
6	-	6	-	1600	-	440	-	517	Material - I&I Monitoring	3,324	23,201	45,000	4,884	25,000	25,000
6	-	6	-	1600	-	816	-	517	Material - Breslau I&I Monitoring	290	-	750	-	750	750
6	-	6	-	1600	-	778	-	263	Contingency	-	-	0	-	0	0
6	-	6	-	1600	-	190	-	962	Insurance	5,857	6,382	6,058	6,058	6,116	6,116
6	-	6	-	1600	-	190	-	310	Operating Allocation from Cost	14,965	12,711	12,313	12,369	18,288	18,288
<b>Sub total</b>						<b>39,875</b>	<b>50,031</b>	<b>79,621</b>	<b>25,698</b>	<b>65,654</b>	<b>0</b>	<b>65,654</b>			
<b>External Contracts</b>															
<b>Sub total</b>						<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>			

**TOWNSHIP OF WOOLWICH**  
**2020 BUDGET**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
<b>Other Costs</b>							
6 - 6 - 1600 - 815 - 515	38,390	73,054	60,000	46,214	50,000		50,000
6 - 6 - 1600 - 816 - 515	22,588	41,951	55,000	22,344	30,000		30,000
6 - 6 - 1600 - 180 - 182	6,305	6,305	6,305	6,305	6,305		6,305
6 - 6 - 1600 - 190 - 310	3,825	2,349	1,875	7,946	1,875		1,875
<b>Other Costs</b>	<b>71,108</b>	<b>123,660</b>	<b>123,180</b>	<b>82,809</b>	<b>88,180</b>	<b>0</b>	<b>88,180</b>
<b>TOTAL - Expenditures</b>	<b>667,599</b>	<b>640,323</b>	<b>680,776</b>	<b>586,194</b>	<b>688,836</b>	<b>0</b>	<b>688,836</b>
6 - 6 - 1600 - 190 - 310	264,882	187,805	174,941	212,820	191,127	0	191,127
Total Cost Allocation see above - transfer to Roads							
1 - 6 - 0800 - 190 - 307							
1 - 6 - 0800 - 190 - 311							
1 - 6 - 0120 - 190 - 310							
<b>PROGRAM - REVENUE</b>							
<b>Interfund Transfers</b>							
6 - 5 - 1600 - 870 - 949	23,009	23,512	57,500	0	40,000		40,000
6 - 5 - 1600 - 870 - 949	52,981	119,664	65,896	82,361	51,610		51,610
<b>Sub total</b>	<b>75,991</b>	<b>143,176</b>	<b>123,396</b>	<b>82,361</b>	<b>91,610</b>	<b>0</b>	<b>91,610</b>
<b>Fees and Charges</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Revenue</b>							
6 - 5 - 1600 - 850 - 516	6,305	6,305	6,305	6,305	6,305		6,305
6 - 5 - 1600 - 870 - 200	5,976	5,614	5,500	-	5,500		5,500
6 - 5 - 1600 - 870 - 300	1,065	1,050	1,000	3,150	1,000		1,000
<b>Sub total</b>	<b>13,346</b>	<b>12,969</b>	<b>12,805</b>	<b>9,455</b>	<b>12,805</b>	<b>0</b>	<b>12,805</b>
<b>TOTAL - Revenue</b>	<b>89,337</b>	<b>156,145</b>	<b>136,201</b>	<b>91,816</b>	<b>104,415</b>	<b>0</b>	<b>104,415</b>
<b>NET</b>	<b>578,262</b>	<b>484,178</b>	<b>544,575</b>	<b>494,377</b>	<b>584,421</b>	<b>0</b>	<b>584,421</b>



**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT WASTEWATER**  
**PROGRAM Other System Costs**

**PROGRAM - EXPENDITURES**

ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
Staff Costs	0	0	0	-	0	0	0
Equipment Costs	0	0	0	-	0	0	0
Facility Costs	0	0	0	-	0	0	0
Operating/Material Costs	0	0	0	-	0	0	0
External Contracts	0	0	0	-	0	0	0
Other Costs	0	0	0	-	0	0	0
Transfer to Reserve Fund	913,260	926,409	940,000	966,531	970,000	0	970,000
Other Costs	2,764,150	2,832,148	2,957,566	3,003,344	2,950,275	0	2,950,275
<b>TOTAL - Expenditures</b>	<b>3,677,410</b>	<b>3,758,556</b>	<b>3,897,566</b>	<b>3,969,875</b>	<b>3,920,275</b>	<b>0</b>	<b>3,920,275</b>

**PROGRAM - REVENUE**

Interfund Transfers	0	0	0	-	0	0	0
Fees and Charges	0	0	0	-	0	0	0
Provincial Grants	0	0	0	-	0	0	0
Other Revenues	0	0	0	-	0	0	0
<b>TOTAL - Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET</b>	<b>3,677,410</b>	<b>3,758,556</b>	<b>3,897,566</b>	<b>3,969,875</b>	<b>3,920,275</b>	<b>0</b>	<b>3,920,275</b>

**TOWNSHIP OF WOOLWICH**  
**2021 BUDGET**

**DEPARTMENT WASTEWATER**  
**PROGRAM Other System Costs**

**PROGRAM - EXPENDITURES**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2018 ACTUAL	2019 ACTUAL	2020 BUDGET	2020 ACTUAL	2021 DEPARTMENT	ADJUSTMENTS	2021 BUDGET
	<b>Staff Costs</b>	0	0	0	0	0	0	0
	<b>Equipment Cost</b>	0	0	0	0	0	0	0
	<b>Facility Cost</b>	0	0	0	0	0	0	0
	<b>Operating/Material Cost</b>	0	0	0	0	0	0	0
	<b>External Contracts</b>	0	0	0	0	0	0	0
	<b>Transfer to Reserve Fund</b>							
6 - 6 - 1630 - 190 - 967	Capital Renewal and Replacement	913,260	926,409	940,000	966,531	970,000		970,000
	<b>Sub total</b>	<b>913,260</b>	<b>926,409</b>	<b>940,000</b>	<b>966,531</b>	<b>970,000</b>	<b>0</b>	<b>970,000</b>
	<b>Wholesale Wastewater</b>							
6 - 6 - 1630 - 496 - 520	Elmira	1,739,116	1,695,049	1,863,855	1,728,642	1,836,831		1,836,831
6 - 6 - 1630 - 496 - 521	St. Jacobs	376,538	413,136	428,623	405,757	418,265		418,265
6 - 6 - 1630 - 496 - 522	Heidelberg	24,800	25,757	25,861	27,508	25,760		25,760
6 - 6 - 1630 - 496 - 524	Conestogo	17,385	18,299	19,227	20,687	19,419		19,419
6 - 6 - 1630 - 496 - 527	City of Waterloo	163,653	161,146	170,000	131,843	170,000		170,000
6 - 6 - 1630 - 496 - 533	City of Kitchener	442,658	518,761	450,000	688,908	480,000		480,000
	<b>Sub total</b>	<b>2,764,150</b>	<b>2,832,148</b>	<b>2,957,566</b>	<b>3,003,344</b>	<b>2,950,275</b>	<b>0</b>	<b>2,950,275</b>
	<b>TOTAL - Expenditures</b>	<b>3,677,410</b>	<b>3,758,556</b>	<b>3,897,566</b>	<b>3,969,875</b>	<b>3,920,275</b>	<b>0</b>	<b>3,920,275</b>
	<b><u>PROGRAM - REVENUE</u></b>							
	<b>TOTAL - Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>NET</b>	<b>3,677,410</b>	<b>3,758,556</b>	<b>3,897,566</b>	<b>3,969,875</b>	<b>3,920,275</b>	<b>0</b>	<b>3,920,275</b>